

Before Starting the CoC Application

You must submit all three of the following parts in order for us to consider your Consolidated Application complete:

1. the CoC Application,
2. the CoC Priority Listing, and
3. all the CoC's project applications that were either approved and ranked, or rejected.

As the Collaborative Applicant, you are responsible for reviewing the following:

1. The FY 2024 CoC Program Competition Notice of Funding Opportunity (NOFO) for specific application and program requirements.
2. The FY 2024 CoC Application Detailed Instructions which provide additional information and guidance for completing the application.
3. All information provided to ensure it is correct and current.
4. Responses provided by project applicants in their Project Applications.
5. The application to ensure all documentation, including attachment are provided.

Your CoC Must Approve the Consolidated Application before You Submit It
- 24 CFR 578.9 requires you to compile and submit the CoC Consolidated Application for the FY 2024 CoC Program Competition on behalf of your CoC.
- 24 CFR 578.9(b) requires you to obtain approval from your CoC before you submit the Consolidated Application into e-snaps.

Answering Multi-Part Narrative Questions

Many questions require you to address multiple elements in a single text box. Number your responses to correspond with multi-element questions using the same numbers in the question. This will help you organize your responses to ensure they are complete and help us to review and score your responses.

Attachments

Questions requiring attachments to receive points state, "You Must Upload an Attachment to the 4B. Attachments Screen." Only upload documents responsive to the questions posed—including other material slows down the review process, which ultimately slows down the funding process. Include a cover page with the attachment name.

- Attachments must match the questions they are associated with—if we do not award points for evidence you upload and associate with the wrong question, this is not a valid reason for you to appeal HUD's funding determination.

- We must be able to read the date and time on attachments requiring system-generated dates and times, (e.g., a screenshot displaying the time and date of the public posting using your desktop calendar; screenshot of a webpage that indicates date and time).

1A. Continuum of Care (CoC) Identification

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2024 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

1A-1. CoC Name and Number: AL-504 - Montgomery City & County CoC

1A-2. Collaborative Applicant Name: Montgomery Area Coalition for the Homeless, Inc.

1A-3. CoC Designation: CA

1A-4. HMIS Lead: HandsOn River Region

1B. Coordination and Engagement–Inclusive Structure and Participation

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

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1B-1.	Inclusive Structure and Participation–Participation in Coordinated Entry.	
	NOFO Sections V.B.1.a.(1), V.B.1.e., V.B.1f., and V.B.1.p.	
	In the chart below for the period from May 1, 2023 to April 30, 2024:	
	1. select yes or no in the chart below if the entity listed participates in CoC meetings, voted—including selecting CoC Board members, and participated in your CoC’s coordinated entry system; or	
	2. select Nonexistent if the organization does not exist in your CoC’s geographic area:	

	Organization/Person	Participated in CoC Meetings	Voted, Including Electing CoC Board Members	Participated in CoC’s Coordinated Entry System
1.	Affordable Housing Developer(s)	No	No	No
2.	CDBG/HOME/ESG Entitlement Jurisdiction	No	No	No
3.	Disability Advocates	Yes	Yes	Yes
4.	Disability Service Organizations	Yes	Yes	Yes
5.	EMS/Crisis Response Team(s)	No	No	No
6.	Homeless or Formerly Homeless Persons	Yes	Yes	Yes
7.	Hospital(s)	No	No	No
8.	Indian Tribes and Tribally Designated Housing Entities (TDHEs) (Tribal Organizations)	Nonexistent	No	No
9.	Law Enforcement	No	No	No
10.	Lesbian, Gay, Bisexual, Transgender (LGBTQ+) Advocates	Yes	Yes	Yes
11.	LGBTQ+ Service Organizations	Yes	Yes	Yes
12.	Local Government Staff/Officials	Yes	No	No
13.	Local Jail(s)	No	No	No
14.	Mental Health Service Organizations	Yes	Yes	Yes
15.	Mental Illness Advocates	Yes	Yes	Yes
16.	Organizations led by and serving Black, Brown, Indigenous and other People of Color	Yes	Yes	Yes

17.	Organizations led by and serving LGBTQ+ persons	Yes	Yes	Yes
18.	Organizations led by and serving people with disabilities	Yes	Yes	Yes
19.	Other homeless subpopulation advocates	Yes	Yes	Yes
20.	Public Housing Authorities	Yes	No	No
21.	School Administrators/Homeless Liaisons	Yes	Yes	No
22.	Street Outreach Team(s)	Yes	Yes	Yes
23.	Substance Abuse Advocates	Yes	Yes	Yes
24.	Substance Abuse Service Organizations	Yes	Yes	Yes
25.	Agencies Serving Survivors of Human Trafficking	Yes	Yes	Yes
26.	Victim Service Providers	Yes	Yes	Yes
27.	Domestic Violence Advocates	Yes	Yes	Yes
28.	Other Victim Service Organizations	Yes	Yes	Yes
29.	State Domestic Violence Coalition	No	No	No
30.	State Sexual Assault Coalition	No	No	No
31.	Youth Advocates	Yes	Yes	Yes
32.	Youth Homeless Organizations	Yes	No	No
33.	Youth Service Providers	Yes	Yes	Yes
	Other: (limit 50 characters)			
34.	Veterans Service Organizations	Yes	Yes	Yes
35.	Organizations serving formerly incarcerated person	Yes	Yes	No

1B-1a.	Experience Promoting Racial Equity.	
	NOFO Section III.B.3.c.	

Describe in the field below your CoC's experience in effectively addressing the needs of underserved communities, particularly Black and Brown communities, who are substantially overrepresented in the homeless population.

(limit 2,500 characters)

In addition to having an inclusive membership structure, since 2009, the CoC has been a direct service provider of Rapid Rehousing, Homelessness Prevention, and Street Outreach services, thereby taking an active role in case management, including connecting households served to resources that meet their immediate, short-term and/or long-term needs. With the addition of Coordinated Entry and the enhanced prioritization of needs process, the CoC assures that those most in need are served first, without facing barriers often encountered by underserved communities, partici

1B-2.	Open Invitation for New Members.	
	NOFO Section V.B.1.a.(2)	

Describe in the field below how your CoC:

- | | |
|----|--|
| 1. | communicated a transparent invitation process annually (e.g., communicated to the public on the CoC's website) to solicit new members to join the CoC; |
| 2. | ensured effective communication and access for persons with disabilities, including the availability of accessible electronic formats; and |

3.	invited organizations serving culturally specific communities experiencing homelessness in your CoC's geographic area to address equity (e.g., Black, Latino, Indigenous, LGBTQ+, and persons with disabilities).
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(limit 2,500 characters)

1. The CoC has an open membership invitation posted on the agency website with calls for membership issued through solicitation calls, email updates, Facebook, and general networking. Membership meetings are used as a tool to attract and engage new members. The CoC Management Assistant heads the membership committee and is charged with consistently cultivating new members. Any agency representative, advocate, or member of the public can sign up to receive MACH's email blasts, which announce the date and location of bi-monthly membership meetings and includes an invitation to join the CoC. Membership renewal reminders are sent annually. Subsequent electronic invitations and reminders are sent as needed. Our virtual resource hours allow ease of access to up-to-date information. The CoC does periodic e-mail blasts to convey miscellaneous information. Membership invitations are issued via website and social media; membership applications are available on our website.

2. Representative from organizations serving individuals with disabilities are usually present at CoC meetings. Clients served by those organizations are also invited to attend. Information is communicated during meetings and via website, email, and social media. Organizations present at our meetings receive information from the CoC and, in turn, use multiple formats, including accessible electronic formats to relay that information to their clients, colleagues, and consumers with disabilities.

3. Meetings include both members and nonmembers representing organizations that serve a multicultural array of clients (families with and without children, veterans, homeless/formerly homeless persons, current/former substance users, persons with mental illness, and persons who are chronically ill, LGBTQ+ individuals, black, Latino, etc.) – the majority of which receive our invitations issued as stated in part 1 above, and all of which receive the open call to join while at CoC membership meetings.

1B-3.	CoC's Strategy to Solicit/Consider Opinions on Preventing and Ending Homelessness.	
	NOFO Section V.B.1.a.(3)	

Describe in the field below how your CoC:

1.	solicited and considered opinions from a broad array of organizations and individuals that have knowledge of homelessness, or an interest in preventing and ending homelessness;
2.	communicated information during public meetings or other forums your CoC uses to solicit public information;
3.	ensured effective communication and access for persons with disabilities, including the availability of accessible electronic formats; and
4.	took into consideration information gathered in public meetings or forums to address improvements or new approaches to preventing and ending homelessness.

(limit 2,500 characters)

1. The CoC's Executive Director has taken steps towards raising awareness and providing general information about homelessness by making presentations to the City Council and County Commission in the largest jurisdiction in the CoC's geographic area. The Executive Director also has a leadership role and committee involvement on a task force addressing homelessness, which was created by the city in which the CoC is located. The ED is also a member of the State Department of Public Health's homelessness task force. Bi-monthly CoC meetings are open to the public offer a forum for solicitation and interjection of opinions from any individual or organization interested in preventing or ending homelessness. The CoC has an open call for members and an open invitation to meetings on our website. Announcements including invitations to attend meetings and/or become CoC members are sent to more than 900 individuals.
2. Agencies are invited to attend meetings to network with other providers, join the membership, learn about the CoC process, provide input about community service needs, and submit applications for funding. The CoC's Board invites all members and various community stakeholders to join committees and task forces. Input and opinions also are encouraged in our newsletter and via our website email portal.
3. Representative from organizations serving individuals with disabilities are usually present at CoC meetings. Clients served by those organizations are also invited to attend. Information is communicated during meetings and via website, email, and social media. Organizations at our meetings receive information from the CoC and, in turn, use multiple formats, including accessible electronic formats to relay that information to their clients, colleagues, and consumers with disabilities.
4. The CoC considers information presented at membership meetings, meetings hosted by other organizations, publicly held forums, committee meetings, etc. when determining service strategies. In response to our homeless population's needs and our community's concerns, the CoC recently became a partner in a newly opened Consolidated Homeless Services Center in our largest city served. The center is a hub for services involving 16 local agencies.

1B-4.	Public Notification for Proposals from Organizations Not Previously Awarded CoC Program Funding.	
	NOFO Section V.B.1.a.(4)	
	Describe in the field below how your CoC notified the public:	
1.	that your CoC will consider project applications from organizations that have not previously received CoC Program funding;	
2.	about how project applicants must submit their project applications—the process;	
3.	about how your CoC would determine which project applications it would submit to HUD for funding; and	
4.	ensured effective communication and access for persons with disabilities, including the availability of accessible electronic formats.	

(limit 2,500 characters)

1. The CoC's Executive Director and some of Board members have raised awareness and provided information about homelessness by establishing relationships with elected officials and making presentations to the City Council and County Commission meetings. The Executive Director is an active participant on a task force addressing homelessness, which was created by the city in which the CoC is located. The CoC also plays a significant role at the recently opened Consolidated Homeless Services Center (aka The Hub) by providing training, technical assistance, and compliance monitoring for their Rapid Rehousing program, along with partnership in their street outreach efforts – all of which allow ongoing education and awareness opportunities for the 16 agencies affiliated with The Hub. Bi-monthly CoC meetings are open to the public offer a forum for solicitation and interjection of opinions from any individual or organization interested in preventing or ending homelessness. The CoC has an open call for members and an open invitation to meetings on our website. Email blasts including invitations to meetings and membership are sent to more than 800 individuals.
2. Agencies are invited to attend meetings to network, become members, learn about the CoC process, provide input about community needs, and submit applications for funding. The CoC's Board invites all members and various community stakeholders to join committees. Input and opinions also are encouraged via email blasts and our website email portal.
3. Representative from organizations serving individuals with disabilities are usually present at CoC meetings. Clients served by those organizations are also invited to attend. Information is communicated during meetings and via website, email, and social media. Organizations at our meetings receive information from the CoC and, in turn, use multiple formats, including accessible electronic formats to relay that information to their clients, colleagues, and consumers with disabilities.
4. The CoC considers information presented at membership meetings, meeting hosted by other organizations, publicly held forums, committee meetings, feedback from clients, etc. when determining service strategies. The recently opened Consolidated Homeless Services Center (The Hub) is an example of the CoC's working with stakeholders to respond to our homeless population's needs for rehousing assistance and multiple wraparound services.

1C. Coordination and Engagement

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

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1C-1.	Coordination with Federal, State, Local, Private, and Other Organizations.	
	NOFO Section V.B.1.b.	
	In the chart below:	
	1. select yes or no for entities listed that are included in your CoC's coordination, planning, and operations of projects that serve individuals, families, unaccompanied youth, persons who are fleeing domestic violence who are experiencing homelessness, or those at risk of homelessness; or	
	2. select Nonexistent if the organization does not exist within your CoC's geographic area.	

	Entities or Organizations Your CoC Coordinates with for Planning or Operations of Projects	Coordinates with the Planning or Operations of Projects?
1.	Funding Collaboratives	Nonexistent
2.	Head Start Program	No
3.	Housing and services programs funded through Local Government	Yes
4.	Housing and services programs funded through other Federal Resources (non-CoC)	Yes
5.	Housing and services programs funded through private entities, including Foundations	Yes
6.	Housing and services programs funded through State Government	Yes
7.	Housing and services programs funded through U.S. Department of Health and Human Services (HHS)	Yes
8.	Housing and services programs funded through U.S. Department of Justice (DOJ)	No
9.	Housing Opportunities for Persons with AIDS (HOPWA)	Yes
10.	Indian Tribes and Tribally Designated Housing Entities (TDHEs) (Tribal Organizations)	Nonexistent
11.	Organizations led by and serving Black, Brown, Indigenous and other People of Color	Yes
12.	Organizations led by and serving LGBTQ+ persons	Yes
13.	Organizations led by and serving people with disabilities	Yes
14.	Private Foundations	Yes
15.	Public Housing Authorities	Yes
16.	Runaway and Homeless Youth (RHY)	Yes
17.	Temporary Assistance for Needy Families (TANF)	Yes
	Other:(limit 50 characters)	
18.	Public School Systems	Yes

1C-2.	CoC Consultation with ESG Program Recipients.	
	NOFO Section V.B.1.b.	

In the chart below select yes or no to indicate whether your CoC:

1.	Consulted with ESG Program recipients in planning and allocating ESG Program funds?	Yes
2.	Provided Point-in-Time (PIT) count and Housing Inventory Count (HIC) data to the Consolidated Plan jurisdictions within its geographic area?	Yes
3.	Ensured local homelessness information is communicated and addressed in the Consolidated Plan updates?	Yes
4.	Coordinated with ESG recipients in evaluating and reporting performance of ESG Program recipients and subrecipients?	Yes

1C-3.	Ensuring Families are not Separated.	
	NOFO Section V.B.1.c.	

Select yes or no in the chart below to indicate how your CoC ensures emergency shelter, transitional housing, and permanent housing (PSH and RRH) do not deny admission or separate family members regardless of each family member's self-reported sexual orientation and gender identity:

1.	Conducted mandatory training for all CoC- and ESG-funded service providers to ensure families are not separated?	No
2.	Conducted optional training for all CoC- and ESG-funded service providers to ensure family members are not separated?	No
3.	Worked with CoC and ESG recipient(s) to adopt uniform anti-discrimination policies for all subrecipients?	Yes
4.	Worked with ESG recipient(s) to identify both CoC- and ESG-funded facilities within your CoC's geographic area that might be out of compliance and took steps to work directly with those facilities to bring them into compliance?	No
5.	Sought assistance from HUD by submitting questions or requesting technical assistance to resolve noncompliance by service providers?	No

1C-4.	CoC Collaboration Related to Children and Youth—SEAs, LEAs, School Districts.	
	NOFO Section V.B.1.d.	

Select yes or no in the chart below to indicate the entities your CoC collaborates with:

1.	Youth Education Provider	Yes
2.	State Education Agency (SEA)	Yes
3.	Local Education Agency (LEA)	Yes
4.	School Districts	Yes

1C-4a.	Formal Partnerships with Youth Education Providers, SEAs, LEAs, School Districts.	
	NOFO Section V.B.1.d.	

Describe in the field below the formal partnerships your CoC has with at least one of the entities where you responded yes in question 1C-4.

(limit 2,500 characters)

Our State Education Agency is a member of the CoC and usually has a representative present at bi-monthly membership meetings. The SEA gave a presentation at a CoC membership meeting about homeless services available to families with school aged children, and how to access those services. She also provided contact information for local school liaisons. Local Education Agencies routinely refer families experiencing homelessness for services via the CoC's Coordinated Assessment Network Personnel at both the state and local levels maintain contact with the CoC's ESG Program Coordinator to provide insight, where needed, with housing stabilization for families with school-aged children. Through these partnerships, the CoC was invited to present information about homelessness and available services at a meeting of all public-school social workers at the start of the academic year.

1C-4b.	Informing Individuals and Families Who Have Recently Begun Experiencing Homelessness about Eligibility for Educational Services.	
	NOFO Section V.B.1.d.	

Describe in the field below written policies and procedures your CoC uses to inform individuals and families who have recently begun experiencing homelessness of their eligibility for educational services.

(limit 2,500 characters)

The CoC's written School Enrollment and Attendance Policies state the following: 1) All homeless providers serving families with children of school age, or unaccompanied children of school age, should determine the school enrollment status of these children upon intake. 2) If any children are not currently enrolled in school, arrangements should be made to enroll them as soon as feasible. 3) Homeless service providers serving families with children of school age or unaccompanied children of school age, should coordinate the school enrollment process with the Office of Student Services, County Public School System, administrator of the McKinney-Vento Homeless Children and Youth Program. This office will provide assistance with enrollment, help to coordinate transportation to and from school where needed, assist with the purchase of school supplies and uniforms, provide academic and personal counseling, arrange for tutoring and assistance with homework, and provide other services to homeless students. 4) In addition to assistance with school enrollment, homeless providers should monitor the school attendance patterns and academic progress of the homeless children under their care and provide appropriate follow-up services as needed. 5) Likewise, homeless providers should monitor the social and economic needs of homeless children under their care, including the need for school supplies, uniforms, supplies, equipment, and funds for participation in extracurricular activities, and other items that are central to the educational experience. 6) Individual provider agencies should independently develop policies concerning home schooling for homeless children under their care based on the number of parents in the family, employment status of the parent(s), grade level of the student, educational background of the parent(s), and other relevant factors. 7) Homeless providers who become aware of homeless children living in motels, vacant houses, motor vehicles, or other housing arrangements outside of those available in provider agencies should notify the Office of student Services, County Public School System, as soon as feasible. 8) The CoC will, upon request, work with agencies that provide services to homeless families with school-age children and unaccompanied children in facilitating and coordinating school enrollment and related issues.

1C-4c.	Written/Formal Agreements or Partnerships with Early Childhood Services Providers.	
	NOFO Section V.B.1.d.	

Select yes or no in the chart below to indicate whether your CoC has written formal agreements or partnerships with the listed providers of early childhood services:

		MOU/MOA	Other Formal Agreement
1.	Birth to 3 years	No	No
2.	Child Care and Development Fund	No	No
3.	Early Childhood Providers	No	No
4.	Early Head Start	No	No
5.	Federal Home Visiting Program—(including Maternal, Infant and Early Childhood Home and Visiting or MIECHV)	No	No
6.	Head Start	No	No
7.	Healthy Start	No	No
8.	Public Pre-K	No	No

9.	Tribal Home Visiting Program	No	No
	Other (limit 150 characters)		
10.			

1C-5.	Addressing Needs of Survivors of Domestic Violence, Dating Violence, Sexual Assault, and Stalking—Collaboration with Federally Funded Programs and Victim Service Providers.
	NOFO Section V.B.1.e.

In the chart below select yes or no for the organizations your CoC collaborates with:

	Organizations	
1.	State Domestic Violence Coalitions	No
2.	State Sexual Assault Coalitions	No
3.	Anti-trafficking Service Providers	Yes
	Other Organizations that Help this Population (limit 500 characters)	
4.	Local Victims Service Providers (shelter, counseling, rehousing, etc.)	Yes

1C-5a.	Collaborating with Federally Funded Programs and Victim Service Providers to Address Needs of Survivors of Domestic Violence, Dating Violence, Sexual Assault, and Stalking.
	NOFO Section V.B.1.e.

Describe in the field below how your CoC regularly collaborates with organizations that you selected yes to in Question 1C-5 to:

1.	update CoC-wide policies; and
2.	ensure all housing and services provided in the CoC's geographic area are trauma-informed and can meet the needs of survivors.

(limit 2,500 characters)

- The CoC relies on the expertise of the Montgomery Area Family Violence Program (MAFVP) to lead in providing information and policy updates as needed. The CoC worked with MAFVP to create a VAWA emergency transport policy for incorporation by the CoC and available to all providers of homeless services.
- The major DV provider in the CoC's region (MAFVP) offers trauma-informed care and education for CoC service providers upon request. Training is done in-house, as needed by MAFVP staff. Training for CoC at-large specific agencies in the CoC is arranged at the request of the CoC or the specific agency. Additionally, MAFVP offers formal presentations at CoC resource and education events to ensure service providers have the most current information needed to meet clients' needs.

1C-5b.	Implemented Safety Planning, Confidentiality Protocols in Your CoC's Coordinated Entry to Address the Needs of Survivors of Domestic Violence, Dating Violence, Sexual Assault, and Stalking.
	NOFO Section V.B.1.e.

Describe in the field below how your CoC's coordinated entry addresses the needs of DV survivors by including:

1.	safety planning protocols; and
2.	confidentiality protocols.

(limit 2,500 characters)

1. All persons requesting services through our CE process are immediately referred to DV providers. Safety and planning protocols are put in place by the DV provider. All shelters are at undisclosed locations. Residents and staff are required to maintain the secrecy of the location(s). DV providers exercise zero tolerance (i.e., eviction from the shelter or termination of employment) for residents and staff who do not adhere to this policy. Safety is enhanced by security cameras and security personnel. Planning protocols put in place by the DV provider include plans for immediate intake at local shelters, transfer to an out-of-area shelter, time for "decompression" after moving into shelter, and professional counseling, both short- and long-term.

2. To assure confidentiality, data on clients who receive DV services are maintained in an HMIS-comparable database by the DV provider. Aggregate data required for HUD reporting and local needs assessment are submitted monthly to the HMIS Administrator for inclusion in the CoC's calculations. The data includes only client numbers, without any names or other identifiers.

1C-5c.	Coordinated Annual Training on Best Practices to Address the Needs of Survivors of Domestic Violence, Dating Violence, Sexual Assault, and Stalking Survivors.	
	NOFO Section V.B.1.e.	

In the chart below, indicate how your CoC facilitates training for project staff and coordinated entry staff that addresses best practices on safety planning and confidentiality protocols:

		Project Staff	Coordinated Entry Staff
1.	Training Occurs at least annually?	Yes	Yes
2.	Incorporates Trauma Informed best practices?	Yes	No
3.	Incorporates Survivor-Centered best practices?	Yes	Yes
4.	Identifies and assesses survivors' individual safety needs?	Yes	Yes
5.	Enhances and supports collaboration with DV organizations?	Yes	Yes
6.	Ensures survivors' rights, voices, and perspectives are incorporated?	Yes	Yes
	Other? (limit 500 characters)		
7.			

1C-5d.	Implemented VAWA-Required Written Emergency Transfer Plan Policies and Procedures for Domestic Violence, Dating Violence, Sexual Assault, and Stalking.	
	NOFO Section V.B.1.e.	

Describe in the field below:

1.	whether your CoC's written policies and procedures include an emergency transfer plan;
2.	how your CoC informs all households seeking or receiving CoC Program assistance about their rights to an emergency transfer;
3.	what your CoC requires households to do to request emergency transfers; and

4.	what your CoC does in response to households requesting emergency transfers.
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(limit 2,500 characters)

1. Yes
2. Information is provided either during intake by service providers or at another point during client consultation with program staff.
3. Households needing emergency transfers must contact their case manager or other staff member at the agency providing the CoC program in order to assure their needs are met timely. Program staff make contact with the current landlord to organize the household's move to safety.
4. The CoC works with property owners and landlords to determine and assist clients in relocating to safe units. Assistance from or engagement by DV providers is solicited, as needed.

1C-5e.	Facilitating Safe Access to Housing and Services for Survivors of Domestic Violence, Dating Violence, Sexual Assault, and Stalking.	
	NOFO Section V.B.1.e.	

Describe in the field below how your CoC ensures households experiencing trauma or a lack of safety related to fleeing or attempting to flee domestic violence, dating violence, sexual assault, or stalking have safe access to all of the housing and services available within your CoC's geographic area.

(limit 2,500 characters)

As the first step in Coordinated Entry, people seeking services are screened through 2-1-1 to find appropriate emergency shelter to meet immediate needs. Once the general assessment for shelter referral and/or placement is complete, those seeking services as a result of DV, dating violence, etc. are assessed further by the Coordinated Entry Navigator, who screens the applicant for DV program eligibility and makes direct referrals to the appropriate housing providers and services in the community. The 2-1-1 Call Center maintains a comprehensive database of community resources, which includes listings for DV shelters, statewide and locally, who can assist those seeking refuge. Rather than limiting referrals to DV provider programs only, victims/survivors who are seeking services are referred to all available housing and service providers in the community.

1C-5f.	Identifying and Removing Barriers for Survivors of Domestic Violence, Dating Violence, Sexual Assault, and Stalking.	
	NOFO Section V.B.1.e.	

Describe in the field below how your CoC ensures survivors receive safe housing and services by:
--

- | | |
|----|---|
| 1. | identifying barriers specific to survivors; and |
| 2. | working to remove those barriers. |

(limit 2,500 characters)

1. The CoC's DV providers, particularly the CoC-funded DV provider, have policies and procedures sufficient to assess and address barriers to safe housing and allow for consistent ongoing input/feedback from both past and current program participants. DV providers are charged with keeping the CoC abreast of needs and barriers that need to be addressed by members of the CoC, and the CoC likewise relays any information gleaned from our coordinated entry and assessment to DV providers.

2. Systemwide, the CoC works with DV and trafficking service providers to determine the best way to remove identified barriers. On an individual level, each client receives counseling and/or case management, wherein barriers specific to the individual client (or family) are addressed using various resources and methods -- depending on client's personal circumstances.

1C-6.	Addressing the Needs of Lesbian, Gay, Bisexual, Transgender and Queer+--Anti-Discrimination Policy and Equal Access Trainings.	
NOFO Section V.B.1.f.		

	1. Did your CoC implement a written CoC-wide anti-discrimination policy ensuring that LGBTQ+ individuals and families receive supportive services, shelter, and housing free from discrimination?	No
	2. Did your CoC conduct annual CoC-wide training with providers on how to effectively implement the Equal Access to Housing in HUD Programs Regardless of Sexual Orientation or Gender Identity (Equal Access Final Rule)?	No
	3. Did your CoC conduct annual CoC-wide training with providers on how to effectively implement Equal Access in Accordance With an Individual's Gender Identity in Community Planning and Development Programs (Gender Identity Final Rule)?	No

1C-6a.	Anti-Discrimination Policy--Updating Policies--Assisting Providers--Evaluating Compliance--Addressing Noncompliance.	
NOFO Section V.B.1.f.		

Describe in the field below:	
1.	how your CoC regularly collaborates with LGBTQ+ and other organizations to update its CoC-wide anti-discrimination policy, as necessary to ensure all housing and services provided in the CoC are trauma-informed and able to meet the needs of LGBTQ+ individuals and families;
2.	how your CoC assisted housing and services providers in developing project-level anti-discrimination policies that are consistent with the CoC-wide anti-discrimination policy;
3.	your CoC's process for evaluating compliance with your CoC's anti-discrimination policies; and
4.	your CoC's process for addressing noncompliance with your CoC's anti-discrimination policies.

(limit 2,500 characters)

1. We work with local LGBTQ service organizations, city officials, and shelter providers to assure that services provided are non-discriminatory (via adopted policies), trauma-informed, and able to meet the needs of the LGBTQ community.
2. Project-level anti-discrimination policies are created by each of the agencies providing services. The CoC's Executive Director meets with and receives written confirmation from providers of their policies prohibiting non-voluntary separation of families and non-discrimination in the in the provision of services.
3. The CoC requests and receives written statements from service providers stating their antidiscrimination policies. Unless information is presented to the CoC that indicates otherwise, we conclude that agencies are in compliance with the policies, as declared in writing.
4. Noncompliance with anti-discrimination policies will result in an investigation by the CoC including a presentation of the allegations to the agency/program in question, consideration of the agency's/program's response, additional training of program staff, as indicated, and admonition about the possible loss of CoC or ESG funding for noncompliance. Repeated offences by the same agency/program will be presented to the CoC Board of directors for determination of punitive action, including possible loss of funds through reallocation.

1C-7.	Public Housing Agencies within Your CoC's Geographic Area–New Admissions–General/Limited Preference–Moving On Strategy.	
	NOFO Section V.B.1.g.	

You must upload the PHA Homeless Preference\PHA Moving On Preference attachment(s) to the 4B. Attachments Screen.

Enter information in the chart below for the two largest PHAs highlighted in gray on the current CoC-PHA Crosswalk Report or the two PHAs your CoC has a working relationship with—if there is only one PHA in your CoC's geographic area, provide information on the one:

Public Housing Agency Name	Enter the Percent of New Admissions into Public Housing or Housing Choice Voucher Program During FY 2023 who were experiencing homelessness at entry	Does the PHA have a General or Limited Homeless Preference?	Does the PHA have a Preference for current PSH program participants no longer needing intensive supportive services, e.g., Moving On?
Montgomery Housing Authority	66%	No	No
Housing Authority of the City of Prattville	44%	No	No

1C-7a.	Written Policies on Homeless Admission Preferences with PHAs.	
	NOFO Section V.B.1.g.	

Describe in the field below:

1.	steps your CoC has taken, with the two largest PHAs within your CoC's geographic area or the two PHAs your CoC has working relationships with, to adopt a homeless admission preference—if your CoC only has one PHA within its geographic area, you may respond for the one; or
2.	state that your CoC has not worked with the PHAs in its geographic area to adopt a homeless admission preference.

(limit 2,500 characters)

1. The CoC has not had any formal discussions with the Montgomery Housing Authority (MHA) or the Housing Authority of the City of Prattville (HACP) in the past year. The MHA has several thousand people on their waiting list, with a wait time of 10+ years for placement. Their challenge would be to work a homeless preference into their current system in a way that they would consider fair to those already on the waiting list. Both the MHA and the HACP are open to additional discussion.
2. NA

1C-7b.	Moving On Strategy with Affordable Housing Providers.	
	Not Scored–For Information Only	

Select yes or no in the chart below to indicate affordable housing providers in your CoC's jurisdiction that your recipients use to move program participants to other subsidized housing:

1.	Multifamily assisted housing owners	No
2.	PHA	No
3.	Low Income Housing Tax Credit (LIHTC) developments	No
4.	Local low-income housing programs	Yes
	Other (limit 150 characters)	
5.		

1C-7c.	Include Units from PHA Administered Programs in Your CoC's Coordinated Entry.	
	NOFO Section V.B.1.g.	

In the chart below, indicate if your CoC includes units from the following PHA programs in your CoC's coordinated entry process:

1.	Emergency Housing Vouchers (EHV)	Yes
2.	Family Unification Program (FUP)	No
3.	Housing Choice Voucher (HCV)	No
4.	HUD-Veterans Affairs Supportive Housing (HUD-VASH)	Yes
5.	Mainstream Vouchers	No
6.	Non-Elderly Disabled (NED) Vouchers	No
7.	Public Housing	No
8.	Other Units from PHAs:	
		No

1C-7d.	Submitting CoC and PHA Joint Applications for Funding for People Experiencing Homelessness.	
	NOFO Section V.B.1.g.	

1.	Did your CoC coordinate with a PHA(s) to submit a competitive joint application(s) for funding or jointly implement a competitive project serving individuals or families experiencing homelessness (e.g., applications for mainstream vouchers, Family Unification Program (FUP), other programs)?	No
		Program Funding Source
2.	Enter the type of competitive project your CoC coordinated with a PHA(s) to submit a joint application for or jointly implement.	

1C-7e.	Coordinating with PHA(s) to Apply for or Implement HCV Dedicated to Homelessness Including Emergency Housing Voucher (EHV).	
	NOFO Section V.B.1.g.	

	Did your CoC coordinate with any PHA to apply for or implement funding provided for Housing Choice Vouchers dedicated to homelessness, including vouchers provided through the American Rescue Plan?	No
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1D. Coordination and Engagement Cont'd

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2024 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

1D-1.	Preventing People Transitioning from Public Systems from Experiencing Homelessness.	
	NOFO Section V.B.1.h.	

Select yes or no in the chart below to indicate whether your CoC actively coordinates with the public systems listed to ensure persons who have resided in them longer than 90 days are not discharged directly to the streets, emergency shelters, or other homeless assistance programs.

1.	Prisons/Jails?	No
2.	Health Care Facilities?	No
3.	Residential Care Facilities?	No
4.	Foster Care?	No

1D-2.	Housing First—Lowering Barriers to Entry.	
	NOFO Section V.B.1.i.	

1.	Enter the total number of new and renewal CoC Program-funded PSH, RRH, SSO non-coordinated entry, Safe Haven, and Transitional Housing projects your CoC is applying for in FY 2024 CoC Program Competition.	4
2.	Enter the total number of new and renewal CoC Program-funded PSH, RRH, SSO non-coordinated entry, Safe Haven, and Transitional Housing projects your CoC is applying for in FY 2024 CoC Program Competition that have adopted the Housing First approach.	4
3.	This number is a calculation of the percentage of new and renewal PSH, RRH, SSO non-Coordinated Entry, Safe Haven, and Transitional Housing projects the CoC has ranked in its CoC Priority Listing in the FY 2024 CoC Program Competition that reported that they are lowering barriers to entry and prioritizing rapid placement and stabilization to permanent housing.	100%

1D-2a.	Project Evaluation for Housing First Compliance.	
	NOFO Section V.B.1.i.	

You must upload the Housing First Evaluation attachment to the 4B. Attachments Screen.
 Describe in the field below:

1.	how your CoC evaluates every project—where the applicant checks Housing First on their project application—to determine if they are using a Housing First approach;
2.	the list of factors and performance indicators your CoC uses during its evaluation;
3.	how your CoC regularly evaluates projects outside of your local CoC competition to ensure the projects are using a Housing First approach; and
4.	what your CoC has done to improve fidelity to Housing First.

(limit 2,500 characters)

1. Each applicant provides information and answers questions about their project operations during their Project Review Committee interviews during the Competition.
2. The CoC uses a list that mirrors the HUD list of Housing First determinants. Evaluations will be done using a checklist of statements or questions with a yes/no option for each.
3. Responses to the items on the checklist mentioned above will determine whether or not the projects are Housing First compliant. Compliance will be documented during the period of performance using the same checklist during program monitoring, along with reviews of client files.
4. Housing First fidelity is a part of ongoing conversations and monitoring done by the CoC, wherein remedies can be discussed and corrective action dictated, as needed.

1D-3.	Street Outreach—Data—Reaching People Least Likely to Request Assistance.	
	NOFO Section V.B.1.j.	

Describe in the field below how your CoC tailored its street outreach to people experiencing homelessness who are least likely to request assistance.

(limit 2,500 characters)

Our Outreach Worker canvasses areas known to be homeless hot spots, and he widely distributes information cards for lay people and social service employees to hand out. He locates and engages persons living in encampments or areas not easily visible or noticeable by those who pass by. He also maintains frequent communication with local law enforcement and service agencies (such as veterans service organizations) who are aware of people experiencing homelessness who might not seek help exiting homelessness. Efforts to reach those least likely to request assistance frequently are enhanced by calls from local community members, businesses, and municipal entities made directly to the CoC or the Outreach Workers regarding persons they have seen who might need help but not ask for it. The Outreach Worker establishes rapport with as many people as possible, usually by offering items to meet immediate needs (food, water, blankets, shoes, clothing, bus tickets, medicine, etc.). Once rapport is established, assistance is provided with accessing shelter, Rapid Rehousing, or other resources.

1D-4.	Strategies to Prevent Criminalization of Homelessness.	
	NOFO Section V.B.1.k.	

Select yes or no in the chart below to indicate your CoC's strategies to prevent the criminalization of homelessness in your CoC's geographic area:

Your CoC's Strategies	Engaged/Educated Legislators and Policymakers	Implemented Laws/Policies/Practices that Prevent Criminalization of Homelessness
1. Increase utilization of co-responder responses or social services-led responses over law enforcement responses to people experiencing homelessness?	No	No
2. Minimize use of law enforcement to enforce bans on public sleeping, public camping, or carrying out basic life functions in public places?	No	No
3. Avoid imposing criminal sanctions, including fines, fees, and incarceration for public sleeping, public camping, and carrying out basic life functions in public places?	No	No
4. Other:(limit 500 characters)		

1D-5.	Rapid Rehousing–RRH Beds as Reported in the Housing Inventory Count (HIC) or Longitudinal Data from HMIS.	
	NOFO Section V.B.1.i.	

	HIC Longitudinal HMIS Data	2023	2024
Enter the total number of RRH beds available to serve all populations as reported in the HIC or the number of households served per longitudinal HMIS data, e.g., APR.	HIC	14	24

1D-6.	Mainstream Benefits–CoC Annual Training of Project Staff.	
	NOFO Section V.B.1.m.	

Indicate in the chart below whether your CoC trains program staff annually on the following mainstream benefits available for program participants within your CoC's geographic area:

	Mainstream Benefits	CoC Provides Annual Training?
1.	Food Stamps	Yes
2.	SSI–Supplemental Security Income	Yes
3.	SSDI–Social Security Disability Insurance	Yes
4.	TANF–Temporary Assistance for Needy Families	Yes
5.	Substance Use Disorder Programs	Yes
6.	Employment Assistance Programs	Yes
7.	Other (limit 150 characters)	

1D-6a.	Information and Training on Mainstream Benefits and Other Assistance.	
	NOFO Section V.B.1.m	
	Describe in the field below how your CoC:	
1.	works with projects to collaborate with healthcare organizations, including those that provide substance use disorder treatment and mental health treatment, to assist program participants with receiving healthcare services, including Medicaid; and	
2.	promotes SSI/SSDI Outreach, Access, and Recovery (SOAR) certification of program staff.	

(limit 2,500 characters)

1. The Wellness Coalition (a CoC member and active partner) provides health care access, insurance enrollment, and wellness case management and is a long-standing member of the CoC. The Wellness Coalition's Executive Director is the President of the CoC Board of Directors and is the former Chair of the CoC's Coordination of Services Committee. Another member/partner (an FQHC) operates a mobile health clinic which is present at community events hosted by the CoC and other agencies. The CoC's active membership includes substance abuse service providers, and the CoC's board has a representative from the largest mental health provider in our region; her membership has been helpful in continuing to streamline the process for crisis intervention among people experiencing homelessness who are also diagnosed with mental illness. The CoC's Mainstream Resources Committee maintains current information on available resources and makes it available either through direct contact with the CoC or via the CoC's website. Additionally, the CoC's Coordination of Services Committee hosts a bi-monthly Virtual Resource Hour wherein presenters are invited to talk about mainstream and other resources they offer and provide information on how those resources may be accessed. Representatives from mainstream benefit programs attend CoC meetings (held bi-monthly) and provide information and education for service providers. CoC providers ensure that clients apply for all available benefits, including SNAP, TANF, childcare assistance, and SSI/SSDI. Information about mainstream resources is made available during committee reports at membership meetings.

2. The CoC partnered with the Social Security Administration to train staff from multiple agencies how to assist clients with applying for SSI and SSDI. The availability of training that can lead to certification is publicized during membership meetings.

ID-7.	Partnerships with Public Health Agencies—Collaborating to Respond to and Prevent the Spread of Infectious Diseases.	
	NOFO Section V.B.1.n.	
	Describe in the field below how your CoC effectively collaborates with state and local public health agencies to develop CoC-wide policies and procedures that:	
1.	respond to infectious disease outbreaks; and	
2.	prevent infectious disease outbreaks among people experiencing homelessness.	

(limit 2,500 characters)

1. No formal collaboration
2. No formal collaboration

ID-7a.	Collaboration With Public Health Agencies on Infectious Diseases.	
	NOFO Section V.B.1.n.	
	Describe in the field below how your CoC:	
	1. effectively shared information related to public health measures and homelessness; and	
	2. facilitated communication between public health agencies and homeless service providers to ensure street outreach providers and shelter and housing providers are equipped to prevent or limit infectious disease outbreaks among program participants.	

(limit 2,500 characters)

1. Information is shared at our general membership meetings (bi-monthly) and virtual resource hours presented by the CoC (also bi-monthly).
2. The CoC participated in the State Department of Public Health's Task Force which was established in response to the pandemic. Though the Task Force is no longer meeting, the CoC's relationship with leader of that effort remains intact. Through this relationship, the CoC has an ongoing flow of updated information to share with housing providers and shelter providers at membership meetings.

1D-8.	Coordinated Entry Standard Processes.	
	NOFO Section V.B.1.o.	
	Describe in the field below how your CoC's coordinated entry system:	
	1. can serve everybody regardless of where they are located within your CoC's geographic area;	
	2. uses a standardized assessment process to achieve fair, equitable, and equal access to housing and services within your CoC;	
	3. collects personal information in a trauma-informed way; and	
	4. is updated at least annually using feedback received from participating projects and households that participated in coordinated entry.	

(limit 2,500 characters)

1. Our CES is operated by our HMIS lead agency, which also operates the 2-1-1 resource and referral call center for the CoC’s entire geographic area. This means that everyone in our geographic area who calls seeking housing services for themselves or on behalf of others automatically will be connected to the 2-1-1 housing intake worker for an assessment and referral to services.
2. The CoC's Coordinated Entry provides a low-barrier, easily accessible point of entry through the 2-1-1 Call Center/Referral Line. They system coordinates with existing street outreach efforts so that unsheltered households have access to the CE process. The process is person-centered with respect to client choice, safety, and cultural preferences. We use a standard assessment tool, and all CE data elements are entered into HMIS. In order to ensure an efficient system, regular training and evaluation are mandatory for HMIS staff and users. Data on system performance captured through the CE System are used to evaluate housing and services and to contribute to the continued improvement of the system. Providers in the coordinated entry system will take all reasonable steps to prevent clients from falling out of housing, through coordination with all available resources by participation in monthly CE Case Conferencing calls.
3. CE staff provide soft case management, routinely ask probing questions of callers, but in a manner that allows them to engage in discussions that will allow the call center worker to offer referrals to services not originally solicited, often including housing.
4. Feedback from participating projects can be sent directly to the HMIS lead at any time, but the usual exchange is during monthly mandatory HMIS meetings of all programs that participate in CA. Because 2-1-1 is the centralized point of contact, the Call Center consistently receives feedback from households who participate in CA/CE either because a household member calls voluntarily to provide feedback, or during follow up calls by 2-1-1 staff (made to everyone who calls 2-1-1 for assistance). Feedback received in the methods stated is used to continually update our system with the hopes of making the process better.

1D-8a.	Coordinated Entry–Program Participant-Centered Approach.	
	NOFO Section V.B.1.o.	

	Describe in the field below how your CoC's coordinated entry system:
1.	reaches people who are least likely to apply for homeless assistance in the absence of special outreach;
2.	prioritizes people most in need of assistance;
3.	ensures people most in need of assistance receive permanent housing in a timely manner, consistent with their needs and preferences; and
4.	takes steps to reduce burdens on people seeking assistance.

(limit 2,500 characters)

1. To accomplish this, Outreach Workers from the CoC or partner agencies canvass regularly to locate persons living in encampments or areas not easily visible or noticeable by those who pass by. They also maintain frequent communication with local law enforcement and service agencies (such as veterans service and mental health organizations) who are aware of people experiencing homelessness who might not seek help exiting homelessness. Efforts to reach those least likely to request assistance frequently are enhanced by calls from local community members, businesses, and municipal entities made directly to the CoC or the Outreach Workers regarding persons they have observed who might be candidates for homelessness assistance.
2. People most in need of assistance are prioritized considering such factors as the number of times homeless, the length of time homeless, current living situation (street homeless versus sheltered) and risk of imminent homelessness.
3. Once the assessment is completed, clients are placed on a referral list in HMIS, visible to all participating housing providers. Each provider has internal means of further prioritization of clients needing assistance, depending on individual circumstances. For instance, if a rapid rehousing provider receives referrals for 2 homeless families at the same time, one of which is sleeping in a vehicle with multiple minor children and the other, also with multiple minor children, which is already in an emergency shelter, the family in the vehicle would receive higher priority.
4. Burdens are reduced by allowing people using coordinated entry to dictate the time, method (in-person, online, or via phone), and location their assessment will be completed. Workers at every portal are trained to provide as much assistance as needed with helping clients understand the questions asked and provide the most complete information possible.

1D-8b.	Coordinated Entry–Informing Program Participants about Their Rights and Remedies–Reporting Violations.	
	NOFO Section V.B.1.o.	

Describe in the field below how your CoC through its coordinated entry:	
1.	affirmatively markets housing and services provided within the CoC’s geographic area and ensures it reaches all persons experiencing homelessness;
2.	informs program participants of their rights and remedies available under federal, state, and local fair housing and civil rights laws; and
3.	reports any conditions or actions that impede fair housing choice for current or prospective program participants to the jurisdiction(s) responsible for certifying consistency with the Consolidated Plan.

(limit 2,500 characters)

1. In order to market available housing and services, the CoC has deployed Outreach Worker(s) to all counties in its geographical area to meet with social service providers, post flyers, distribute information placards, attend community events, speak to various groups, and canvas areas frequented by homeless persons.
2. To inform program participants of their rights, the CoC, the HMIS Lead's designated CE staff, and CoC partner agencies provide a link to an Alabama tenants' rights publication, provide each housing program participant with lead-based paint information, and refer clients to the Central Alabama Fair Housing Center and Legal Services Alabama, both of which provide free education, intervention, and legal assistance.
3. If there are conditions or actions that impede fair housing choice for current or prospective program participants, the CE staff would bring it to the attention of the Director of the HMIS Lead Agency who would, in turn, confer with the CoC Director to address and the issues at hand.

1D-9.	Advancing Racial Equity in Homelessness—Conducting Assessment.	
	NOFO Section V.B.1.p.	

1.	Has your CoC conducted a racial disparities assessment in the last 3 years?	No
2.	Enter the date your CoC conducted its latest assessment for racial disparities.	

1D-9a.	Using Data to Determine if Racial Disparities Exist in Your CoC’s Provision or Outcomes of CoC Program-Funded Homeless Assistance.	
	NOFO Section V.B.1.p.	

Describe in the field below:	
1.	the data your CoC used to analyze whether any racial disparities are present in your CoC’s provision or outcomes of CoC Program-funded homeless assistance; and
2.	how your CoC analyzed the data to determine whether any racial disparities are present in your CoC’s provision or outcomes of CoC Program-funded homeless assistance.

(limit 2,500 characters)

1. The CoC reviews HMIS data to determine the presence of disparities in services requested, services rendered, and service outcomes.
2. Though the data indicate a disparity in the rate of homelessness among people of color who request assistance, there is no apparent disparity noted in outcomes among those who have received services from programs tracked by the CoC.

1D-9b.	Implemented Strategies to Prevent or Eliminate Racial Disparities.	
	NOFO Section V.B.1.p	

Select yes or no in the chart below to indicate the strategies your CoC is using to prevent or eliminate racial disparities.

1.	Are your CoC's board and decisionmaking bodies representative of the population served in the CoC?	Yes
2.	Did your CoC identify steps it will take to help the CoC board and decisionmaking bodies better reflect the population served in the CoC?	No
3.	Is your CoC expanding outreach in your CoC's geographic areas with higher concentrations of underrepresented groups?	No
4.	Does your CoC have communication, such as flyers, websites, or other materials, inclusive of underrepresented groups?	Yes
5.	Is your CoC training staff working in the homeless services sector to better understand racism and the intersection of racism and homelessness?	No
6.	Is your CoC establishing professional development opportunities to identify and invest in emerging leaders of different races and ethnicities in the homelessness sector?	No
7.	Does your CoC have staff, committees, or other resources charged with analyzing and addressing racial disparities related to homelessness?	No
8.	Is your CoC educating organizations, stakeholders, boards of directors for local and national nonprofit organizations working on homelessness on the topic of creating greater racial and ethnic diversity?	No
9.	Did your CoC review its coordinated entry processes to understand their impact on people of different races and ethnicities experiencing homelessness?	No
10.	Is your CoC collecting data to better understand the pattern of program use for people of different races and ethnicities in its homeless services system?	No
11.	Is your CoC conducting additional research to understand the scope and needs of different races or ethnicities experiencing homelessness?	No
	Other:(limit 500 characters)	
12.		

1D-9c.	Plan for Ongoing Evaluation of System-level Processes, Policies, and Procedures for Racial Equity.	
	NOFO Section V.B.1.p.	

Describe in the field below your CoC's plan for ongoing evaluation of system-level processes, policies, and procedures for racial equity.

(limit 2,500 characters)

Ongoing evaluation will take place by using HMIS data on race, access to housing programs, outcomes, and returns to homelessness within a certain period of time. Data collected in HMIS will be reported to CoC membership and reviewed by CoC and HMIS leadership on a monthly basis. Plans to address items of concern will be created in response to data collection and sharing.

1D-9d.	Plan for Using Data to Track Progress on Preventing or Eliminating Racial Disparities.	
	NOFO Section V.B.1.p.	

Describe in the field below:

1.	the measures your CoC plans to use to continuously track progress on preventing or eliminating racial disparities in the provision or outcomes of homeless assistance; and	
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	2. the tools your CoC plans to use to continuously track progress on preventing or eliminating racial disparities in the provision or outcomes of homeless assistance.
--	--

(limit 2,500 characters)

1. The HMIS Data Collection Committee, along with the Executive Director of the CoC, will create a plan, using HMIS data to track progress.
2. The current tool is HMIS data collection. Other tools to be considered by the Coordination of Services or Continuum of Care Committee could include program participant surveys, as well as other to-be-determined methods for collection information to track progress.

1D-10.	Involving Individuals with Lived Experience of Homelessness in Service Delivery and Decisionmaking—CoC’s Outreach Efforts.	
	NOFO Section V.B.1.q.	

Describe in the field below your CoC’s outreach efforts (e.g., social media announcements, targeted outreach) to engage those with lived experience of homelessness in leadership roles and decisionmaking processes.

(limit 2,500 characters)

The CoC’s Membership Advisory Committee Chair seeks opportunities to recruit people with lived experience, as do management, staff, and Board members. When persons of interest are identified, their information is passed along to the appropriate CoC-level (Board Chair, Executive Director, supervisor, etc.), who follows up with contact to those individuals. Discussions about involving people with lived experience at all levels are routinely held in-house at the CoC, as well as with member organizations and at membership meetings.

1D-10a.	Active CoC Participation of Individuals with Lived Experience of Homelessness.	
	NOFO Section V.B.1.q.	

You must upload the Lived Experience Support Letter attachment to the 4B. Attachments Screen.
 Enter in the chart below the number of people with lived experience who currently participate in your CoC under the four categories listed:

	Level of Active Participation	Number of People with Lived Experience Within the Last 7 Years or Current Program Participant	Number of People with Lived Experience Coming from Unsheltered Situations
1.	Routinely included in the decisionmaking processes related to addressing homelessness.	2	0
2.	Participate on CoC committees, subcommittees, or workgroups.	2	0
3.	Included in the development or revision of your CoC’s local competition rating factors.	2	0
4.	Included in the development or revision of your CoC’s coordinated entry process.	2	0

1D-10b.	Professional Development and Employment Opportunities for Individuals with Lived Experience of Homelessness.	
	NOFO Section V.B.1.q.	

Describe in the field below how your CoC or CoC membership organizations provide professional development and employment opportunities to individuals with lived experience of homelessness.

(limit 2,500 characters)

CoC membership organizations and other partners include several agencies that have job readiness or employment referral programs, and some of those include internships. The CoC has used participants from such programs fill staff positions in the past -- and encourages other agencies to do so as well. In the past year, the CoC has established a relationship with a job placement agency that has been committed to referring currently or formerly homeless persons to jobs. The CoC's annual resource fair (at which approximately 140 homeless individuals were served) included agencies that have GED, higher education, job training, and job referral programs.

1D-10c.	Routinely Gathering Feedback and Addressing Challenges of Individuals with Lived Experience of Homelessness.	
	NOFO Section V.B.1.q.	

Describe in the field below:

- | | |
|----|--|
| 1. | how your CoC gathers feedback from people experiencing homelessness; |
| 2. | how often your CoC gathers feedback from people experiencing homelessness; |
| 3. | how your CoC gathers feedback from people who received assistance through the CoC Program or ESG Program; |
| 4. | how often your CoC gathers feedback from people who have received assistance through the CoC Program or ESG Program; and |
| 5. | steps your CoC has taken to address challenges raised by people with lived experience of homelessness. |

(limit 2,500 characters)

1. During initial client consultations and throughout their time as program participants, clients' case managers maintain regular contact with them, which creates an ongoing informal feedback mechanism. Program participants are provided with written program guidelines during their intake; those guidelines include the process for clients to make known their grievances.
2. Routinely, feed back from people experiencing homelessness is gathered on an ongoing basis through staff communication with program participants, outreach workers' daily encounter with people experiencing homelessness, and through those who either call or visit the CoC office.
3. Program participants provide feedback throughout the time they spend in CoC programs by communicating with Case Managers, Outreach Workers, and shelter providers, who are clients' first line of communication to receive feedback about assistance received. Some programs utilize surveys as a formal means of feedback about services received.
4. Feedback is gathered on an ongoing basis, mainly through program participants' communication with case managers and other program staff, as well as through street outreach workers' regular encounters with people experiencing unsheltered homelessness. We also receive feedback through calls and office visits from people who are homeless.
5. As the CoC becomes aware, challenges are communicated to the Board, CoC membership, the Coordination of Services Committee, program staff, et al. in order to determine what resources are available and if other resources need to be established in order to respond to challenges that have been identified. As needed, the CoC Board and/or membership committees create and implement plans in response to challenges raised by people with lived experience.

1D-11.	Increasing Affordable Housing Supply.	
	NOFO Section V.B.1.s.	
	Describe in the field below at least two steps your CoC has taken in the past 12 months to engage city, county, or state governments that represent your CoC's geographic area regarding the following:	
	1. reforming zoning and land use policies to permit more housing development; and	
	2. reducing regulatory barriers to housing development.	

(limit 2,500 characters)

1. No action taken
2. No action taken

1E. Project Capacity, Review, and Ranking–Local Competition

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2024 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

1E-1.	Web Posting of Advance Public Notice of Your CoC’s Local Competition Deadline, Scoring and Rating Criteria.	
	NOFO Section V.B.2.a. and 2.g.	

1.	Enter the date your CoC published its submission deadline and scoring and rating criteria for New Project applicants to submit their project applications for your CoC’s local competition.	08/26/2024
2.	Enter the date your CoC published its submission deadline and scoring and rating criteria for Renewal Project applicants to submit their project applications for your CoC’s local competition.	08/26/2024

1E-2.	Project Review and Ranking Process Your CoC Used in Its Local Competition. We use the response to this question and the response in Question 1E-2a along with the required attachments from both questions as a factor when determining your CoC’s eligibility for bonus funds and for other NOFO criteria below.	
	NOFO Section V.B.2.a., 2.b., 2.c., 2.d., and 2.e.	

You must upload the Local Competition Scoring Tool attachment to the 4B. Attachments Screen.

Select yes or no in the chart below to indicate how your CoC ranked and selected project applications during your local competition:

1.	Established total points available for each project application type.	Yes
2.	At least 33 percent of the total points were based on objective criteria for the project application (e.g., cost effectiveness, timely draws, utilization rate, match, leverage), performance data, type of population served (e.g., DV, youth, Veterans, chronic homelessness), or type of housing proposed (e.g., PSH, RRH).	Yes
3.	At least 20 percent of the total points were based on system performance criteria for the project application (e.g., exits to permanent housing destinations, retention of permanent housing, length of time homeless, returns to homelessness).	Yes
4.	Provided points for projects that addressed specific severe barriers to housing and services.	Yes
5.	Used data from comparable databases to score projects submitted by victim service providers.	Yes

6.	Provided points for projects based on the degree the projects identified any barriers to participation (e.g., lack of outreach) faced by persons of different races and ethnicities, particularly those over-represented in the local homelessness population, and has taken or will take steps to eliminate the identified barriers.	No
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1E-2a.	Scored Project Forms for One Project from Your CoC's Local Competition. We use the response to this question and Question 1E-2. along with the required attachments from both questions as a factor when determining your CoC's eligibility for bonus funds and for other NOFO criteria below. NOFO Section V.B.2.a., 2.b., 2.c., and 2.d.	
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You must upload the Scored Forms for One Project attachment to the 4B. Attachments Screen.
 Complete the chart below to provide details of your CoC's local competition:

1.	What were the maximum number of points available for the renewal project form(s)?	125
2.	How many renewal projects did your CoC submit?	5
3.	What renewal project type did most applicants use?	TH

1E-2b.	Addressing Severe Barriers in the Local Project Review and Ranking Process. NOFO Section V.B.2.d.	
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Describe in the field below:	
1.	how your CoC analyzed data regarding each project that has successfully housed program participants in permanent housing;
2.	how your CoC analyzed data regarding how long it takes to house people in permanent housing;
3.	how your CoC considered the specific severity of needs and vulnerabilities experienced by program participants preventing rapid placement in permanent housing or the ability to maintain permanent housing when your CoC ranked and selected projects; and
4.	the severe barriers your CoC considered.

(limit 2,500 characters)

1. All program participants are assessed and referred through the CoC's Coordinated Assessment/Entry process. Program entry and exit dates are recorded in HMIS (comparable database for DV provider), along with the household's disposition at the time of program exit, which is a measure of successful placement into permanent housing.
2. Utilizing entry and exit data allows us to determine length of time between program entrance and placement in permanent housing. Data are used to draw attention to areas where service delivery can be improved, such as ways to decrease the time it takes program participants to complete the housing process. During the ranking process, the CoC specifically considered current problems affecting the DV provider's utilization rate.
3. The project review committee also focused on how projects determine the level and duration of support clients need (severity of needs and vulnerabilities) after being placed in housing, which can affect their ability to maintain stable housing after they are placed. As a whole, CoC leadership works with membership organizations to establish and provide ease of access to supportive services that enhance participants' likelihood of maintaining stable housing.
4. The two main barriers continue to be lack of affordable housing and limited permanent supportive housing units.

1E-3.	Advancing Racial Equity through Participation of Over-Represented Populations in the Local Competition Review and Ranking Process.	
NOFO Section V.B.2.e.		
Describe in the field below:		
1.	how your CoC used input from persons of different races and ethnicities, particularly those over-represented in the local homelessness population, to determine the rating factors used to review project applications;	
2.	how your CoC included persons of different races and ethnicities, particularly those over-represented in the local homelessness population in the review, selection, and ranking process; and	
3.	how your CoC rated and ranked projects based on the degree that proposed projects identified any barriers to participation (e.g., lack of outreach) faced by persons of different races and ethnicities, particularly those over-represented in the local homelessness population, and steps the projects took or will take to eliminate the identified barriers.	

(limit 2,500 characters)

1. The CoC targeted and solicited people of different races to participate and provide input throughout the review and ranking process. In addition to encouraging committed participation in the process, the CoC accepted and considered input received during membership meetings and in one-on-one conversations about rating factors to consider including.
2. Persons of different races and persons representing typically under-served populations are included both on our Board and in our Project Review Committee, which promotes racial equity through their inclusion in our ranking and approval process. Specifically, the CoC targeted and requested participation from people representing the greatest percentage of our homeless population.
3. Though no specific barriers related to providing services to different races and ethnicities were revealed during the process, any potential barriers noted were fully discussed, with suggestions for overcoming those barriers coming from both the interview/review panel and the project applicants.

1E-4.	Reallocation—Reviewing Performance of Existing Projects.	
NOFO Section V.B.2.f.		
Describe in the field below:		
1.	your CoC's reallocation process, including how your CoC determined which projects are candidates for reallocation because they are low performing or less needed;	
2.	whether your CoC identified any low performing or less needed projects through the process described in element 1 of this question during your CoC's local competition this year;	
3.	whether your CoC reallocated any low performing or less needed projects during its local competition this year; and	
4.	why your CoC did not reallocate low performing or less needed projects during its local competition this year, if applicable.	

(limit 2,500 characters)

1. The CoC keeps track throughout the year, through APR's, HMIS occupancy data, and records of grant funds expended to monitor the performance of all projects. This performance is taken into account when the CoC's Project Review Committee meets to rank projects and to determine if any renewal grants will be reduced or fully reallocated to create new projects. Projects selected for reallocation would be low performing projects or those that do not meet HUD's policy priorities. Prior to the Project Review Committee process, the CoC discusses with the lower performing projects ways they might improve in their occupancy rates, funds expended, or other aspects of performance. During the project review process, a lower performing project would not necessarily be subject to reallocation if there are conscientious efforts to improve performance.
2. Projects performing at a lower rate than desired have, in recent months, indicated that they have begun to take specific steps to remove hindrances to higher performance and presented plans aimed at alleviating major obstacles within a reasonable amount of time -- prior to the next CoC Competition.
3. There were no re-allocations this year.
4. The most concerning low performing project is the only CoC funded project that provides TH/PH-RRH for DV victims, and they are the largest provider in the CoC service area, so the CoC/Review Committee did not see fit to reallocate their funds.

1E-4a.	Reallocation Between FY 2019 and FY 2024.	
	NOFO Section V.B.2.f.	

	Did your CoC cumulatively reallocate at least 20 percent of its ARD between FY 2019 and FY 2024?	No
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1E-5.	Projects Rejected/Reduced–Notification Outside of e-snaps.	
	NOFO Section V.B.2.g.	
	You must upload the Notification of Projects Rejected-Reduced attachment to the 4B. Attachments Screen.	

1.	Did your CoC reject any project application(s) submitted for funding during its local competition?	No
2.	Did your CoC reduce funding for any project application(s) submitted for funding during its local competition?	No
3.	Did your CoC inform applicants why your CoC rejected or reduced their project application(s) submitted for funding during its local competition?	No
4.	If you selected Yes for element 1 or element 2 of this question, enter the date your CoC notified applicants that their project applications were being rejected or reduced, in writing, outside of e-snaps. If you notified applicants on various dates, enter the latest date of any notification. For example, if you notified applicants on 06/26/2024, 06/27/2024, and 06/28/2024, then you must enter 06/28/2024.	

1E-5a.	Projects Accepted–Notification Outside of e-snaps.	
	NOFO Section V.B.2.g.	
	You must upload the Notification of Projects Accepted attachment to the 4B. Attachments Screen.	

	Enter the date your CoC notified project applicants that their project applications were accepted and ranked on the New and Renewal Priority Listings in writing, outside of e-snaps. If you notified applicants on various dates, enter the latest date of any notification. For example, if you notified applicants on 06/26/2024, 06/27/2024, and 06/28/2024, then you must enter 06/28/2024.	10/18/2024
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1E-5b.	Local Competition Selection Results for All Projects.	
	NOFO Section V.B.2.g.	
	You must upload the Local Competition Selection Results attachment to the 4B. Attachments Screen.	

	Does your attachment include: 1. Project Names; 2. Project Scores; 3. Project Status–Accepted, Rejected, Reduced Reallocated, Fully Reallocated; 4. Project Rank; 5. Amount Requested from HUD; and 6. Reallocated Funds +/-.	Yes
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1E-5c.	Web Posting of CoC-Approved Consolidated Application 2 Days Before CoC Program Competition Application Submission Deadline.	
	NOFO Section V.B.2.g. and 24 CFR 578.95.	
	You must upload the Web Posting–CoC-Approved Consolidated Application attachment to the 4B. Attachments Screen.	

	Enter the date your CoC posted the CoC-approved Consolidated Application on the CoC’s website or partner’s website—which included: 1. the CoC Application; and 2. Priority Listings for Reallocation forms and all New, Renewal, and Replacement Project Listings.	10/28/2024
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1E-5d.	Notification to Community Members and Key Stakeholders by Email that the CoC-Approved Consolidated Application is Posted on Website.	
	NOFO Section V.B.2.g.	
	You must upload the Notification of CoC-Approved Consolidated Application attachment to the 4B. Attachments Screen.	

	Enter the date your CoC notified community members and key stakeholders that the CoC-approved Consolidated Application was posted on your CoC’s website or partner’s website.	10/30/2024
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2A. Homeless Management Information System (HMIS) Implementation

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2024 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

2A-1.	HMIS Vendor.	
	Not Scored—For Information Only	

	Enter the name of the HMIS Vendor your CoC is currently using.	WellSky
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2A-2.	HMIS Implementation Coverage Area.	
	Not Scored—For Information Only	

	Select from dropdown menu your CoC's HMIS coverage area.	Single CoC
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2A-3.	HIC Data Submission in HDX.	
	NOFO Section V.B.3.a.	

	Enter the date your CoC submitted its 2024 HIC data into HDX.	04/25/2024
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2A-4.	Comparable Databases for DV Providers—CoC and HMIS Lead Supporting Data Collection and Data Submission by Victim Service Providers.	
	NOFO Section V.B.3.b.	

	In the field below:	
	1. describe actions your CoC and HMIS Lead have taken to ensure DV housing and service providers in your CoC collect data in HMIS comparable databases; and	
	2. state whether DV housing and service providers in your CoC are using a HUD-compliant comparable database—compliant with the FY 2024 HMIS Data Standards.	

(limit 2,500 characters)

1. The CoC and HMIS Lead schedule and conduct training for all service program providers, including those with DV programs. This training includes instruction on required data elements and database compliance. Aggregate reports received by the HMIS Lead each month indicate compliance with all requirements.
2. Data on clients who receive DV services are maintained in an HMIS comparable database (Osnium) by the DV provider. Aggregate data required for HUD reporting is submitted monthly to the HMIS Administrator for inclusion in the CoC’s calculations. DV data reports include all HUD-required data elements; client data is submitted by client numbers only, without any names or other identifiers. The database is compliant with all 2024 HMIS Data Standards.

2A-5.	Bed Coverage Rate—Using HIC, HMIS Data—CoC Merger Bonus Points.	
	NOFO Section V.B.3.c. and V.B.7.	

Using the 2024 HDX Competition Report we issued your CoC, enter data in the chart below by project type:

Project Type	Adjusted Total Year-Round, Current Non-VSP Beds [Column F of HDX Report]	Adjusted Total Year-Round, Current VSP Beds [Column K of HDX Report]	Total Year-Round, Current, HMIS Beds and VSP Beds in an HMIS Comparable Database [Column M of HDX Report]	HMIS and Comparable Database Coverage Rate [Column O of HDX Report]
1. Emergency Shelter (ES) beds	160	9	9	169.00%
2. Safe Haven (SH) beds	0	0	0	0.00%
3. Transitional Housing (TH) beds	10	49	49	59.00%
4. Rapid Re-Housing (RRH) beds	24	0	0	24.00%
5. Permanent Supportive Housing (PSH) beds	154	24	24	178.00%
6. Other Permanent Housing (OPH) beds	0	0	0	0.00%

2A-5a.	Partial Credit for Bed Coverage Rates at or Below 84.99 for Any Project Type in Question 2A-5.	
	NOFO Section V.B.3.c.	

For each project type with a bed coverage rate that is at or below 84.99 percent in question 2A-5, describe:

1. steps your CoC will take over the next 12 months to increase the bed coverage rate to at least 85 percent for that project type; and
2. how your CoC will implement the steps described to increase bed coverage to at least 85 percent.

(limit 2,500 characters)

1. Over the next 12 months, the CoC and HMIS lead agency will produce monthly occupancy reports and communicate with lower performing projects to determine hindrances to better occupancy rates. The CoC will examine prioritization, ease of access, organizational capacity, etc. and assist the project organization with overcoming challenges identified.
2. The CoC and HMIS lead will meet with agency leadership and program staff to monitor progress and continue making changes or adjustments until we reach the desired outcome.

2A-6.	Longitudinal System Analysis (LSA) Submission in HDX 2.0.	
	NOFO Section V.B.3.d.	
	You must upload your CoC's FY 2024 HDX Competition Report to the 4B. Attachments Screen.	

Did your CoC submit at least two usable LSA data files to HUD in HDX 2.0 by January 24, 2024, 11:59 p.m. EST?	Yes
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2B. Continuum of Care (CoC) Point-in-Time (PIT) Count

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2024 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

2B-1.	PIT Count Date.	
	NOFO Section V.B.4.a	

	Enter the date your CoC conducted its 2024 PIT count.	01/23/2024
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2B-2.	PIT Count Data–HDX Submission Date.	
	NOFO Section V.B.4.a	

	Enter the date your CoC submitted its 2024 PIT count data in HDX.	04/25/2024
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2B-3.	PIT Count–Effectively Counting Youth in Your CoC’s Most Recent Unsheltered PIT Count.	
	NOFO Section V.B.4.b.	

	Describe in the field below how your CoC:	
1.	engaged unaccompanied youth and youth serving organizations in your CoC’s most recent PIT count planning process;	
2.	worked with unaccompanied youth and youth serving organizations to select locations where homeless youth are most likely to be identified during your CoC’s most recent PIT count planning process; and	
3.	included youth experiencing homelessness as counters during your CoC’s most recent unsheltered PIT count.	

(limit 2,500 characters)

1, 2, and 3. The CoC did not have any focus on engaging youth, working with unaccompanied youth or youth service organizations, or including youth experiencing homelessness as PIT count enumerators.

2B-4.	PIT Count–Methodology Change–CoC Merger Bonus Points.
	NOFO Section V.B.5.a and V.B.7.c.
	In the field below:
1.	describe any changes your CoC made to your sheltered PIT count implementation, including methodology or data quality changes between 2023 and 2024, if applicable;
2.	describe any changes your CoC made to your unsheltered PIT count implementation, including methodology or data quality changes between 2023 and 2024, if applicable;
3.	describe whether your CoC’s PIT count was affected by people displaced either from a natural disaster or seeking short-term shelter or housing assistance who recently arrived in your CoCs’ geographic; and
4.	describe how the changes affected your CoC’s PIT count results; or
5.	state “Not Applicable” if there were no changes or if you did not conduct an unsheltered PIT count in 2024.

(limit 2,500 characters)

NA - No changes to the sheltered or unsheltered PIT count

2C. System Performance

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2024 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

2C-1.	Reducing the Number of First Time Homeless—Risk Factors Your CoC Uses.	
	NOFO Section V.B.5.b.	
	In the field below:	
	1. describe how your CoC determined the risk factors to identify persons experiencing homelessness for the first time;	
	2. describe your CoC’s strategies to address individuals and families at risk of becoming homeless; and	
	3. provide the name of the organization or position title that is responsible for overseeing your CoC’s strategy to reduce the number of individuals and families experiencing homelessness for the first time	

(limit 2,500 characters)

1. During initial consultation with RRH/HP/PSH/TH case managers or programs coordinators, information is gathered about circumstances that lead to the household's homelessness.
2. Information from consultation sessions is incorporated into household housing stability plans, with specific goals set in regard to issues identified as contributing to the households' being at risk of homelessness, along with other issues that might affect housing stability. Intervention to help persons at risk of homelessness include things such as referral to free legal services (for eviction guidance), contact with landlords to see if eviction can be avoided, financial assistance with hotel costs (short-term), and arranging or providing supportive services (job referral, transportation, etc.) to help the household maintain or improve their current housing circumstances.
3. Efforts to reduce first-time homelessness are handled jointly by the Mid-Alabama Coalition for the Homeless (CoC) and HandsOn River Region (HMIS lead agency).

2C-1a.	Impact of Displaced Persons on Number of First Time Homeless.	
	NOFO Section V.B.5.b	
	Was your CoC’s Number of First Time Homeless [metric 5.2] affected by the number of persons seeking short-term shelter or housing assistance displaced due to:	

1.	natural disasters?	No
2.	having recently arrived in your CoC's geographic area?	No

2C-2.	Reducing Length of Time Homeless—CoC's Strategy.	
	NOFO Section V.B.5.c.	

In the field below:

1.	describe your CoC's strategy to reduce the length of time individuals and persons in families remain homeless;
2.	describe how your CoC identifies and houses individuals and persons in families with the longest lengths of time homeless; and
3.	provide the name of the organization or position title that is responsible for overseeing your CoC's strategy to reduce the length of time individuals and families remain homeless.

(limit 2,500 characters)

1. The CoC assures that Housing First information is available to all CoC and ESG funded programs so they can consider using that approach to reduce the length of time clients remain homeless. Additionally, case managers establish relationships with landlords and property owners, and have been successful in increasing the number of those willing to allow leniency (when possible) when considering leasing to clients. The CoC's HUD-funded PSH, RRH, and TH programs all employ a Housing First approach.
2. All clients accessing HMIS-participating RRH, TH, PSH, and emergency shelter providers in the CoC's service area receive a full needs assessment, which includes information the length of time homeless. The CoC uses HMIS data to identify individuals and families with the longest lengths of time homeless.
3. The CoC, Mid-Alabama Coalition for the Homeless, oversees the strategy.

2C-3.	Successful Permanent Housing Placement or Retention –CoC's Strategy.	
	NOFO Section V.B.5.d.	

In the field below:

1.	describe your CoC's strategy to increase the rate that individuals and persons in families residing in emergency shelter, safe havens, transitional housing, and rapid rehousing exit to permanent housing destinations;
2.	describe your CoC's strategy to increase the rate that individuals and persons in families residing in permanent housing projects retain their permanent housing or exit to permanent housing destinations; and
3.	provide the name of the organization or position title that is responsible for overseeing your CoC's strategy to increase the rate that individuals and families exit to or retain permanent housing.

(limit 2,500 characters)

1. The CoC works with the HMIS lead agency to address all foreseeable delays in exiting individuals and families to permanent housing. The HMIS lead agency operates the 2-1-1 Call Center, which receives self-referrals and agency referrals for persons in need of street outreach and housing services. Immediately upon receipt of the referral, the client is entered into the coordinated entry/assessment system and referred to the appropriate agency/agencies for intervention and assistance in securing permanent housing. Case managers customize plans for each household to help them exit to stable living in permanent housing.
2. The CoC's written standards require that clients placed in permanent housing receive case management and housing stability and sustainability planning to ensure that those placed in permanent housing are more likely to retain their housing and less likely to re-experience homelessness. Agencies working with clients are diligent in taking steps to stabilize clients through increased earned and non-employment income. The CoC works with housing providers to troubleshoot retention issues and works with landlords to ensure clients are managing their apartment living well.
3. The strategy is overseen jointly by HandsOn River Region (HMIS lead agency) and the Mid-Alabama Coalition for the Homeless (CoC).

2C-4.	Reducing Returns to Homelessness—CoC's Strategy.	
	NOFO Section V.B.5.e.	
	In the field below:	
	1. describe your CoC's strategy to identify individuals and families who return to homelessness;	
	2. describe your CoC's strategy to reduce the rate that individuals and families return to homelessness; and	
	3. provide the name of the organization or position title that is responsible for overseeing your CoC's strategy to reduce the rate individuals and persons in families return to homelessness.	

(limit 2,500 characters)

1. The CoC participates in a statewide HMIS implementation process that allows local providers to track clients across the state and view their history of homelessness, including returns to homelessness. The CoC uses HMIS data to identify families who return to homelessness.
2. To reduce the rate of those returning to homelessness, the CoC's HUD-funded housing programs include housing stability case management for program clients. All clients exit their programs with a housing sustainability plan the include specific steps needed to reduce debts, budget household income, increase earning potential, and access mainstream benefits. Case workers follow-up with clients to review/update their sustainability plans and encourage adherence. Clients are also provided with information on Alabama's landlord/tenant laws and referred to free sources of education on their rights and responsibilities as tenants.
3. Mid-Alabama Coalition for the Homeless oversees these efforts.

2C-5.	Increasing Employment Cash Income—CoC's Strategy.	
	NOFO Section V.B.5.f.	
	In the field below:	

1.	describe your CoC's strategy to access employment cash sources;
2.	describe how your CoC works with mainstream employment organizations to help individuals and families experiencing homelessness increase their employment cash income; and
3.	provide the organization name or position title that is responsible for overseeing your CoC's strategy to increase income from employment.

(limit 2,500 characters)

1. The CoC promotes the use of local job readiness and training programs for CoC program clients. The CoC's HUD-funded housing providers offer job skills assessment, training, and placement. Job training offered by agencies that are members of the CoC include skills-building, career counseling, training, internships, and job placement.
2. CoC program employees work with or refers clients to employment programs offered by the state Department of Human Resources, state Vocational Rehabilitation Department, regional mental health providers, senior service organizations, organizations serving people with disabilities, and veterans service organizations. Also, the CoC has representatives from mainstream agencies at its annual homeless resource fair, where people experiencing homelessness can apply or receive updates on their applications on site. Case Managers at each CoC HUD-funded housing program work with clients to ensure that they apply for all available benefits.
3. Mid-Alabama Coalition for the Homeless provides oversight.

2C-5a.	Increasing Non-employment Cash Income—CoC's Strategy	
	NOFO Section V.B.5.f.	

In the field below:

1.	describe your CoC's strategy to access non-employment cash income; and
2.	provide the organization name or position title that is responsible for overseeing your CoC's strategy to increase non-employment cash income.

(limit 2,500 characters)

1. The CoC works with nonprofit organizations, governmental agencies, churches, and community service providers to link clients to non-employment cash resources to either increase clients' cash intake or access resources that increase cash flow. The CoC's Mainstream Resources committee is responsible for keeping the CoC and its members up to date on available resources. Additionally, information about such resources is provided at CoC membership meetings both by guests invited as presenters and by attendees representing agencies offering opportunities for non-employment cash income. The CoC website includes a list of client resources, including mainstream resources and resources that might serve to increase non-employment cash income. Agencies receiving CoC funding provide case management for clients, which includes assisting clients in accessing resources to obtain and stabilize their housing, including accessing non-employment cash income.
2. Mid-Alabama Coalition for the Homeless provides oversight.

3A. Coordination with Housing and Healthcare

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2024 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

3A-1.	New PH-PSH/PH-RRH Project–Leveraging Housing Resources.	
	NOFO Section V.B.6.a.	
	You must upload the Housing Leveraging Commitment attachment to the 4B. Attachments Screen.	

	Is your CoC applying for a new PH-PSH or PH-RRH project that uses housing subsidies or subsidized housing units which are not funded through the CoC or ESG Programs to help individuals and families experiencing homelessness?	No
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3A-2.	New PH-PSH/PH-RRH Project–Leveraging Healthcare Resources.	
	NOFO Section V.B.6.b.	
	You must upload the Healthcare Formal Agreements attachment to the 4B. Attachments Screen.	

	Is your CoC applying for a new PH-PSH or PH-RRH project that uses healthcare resources to help individuals and families experiencing homelessness?	No
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3A-3.	Leveraging Housing/Healthcare Resources–List of Projects.	
	NOFO Sections V.B.6.a. and V.B.6.b.	

If you selected yes to questions 3A-1. or 3A-2., use the list feature icon to enter information about each project application you intend for HUD to evaluate to determine if they meet the criteria.

Project Name	Project Type	Rank Number	Leverage Type
This list contains no items			

3B. New Projects With Rehabilitation/New Construction Costs

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2024 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

3B-1.	Rehabilitation/New Construction Costs–New Projects.	
	NOFO Section V.B.1.r.	

Is your CoC requesting funding for any new project application requesting \$200,000 or more in funding for housing rehabilitation or new construction?	No
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3B-2.	Rehabilitation/New Construction Costs–New Projects.	
	NOFO Section V.B.1.r.	

If you answered yes to question 3B-1, describe in the field below actions CoC Program-funded project applicants will take to comply with:

1.	Section 3 of the Housing and Urban Development Act of 1968 (12 U.S.C. 1701u); and
2.	HUD’s implementing rules at 24 CFR part 75 to provide employment and training opportunities for low- and very-low-income persons, as well as contracting and other economic opportunities for businesses that provide economic opportunities to low- and very-low-income persons.

(limit 2,500 characters)

3C. Serving Persons Experiencing Homelessness as Defined by Other Federal Statutes

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2024 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

3C-1.	Designating SSO/TH/Joint TH and PH-RRH Component Projects to Serve Persons Experiencing Homelessness as Defined by Other Federal Statutes.	
	NOFO Section V.F.	

	Is your CoC requesting to designate one or more of its SSO, TH, or Joint TH and PH-RRH component projects to serve families with children or youth experiencing homelessness as defined by other Federal statutes?	No
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3C-2.	Cost Effectiveness of Serving Persons Experiencing Homelessness as Defined by Other Federal Statutes.	
	NOFO Section V.F.	

You must upload the Project List for Other Federal Statutes attachment to the 4B. Attachments Screen.

If you answered yes to question 3C-1, describe in the field below:

1.	how serving this population is of equal or greater priority, which means that it is equally or more cost effective in meeting the overall goals and objectives of the plan submitted under Section 427(b)(1)(B) of the Act, especially with respect to children and unaccompanied youth than serving the homeless as defined in paragraphs (1), (2), and (4) of the definition of homeless in 24 CFR 578.3; and
2.	how your CoC will meet requirements described in Section 427(b)(1)(F) of the Act.

(limit 2,500 characters)

4A. DV Bonus Project Applicants for New DV Bonus Funding

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2024 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

4A-1.	New DV Bonus Project Applicants.	
	NOFO Section I.B.3.j.	

	Did your CoC submit one or more new project applications for DV Bonus Funding?		Yes
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4A-1a.	DV Bonus Project Types.	
	NOFO Section I.B.3.j.	

Select yes or no in the chart below to indicate the type(s) of new DV Bonus project(s) your CoC included in its FY 2024 Priority Listing.

	Project Type	
1.	SSO Coordinated Entry	No
2.	PH-RRH or Joint TH and PH-RRH Component	Yes

You must click "Save" after selecting Yes for element 1 SSO Coordinated Entry to view questions 4A-2, 4A-2a. and 4A-2b.

4A-3.	Data Assessing Need for New DV Bonus Housing Projects in Your CoC's Geographic Area.	
	NOFO Section I.B.3.j.(1)(c) and I.B.3.j.(3)(c)	

1.	Enter the number of survivors that need housing or services:	437
2.	Enter the number of survivors your CoC is currently serving:	236
3.	Unmet Need:	201

4A-3a.	How Your CoC Calculated Local Need for New DV Bonus Housing Projects.	
	NOFO Section I.B.3.j.(1)(c)	
	Describe in the field below:	
	1. how your CoC calculated the number of DV survivors needing housing or services in question 4A-3 element 1 and element 2; and	
	2. the data source (e.g., comparable databases, other administrative data, external data source, HMIS for non-DV projects); or	
	3. if your CoC is unable to meet the needs of all survivors please explain in your response all barriers to meeting those needs.	

(limit 2,500 characters)

1. The number of survivors needing housing or services was calculated using the 3- year average (2020, 2021, and 2022) of the number of calls to the 24/7 crisis line for survivor services, originating from within in the CoC Geographic area. Callers are reaching out for crisis services related to their victimization, often including housing or housing assistance.
2. Data is compiled from Osnium, the HMIS comparable database authorized by the Alabama Coalition Against Domestic Violence for use by domestic violence services providers across Alabama.
3. The greatest need is more variety with regard to housing options. Increasing mental health and substance use issues are rendering increasing numbers of incompatible with a communal living environment.

4A-3b.	Information About Unique Project Applicant Requesting New DV Bonus Housing Project(s).	
	NOFO Section I.B.3.j.(1)	
	Use the list feature icon to enter information on each unique project applicant applying for New PH-RRH and Joint TH and PH-RRH Component DV Bonus projects—only enter project applicant information once, regardless of how many DV Bonus projects that applicant is applying for.	

Applicant Name
Montgomery Area F...

Project Applicants Applying for New PH-RRH and Joint TH and PH-RRH DV Bonus Projects

4A-3b.	Information About Unique Project Applicant Requesting New DV Bonus Housing Project(s).	
	NOFO Section I.B.3.j.(1)	

Enter information in the chart below on the project applicant that applied for one or more New DV Bonus housing projects included on your CoC's FY 2024 Priority Listing for New Projects:

1.	Applicant Name	Montgomery Area Family Violence Program
2.	Rate of Housing Placement of DV Survivors–Percentage	64%
3.	Rate of Housing Retention of DV Survivors–Percentage	87%

4A-3b.1.	Applicant's Housing Placement and Retention Data Explanation.	
	NOFO Section I.B.3.j.(1)(d)	

For the rate of housing placement and rate of housing retention of DV survivors reported in question 4B-3b., describe in the field below:

1.	how the project applicant calculated the rate of housing placement;
2.	whether the rate for housing placement accounts for exits to safe housing destinations;
3.	how the project applicant calculated the rate of housing retention; and
4.	the data source (e.g., comparable databases, other administrative data, external data source, HMIS for non-DV projects).

(limit 1,500 characters)

1. The rate of housing placement of DV Survivors was derived from the most recent program year's APRs, questions related to Exit Destination (Q23c, Q25i, and Q27f).
2. The rate of housing placement does account for exits to safe housing destinations.
3. The rate of housing retention of DV Survivors was derived by 1) establishing the program year for evaluating housing retention 2) determining which clients were placed in permanent housing during that program year, 3) evaluating entries in the client database for follow-up that is conducted by program staff, 4) recording the number of DV Survivors who remained in permanent housing for various periods of time, focusing on 12months as the benchmark.
4. The data source for the information was the agency's Osnum database (an HMIS-comparable database).

4A-3c.	Applicant's Experience Housing DV Survivors.	
	NOFO Section I.B.3.j.(1)(d)	

Describe in the field below how the project applicant:

1.	ensured DV survivors experiencing homelessness were quickly moved into safe affordable housing;
2.	prioritized survivors—you must address the process the project applicant used, e.g., Coordinated Entry, prioritization list, CoC's emergency transfer plan;
3.	determined survivors' supportive services needs;
4.	connected survivors to supportive services; and
5.	moved survivors from assisted housing to housing they could sustain—address housing stability after the housing subsidy ends.

(limit 2,500 characters)

- MAFVP's residential program triages participants based on priorities determined by the survivor. When survivors select safe affordable housing as their primary goal, they are transitioned to the Housing Coordinator whose focus is safely housing survivors in affordable housing. A Transitional Housing Assessment is used to determine the client's choice of timing for moving to permanent housing services.
- MAFVP uses a coordinated entry process, based on the CoC's priorities, with the knowledge that all program entries are DV survivors. Survivors are entered into the residential services triage system that assesses survivors using the VI-SPADAT to identify vulnerabilities & barriers to housing. Those having the highest vulnerability & housing barriers are prioritized for access to housing as housing options occur in the community.
- Survivors are connected to supportive services beginning in shelter: crisis counseling, case management (including employment counseling, life skills, legal advocacy, child advocacy, housing stability, etc.). These services are offered throughout participants' engagement with residential services (not to exceed 24 months). These services, along with gainful employment opportunities, childcare, counseling, mental health, substance abuse, & financial literacy, help to ensure sustainability.
- Survivors are connected to supportive services beginning in shelter with employees who specialize in crisis counseling, case management (including employment counseling, life skills, legal advocacy, child advocacy, housing stability, etc.). These services are offered throughout a program participant's engagement with residential services (not to exceed 24 months). These voluntary services, along with gainful employment opportunities, childcare, counseling, mental health, substance abuse, and financial literacy, help to ensure sustainability in the community.
- Housing stability is supported by the Transitional Services Advocate and/or the Housing Coordinator (depending on the housing program utilized). Advocates assist survivors with determining/maintaining their financial needs, attaining employment and other mainstream resources, if needed and the best financial resources available in the community, such as private landlords, Section 8 Housing, Emergency Housing Vouchers, etc. Other services offered for sustainability include employment counseling, transportation and financial assistance.

4A-3d.	Applicant's Experience in Ensuring DV Survivors' Safety.	
	NOFO Section I.B.3.j.(1)(d)	
	Describe in the field below examples of how the project applicant ensured the safety and confidentiality of DV survivors experiencing homelessness by:	
1.	taking steps to ensure privacy/confidentiality during the intake and interview process to minimize potential coercion of survivors;	

2.	making determinations and placements into safe housing;
3.	keeping survivors' information and locations confidential;
4.	training staff on safety and confidentiality policies and practices; and
5.	taking security measures for units (congregate or scattered site), that support survivors' physical safety and location confidentiality.

(limit 2,500 characters)

1. Intake space is made available in a private room across from the central communication office. During intake, only the survivor and the intake staff are present. Noise machines are throughout the hallway and an "intake in progress" sign is attached to the door to ensure the conversation with the survivor in private and confidential.
2. A danger assessment tool coupled with safety planning strategies are completed to determine the best viable option. All Residential program staff work with the survivor at different points in time to ensure they identify the best options for safe affordable housing.
3. Training and staff development is an ongoing process, which begins as orientation for new staff. Currently, we use the Webinar Series: Privacy and Security for Survivors which covers a vast amount of safety planning to ensure staff have the tools to assist survivors in managing their technology and proactive strategies to integrate safety and privacy planning.
4. Agency annual training likewise includes confidentiality and client rights education.
5. A confidentiality policy and signed statement is maintained for all vendors/contractors, employees, volunteers, or board members affiliated with the agency. Additionally, program participants are asked to sign a statement of confidentiality protecting the location of the spaces. For dedicated units, we plan to utilize confidentiality agreements with landlords.

4A-3d.1.	Applicant's Experience in Evaluating Its Ability to Ensure DV Survivors' Safety.	
	NOFO Section I.B.3.j.(1)(d)	

Describe in the field below how the project evaluated its ability to ensure the safety of DV survivors the project served in the project, including any areas identified for improvement throughout the project's operation.

(limit 2,500 characters)

The agency utilizes the services of reputable technology and security companies to purchase and install agency-wide systems to protect staff and survivors. Gated parking, camera surveillance systems, digital entry gate codes, weekly camera reviews and monthly inspections of congregate living spaces and clustered site apartments are utilized to ensure the safety of survivors. For dedicated units, we plan to utilize individual home alarm systems to help protect survivors.

4A-3e.	Applicant's Experience in Placing and Stabilizing Survivors in Permanent Housing Using Trauma-Informed, Survivor-Centered Approaches.	
	NOFO Section I.B.3.j.(1)(d)	

Describe in the field below the project applicant's experience in:

1.	prioritizing placement and stabilization of survivors;
2.	placing survivors in permanent housing;
3.	placing and stabilizing survivors consistent with their preferences; and
4.	placing and stabilizing survivors consistent with their stated needs.

(limit 2,500 characters)

1. MAFVP utilizes a coordinated entry process, based on the CoC’s priorities, with the knowledge that all program entries are DV survivors. Survivors are entered into the residential services triage system that assesses survivors using an objective tool (VI-SPADAT) to identify vulnerabilities and barriers to housing. Those who are assessed as having the highest vulnerability and housing barriers will be prioritized for access to available and affordable housing as housing options occur in the community.
2. During the past 3 project years, the program applicant has successfully provided rapid permanent housing placement to 197 survivors.
3. The Transitional Housing Assessment is utilized to determine the participant’s preferences when it comes to housing options and the timing of permanent housing placement. Survivors are provided with education and information surrounding housing and service options so they can direct service provision according to their needs, and in accordance with their self-determined housing, education, and employment goals.
4. Clients are supported through stabilization and along their journey towards self-sufficiency through advocacy and case management offerings including assistance with challenges related to mental and physical healthcare needs, accessing public assistance programs and benefits, employment counseling and job skills training, childcare and educational needs for children, continuing education and skill-based training for adults, transportation, legal advocacy, and referrals to specialized service providers. MAFVP actively seeks survivors’ input through satisfaction surveys and annually assesses its portfolio of available service options for necessary modifications based on survivor feedback.

4A-3f.	Applicant’s Experience in Trauma-Informed, Survivor-Centered Approaches.	
	NOFO Section I.B.3.j.(1)(d)	

Describe in the field below examples of the project applicant’s experience using trauma-informed, victim-centered approaches to meet needs of DV survivors by:

1.	establishing and maintaining an environment of agency and mutual respect, e.g., the project does not use punitive interventions, ensures survivors and staff interactions are based on equality, and minimize power differentials;
2.	providing survivors access to information on trauma, e.g., training staff on providing survivors with information on the effects of trauma;
3.	emphasizing survivors’ strengths, e.g., strength-based coaching, questionnaires and assessment tools include strength-based measures, case plans worked towards survivor-defined goals and aspirations;
4.	centering on cultural responsiveness and inclusivity, e.g., training on equal access, cultural competence, nondiscrimination, language access, improving services to be culturally responsive, accessible, and trauma-informed;
5.	providing a variety of opportunities for survivors’ connections, e.g., groups, mentorships, peer-to-peer, spiritual needs; and
6.	offering support for survivor parenting, e.g., trauma-informed parenting classes, childcare, connections to legal services.

(limit 5,000 characters)

1. Continual training and program development emphasize the importance of trauma-informed mutual respect/equality, healthy boundaries, and victim autonomy. Should a survivor feel they are not treated with respect, their needs were addressed inappropriately, or have other concerns, they may file a grievance through an anonymous process. Grievances are elevated and addressed by leadership up to and including the Executive Director. MAFVP works closely with the Alabama Coalition Against Domestic Violence (who certifies our DV Program and shelter services) which helps provide accountability for the quality of service provision and helps to ensure staff maintains a safe, respectful environment for survivors.
2. Trauma trainings are offered to staff during onboarding, as well as ongoing continuing education opportunities specifically designed to prepare employees to work with domestic violence survivors. The Residential Counseling Coordinator (LPC) provides quarterly training such as trauma-informed intervention, psychoanalytic and trauma, and identifying trauma. It is our belief that when a staff member is trained to understand, identify and normalize the effects of trauma then they actively assist the survivor throughout their journey. MAFVPs provides trauma literature to program entrants and discusses trauma through "Shelter 101" type sessions. The applicant provides in-depth trauma education during counseling and case management sessions, helping survivors understand, navigate, and hopefully mitigate their own trauma reactions.
3. Weekly client case reviews are conducted by the Shelter Service Committee to focus on survivors' goals, strengths, action steps and barriers. Case plans are voluntary, yet they mirror the short- and long-term goals the survivor prioritized. Strength based coaching is used to assist the survivor with identifying their strengths, competencies, and talents to give them empowerment and hope when it comes to their next step towards self-sufficiency.
4. MAFVP values diversity and works to demonstrate such through daily business activities from hiring practices, policies, and training, to inclusive service offerings and strategic collaborative partnerships. MAFVP is a core partner in the Alabama Language Access Coalition, working to strengthen language access and supports across Alabama, and regularly shares agency language access plans, protocols, and resources with others looking for language access assistance. MAFVP actively collaborates with AshaKiran, HICA, and other culturally specific service providers to address identified client needs and provide training and support to MAFVP staff as needs are identified. Quarterly staff development trainings are conducted with all staff members and include topics such as cultural competency, language access, and nondiscrimination agency standards.
5. Groups and mentorships opportunities are provided for residential clients throughout their tenure in the program. Life skill groups are provided by community partners such as Delta Sigma Theta, Wood Forest Bank, and others. Topics vary according to the partners' areas of expertise and offer survivors the opportunity to engage with classes and supports that match their identified needs, or areas of interest. Connections formed as a result of such engagement can lead to greater opportunities for the survivor. Two local churches provide support for clients with identified spiritual needs along with donating various items for survivors and their children. Church groups often engage with MAFVP throughout the year to help meet specific needs of clients in residence. MAFVP also partners with Montgomery Pride United, a local LGBTQ+ organization, to ensure survivors who identify as part of the LGBTQ+ community have access to culturally specific supports.
6. Voluntary parenting classes and support are offered to all survivors.

Survivors are offered community resources for parenting classes through Family Guidance Center and with MAFVP's Child Advocates in the residential program. Parenting groups are conducted with mothers to help them with adapting to communal living and to answer any questions they may have about the shelter. Childcare assistance is offered to survivors who need time to decompress or find gainful employment. The therapeutic playroom is also used to offer support to parents while job searching, decompressing from a long day or while parents are voluntarily participating in a mother peer support group. Childcare vouchers and/or payments for childcare can be accessed through the Child Advocate or Case Manager for survivors who work. MAFVP employs a staff attorney who is available to assist active MAFVP clients with legal issues stemming from the domestic violence they endured. Advocates are also available to provide legal advocacy and accompaniment, as needed.

4A-3g.	Applicant's Experience Meeting Service Needs of DV Survivors.	
	NOFO Section I.B.3.j.(1)(d)	

Describe in the field below examples of supportive services the project provided to domestic violence survivors while quickly moving them into permanent housing and addressing their safety needs.

(limit 5,000 characters)

MAFVP operates programs including emergency shelter, Phase I transitional housing (TH) at the domestic violence residential facility (short-term), Phase II TH, and rapid rehousing for persons without ongoing safety concerns. The goal of the Residential Program is to help clients find safe, secure housing, continue to heal from their trauma, and become active members of their community. When survivors enter the Residential Program the initial focus is on their physical needs for safety, serenity, clothing, emotional support, and food. Once immediate needs have been addressed, staff works to identify and secure stable and affordable housing, in accordance with the survivor's needs. MAFVP's Residential Programs offer a wide range of flexible services and assistance, and each client determines which course of action to take in accordance with their individual needs, with the ultimate goal of breaking the cycle of violence and achieving self-sufficiency.

Residential survivor services and supports include, but are not limited to:

- Crisis Intervention and Safety Services, including a 24-hour crisis line, email, text, or private messaging to provide information and referral for shelter and needed services. While the crisis line is traditionally thought of as the entry point to emergency shelter, it likewise serves as an open connection to MAFVP residential program staff 24 hours of day. This is vital for survivors transitioning from a communal living transitional housing facility to independent living. Clients are reminded of the availability of crisis line staff to provide timely crisis intervention, emotional support, safety planning, and referral services, as needed.
- Case Management and advocacy services are the cornerstone of MAFVP's residential service delivery model. Survivors are provided with a Case Manager at entry into MAFVP's Residential Program. Case Managers assist survivors in developing case plans with self-identified goals and then provide service options to assist the survivor in achieving the determined goals. Case management activities include completing assessments to determine survivor eligibility for programs and support including housing, education, and employment services; helping survivors secure needed documentation; intervention with landlords, employers, schools, etc. to address issues stemming from the victimization; accessing needed physical, behavioral, and mental health services; securing necessary clothing, personal care, and food items; and accessing referrals for more specialized services such as legal aid or culturally specific services.
- Individual and Group Counseling: Evidence-based therapeutic interventions are available for all survivors and tailored to meet the specific needs of the individual. DV survivors' groups are available to offer education and peer-to-peer support for survivors as they build a sense of community.
- Children's services include therapeutic childcare; childcare assistance; education, healthcare, and social service advocacy; parenting classes; and referral services.
- Legal advocacy and assistance is provided through multiple avenues for survivors accessing MAFVP services, including MAFVP residential staff and MAFVP's legal department. Legal services include subpoena response, protection from abuse, custody, child support, divorce, eviction, debt collection, public benefits, and health care matters related to the victimization.

- Life Skills and Financial Empowerment Services: MAFVP staff and collaborative partners work to empower clients to take control of their lives, including helping them access educational opportunities; increasing their financial knowledge; improving their professional skill set; preparing resumes; and conducting mock interviews, to aid clients in fostering a sense of confidence and ultimately to encourage self-sufficiency.
- Transportation assistance is available to help to victim/survivors mitigate issues stemming from their victimization, including providing increased access to mainstream resources, traveling to necessary appointments, and commuting to and from work.
- Follow-up Services: MAFVP offers follow up advocacy for persons exiting residential programs. Follow-up services are intended to aid survivors in addressing challenges and barriers to self-sufficiency and may include activities such as aiding clients in obtaining public benefits; mental, physical and behavioral health advocacy and accompaniment; legal advocacy and accompaniment; transportation assistance; and housing advocacy.

4A-3h.	Applicant’s Plan for Placing and Stabilizing Survivors in Permanent Housing Using Trauma-Informed, Survivor-Centered Approaches in the New DV Bonus Housing Project(s). NOFO Section I.B.3.j.(1)(e)	
	Describe in the field below how the project(s) will:	
1.	prioritize placement and stabilization of program participants;	
2.	place program participants in permanent housing;	
3.	place and stabilize program participants consistent with their preferences; and	
4.	place and stabilize program participants consistent with their stated needs.	

(limit 2,500 characters)

1. MAFVP utilizes a coordinated entry process, based on the CoC’s priorities, with the knowledge that all program entries are DV survivors. Survivors are entered into the residential services triage system that assesses survivors using an objective tool (VI-SPADAT) to identify vulnerabilities and barriers to housing. Those who are assessed as having the highest vulnerability and housing barriers will be prioritized for access to available and affordable housing as housing options occur in the community.
2. MAFVP residential program triages participants based upon priorities self-determined by the survivor. When DV survivors select safe affordable housing as their primary goal, they are transitioned to the Housing Coordinator whose sole focus is safely housing DV survivors in affordable housing. A Transitional Housing Assessment is utilized, to determine the client’s choice of timing for movement to permanent housing services.
3. The Transitional Housing Assessment will be utilized to determine the participant’s preferences when it comes to housing options and the timing of permanent housing placement. Survivors will be provided with education and information surrounding housing and service options so they can direct service provision according to their needs, and in accordance with their self-determined housing, education, and employment preferences and goals.
4. Because DV survivors have often had the freedom of choice negated by their victimization, client choice is prioritized throughout program participation. MAFVP actively seeks survivors’ input through satisfaction surveys and annually assesses its portfolio of available service options for necessary modifications based on survivor feedback.

4A-3i.	Applicant’s Plan for Administering Trauma-Informed, Survivor-Centered Practices in the New DV Bonus Housing Project(s).	
	NOFO Section I.B.3.j.(1)(e)	

Describe in the field below examples of how the new project(s) will:	
1.	establish and maintain an environment of agency and mutual respect, e.g., the project does not use punitive interventions, ensures program participant and staff interactions are based on equality, and minimize power differentials;
2.	provide program participants access to information on trauma, e.g., training staff on providing program participants with information on the effects of trauma;
3.	emphasize program participants’ strengths—for example, strength-based coaching, questionnaires and assessment tools include strength-based measures, case plans work towards survivor-defined goals and aspirations;
4.	center on cultural responsiveness and inclusivity, e.g., training on equal access, cultural competence, nondiscrimination, language access, improving services to be culturally responsive, accessible, and trauma-informed;
5.	provide a variety of opportunities for program participants’ connections, e.g., groups, mentorships, peer-to-peer, spiritual needs; and
6.	offer support for survivor parenting, e.g., trauma-informed parenting classes, childcare, connections to legal services.

(limit 5,000 characters)

1. Continual training and program development emphasize, for MAFVP staff, the importance of trauma-informed mutual respect/equality, healthy boundaries, and victim autonomy. Should a survivor feel they are not treated with respect, their needs were addressed inappropriately, or have other concerns, they may file a grievance through an anonymous process. Grievances are elevated and addressed by leadership up to and including the Executive Director. MAFVP works closely with the Alabama Coalition Against Domestic Violence (who certifies our DV Program and shelter services) which helps provide accountability for the quality of services provided and helps to ensure staff maintains a safe, respectful environment for survivors.
2. Trauma trainings are offered to staff during onboarding, as well as ongoing continuing education opportunities specifically designed to prepare employees to work with domestic violence survivors. The Residential Counseling Coordinator (LPC) provides quarterly training such as trauma-informed intervention, psychoanalytic and trauma, and identifying trauma. It is our belief that when a staff member is trained to understand, identify and normalize the effects of trauma then they actively assist the survivor throughout their journey. MAFVPs provides trauma literature to program entrants and discusses trauma through "Shelter 101" type sessions. We also provide in-depth trauma education during counseling and case management sessions, helping survivors understand, navigate, and hopefully mitigate their own trauma reactions.
3. Weekly client case reviews are conducted by the Shelter Services Committee to focus on survivors' goals, strengths, action steps and barriers. Case plans are voluntary, yet they mirror the short- and long-term goals the survivor prioritized. Strength based coaching is used to assist the survivor with identifying their strengths, competencies, and talents to give them empowerment and hope when it comes to their next step towards self-sufficiency.
4. MAFVP values diversity and works to demonstrate such through daily business activities from hiring practices, policies, and training, to inclusive service offerings and strategic collaborative partnerships. MAFVP is a core partner in the Alabama Language Access Coalition, working to strengthen language access and supports across Alabama, and regularly shares agency language access plans, protocols, and resources with others looking for language access assistance. MAFVP actively collaborates with AshaKiran, HICA, and other culturally specific service providers to address identified client needs and provide training and support to MAFVP staff as needs are identified. Quarterly staff development trainings are conducted with all staff members and include topics such as cultural competency, language access, and nondiscrimination agency standards.
5. Groups and mentorships opportunities are provided for residential clients throughout their tenure in the program. Life skill groups are provided by community partners such as Delta Sigma Theta, Wood Forest Bank, and others. Topics vary according to the partners' areas of expertise and offer survivors the opportunity to engage with classes and supports that match their identified needs, or areas of interest. Connections formed as a result of such engagement can lead to greater opportunities for the survivor. Two local churches provide support for clients with identified spiritual needs along with donating various items for survivors and their children. Church groups often engage with MAFVP throughout the year to help meet specific needs of clients in residence. MAFVP also partners with Montgomery Pride United, a local LGBTQ+ organization, to ensure survivors who identify as part of the LGBTQ+ community have access to culturally specific supports.
6. Voluntary parenting classes and support are offered to all survivors.

Survivors are offered community resources for parenting classes through Family Guidance Center and with MAFVP’s Child Advocates in the residential program. Parenting groups are conducted with mothers to help them with adapting to communal living and to answer any questions they may have about the shelter. Childcare assistance is offered to survivors who need time to decompress or find gainful employment. The therapeutic playroom is also used to offer support to parents while job searching, decompressing from a long day or while parents are voluntarily participating in a mother peer support group. Childcare vouchers and/or payments for childcare can be accessed through the Child Advocate or Case Manager for survivors who work. MAFVP employs a staff attorney who is available to assist active MAFVP clients with legal issues stemming from the domestic violence they endured. Advocates are also available to provide legal advocacy and accompaniment, as needed.

4A-3j.	Applicant’s Plan for Involving Survivors in Policy and Program Development, Operations, and Evaluation in the New DV Bonus Housing Project(s). NOFO Section I.B.3.j.(1)(f)	
Describe in the field below how the new project will involve survivors:		
1.	with a range of lived expertise; and	
2.	in policy and program development throughout the project’s operation.	

(limit 2,500 characters)

1. MAFVP utilizes survivors’ expertise gained through lived experience to evaluate and refine program operations and service offerings through input and feedback received from anonymous client evaluations, interviews, and client groups. Opportunities to submit client evaluations are provided at multiple intervals throughout a survivors’ engagement with MAFVP, and again at exit from services, ensuring survivors have a voice in program structure and offerings no matter where they are in their healing journey.

2. MAFVP engages survivors with lived experience to serve on the MAFVP Board of Directors and associated committees. Board committees are engaged to help construct and review MAFVP policies and procedures. MAFVP values lived experience as a perspective vital to the review and revision process for policies and procedures directly impacting clients.

4B. Attachments Screen For All Application Questions

We have provided the following guidance to help you successfully upload attachments and get maximum points:

1. You must include a Document Description for each attachment you upload; if you do not, the Submission Summary screen will display a red X indicating the submission is incomplete.
2. You must upload an attachment for each document listed where 'Required?' is 'Yes'.
3. We prefer that you use PDF files, though other file types are supported—please only use zip files if necessary. Converting electronic files to PDF, rather than printing documents and scanning them, often produces higher quality images. Many systems allow you to create PDF files as a Print option. If you are unfamiliar with this process, you should consult your IT Support or search for information on Google or YouTube.
4. Attachments must match the questions they are associated with.
5. Only upload documents responsive to the questions posed—including other material slows down the review process, which ultimately slows down the funding process.
6. If you cannot read the attachment, it is likely we cannot read it either.
 - . We must be able to read the date and time on attachments requiring system-generated dates and times, (e.g., a screenshot displaying the time and date of the public posting using your desktop calendar; screenshot of a webpage that indicates date and time).
 - . We must be able to read everything you want us to consider in any attachment.
7. After you upload each attachment, use the Download feature to access and check the attachment to ensure it matches the required Document Type and to ensure it contains all pages you intend to include.
8. Only use the "Other" attachment option to meet an attachment requirement that is not otherwise listed in these detailed instructions.

Document Type	Required?	Document Description	Date Attached
1C-7. PHA Homeless Preference	No		
1C-7. PHA Moving On Preference	No		
1D-10a. Lived Experience Support Letter	Yes		
1D-2a. Housing First Evaluation	Yes	Housing First Che...	10/28/2024
1E-2. Local Competition Scoring Tool	Yes	Project Scoring &...	10/29/2024
1E-2a. Scored Forms for One Project	Yes	Forms for Scored ...	10/29/2024
1E-5. Notification of Projects Rejected-Reduced	Yes	Notification to A...	10/29/2024
1E-5a. Notification of Projects Accepted	Yes	Notification to A...	10/29/2024
1E-5b. Local Competition Selection Results	Yes	Project Rankings ...	10/29/2024
1E-5c. Web Posting—CoC-Approved Consolidated Application	Yes	Screenshot - Cons...	10/29/2024
1E-5d. Notification of CoC-Approved Consolidated Application	Yes		

2A-6. HUD's Homeless Data Exchange (HDX) Competition Report	Yes	2024 HDX Competit...	10/29/2024
3A-1a. Housing Leveraging Commitments	No		
3A-2a. Healthcare Formal Agreements	No		
3C-2. Project List for Other Federal Statutes	No		
Other	No		

Attachment Details

Document Description:

Attachment Details

Document Description:

Attachment Details

Document Description: Lived Experience Support Letters

Attachment Details

Document Description: Housing First Checklist

Attachment Details

Document Description: Project Scoring & Ranking Tool

Attachment Details

Document Description: Forms for Scored Project

Attachment Details

Document Description: Notification to Applicants

Attachment Details

Document Description: Notification to Applicants

Attachment Details

Document Description: Project Rankings - Final

Attachment Details

Document Description: Screenshot - Consolidated Application Posting

Attachment Details

Document Description:

Attachment Details

Document Description: 2024 HDX Competition Report

Attachment Details

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Submission Summary

Ensure that the Project Priority List is complete prior to submitting.

Page	Last Updated
1A. CoC Identification	09/27/2024
1B. Inclusive Structure	10/29/2024
1C. Coordination and Engagement	10/17/2024
1D. Coordination and Engagement Cont'd	10/29/2024
1E. Project Review/Ranking	10/30/2024
2A. HMIS Implementation	10/29/2024
2B. Point-in-Time (PIT) Count	10/29/2024
2C. System Performance	10/29/2024
3A. Coordination with Housing and Healthcare	10/17/2024
3B. Rehabilitation/New Construction Costs	10/17/2024
3C. Serving Homeless Under Other Federal Statutes	10/17/2024

4A. DV Bonus Project Applicants	10/29/2024
4B. Attachments Screen	Please Complete
Submission Summary	No Input Required