Before Starting the CoC Application

You must submit all three of the following parts in order for us to consider your Consolidated Application complete:

1. the CoC Application,
2. the CoC Priority Listing, and
3. all the CoC’s project applications that were either approved and ranked, or rejected.

As the Collaborative Applicant, you are responsible for reviewing the following:

1. The FY 2023 CoC Program Competition Notice of Funding Opportunity (NOFO) for specific application and program requirements.
2. The FY 2023 CoC Application Detailed Instructions which provide additional information and guidance for completing the application.
3. All information provided to ensure it is correct and current.
4. Responses provided by project applicants in their Project Applications.
5. The application to ensure all documentation, including attachment are provided.

Your CoC Must Approve the Consolidated Application before You Submit It
- 24 CFR 578.9 requires you to compile and submit the CoC Consolidated Application for the FY 2023 CoC Program Competition on behalf of your CoC.
- 24 CFR 578.9(b) requires you to obtain approval from your CoC before you submit the Consolidated Application into e-snaps.

Answering Multi-Part Narrative Questions
Many questions require you to address multiple elements in a single text box. Number your responses to correspond with multi-element questions using the same numbers in the question. This will help you organize your responses to ensure they are complete and help us to review and score your responses.

Attachments
Questions requiring attachments to receive points state, “You Must Upload an Attachment to the 4B. Attachments Screen.” Only upload documents responsive to the questions posed—including other material slows down the review process, which ultimately slows down the funding process. Include a cover page with the attachment name.
- Attachments must match the questions they are associated with—if we do not award points for evidence you upload and associate with the wrong question, this is not a valid reason for you to appeal HUD’s funding determination.
- We must be able to read the date and time on attachments requiring system-generated dates and times, (e.g., a screenshot displaying the time and date of the public posting using your desktop calendar; screenshot of a webpage that indicates date and time).
1A. Continuum of Care (CoC) Identification

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2023 Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2023 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

1A-1. CoC Name and Number: AL-504 - Montgomery City & County CoC

1A-2. Collaborative Applicant Name: Montgomery Area Coalition for the Homeless, Inc.

1A-3. CoC Designation: CA

1A-4. HMIS Lead: HandsOn River Region
HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:
- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2023 Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2023 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

### 1B-1. Inclusive Structure and Participation—Participation in Coordinated Entry

NOFO Sections V.B.1.a.(1), V.B.1.e., V.B.1.f., and V.B.1.p.

<table>
<thead>
<tr>
<th>Organization/Person</th>
<th>Participated in CoC Meetings</th>
<th>Voted, Including Electing CoC Board Members</th>
<th>Participated in CoC’s Coordinated Entry System</th>
</tr>
</thead>
<tbody>
<tr>
<td>Affordable Housing Developer(s)</td>
<td>No</td>
<td>No</td>
<td>No</td>
</tr>
<tr>
<td>CDBG/HOME/ESG Entitlement Jurisdiction</td>
<td>No</td>
<td>No</td>
<td>No</td>
</tr>
<tr>
<td>Disability Advocates</td>
<td>No</td>
<td>No</td>
<td>No</td>
</tr>
<tr>
<td>Disability Service Organizations</td>
<td>Yes</td>
<td>Yes</td>
<td>Yes</td>
</tr>
<tr>
<td>EMS/Crisis Response Team(s)</td>
<td>No</td>
<td>No</td>
<td>No</td>
</tr>
<tr>
<td>Homeless or Formerly Homeless Persons</td>
<td>Yes</td>
<td>Yes</td>
<td>Yes</td>
</tr>
<tr>
<td>Hospital(s)</td>
<td>No</td>
<td>No</td>
<td>No</td>
</tr>
<tr>
<td>Indian Tribes and Tribally Designated Housing Entities (TDHEs) (Tribal Organizations)</td>
<td>Nonexistent</td>
<td>No</td>
<td>No</td>
</tr>
<tr>
<td>Law Enforcement</td>
<td>Yes</td>
<td>Yes</td>
<td>No</td>
</tr>
<tr>
<td>Lesbian, Gay, Bisexual, Transgender (LGBTQ+) Advocates</td>
<td>Yes</td>
<td>No</td>
<td>Yes</td>
</tr>
<tr>
<td>LGBTQ+ Service Organizations</td>
<td>Yes</td>
<td>Yes</td>
<td>No</td>
</tr>
<tr>
<td>Local Government Staff/Officials</td>
<td>Yes</td>
<td>No</td>
<td>No</td>
</tr>
<tr>
<td>Local Jail(s)</td>
<td>No</td>
<td>No</td>
<td>No</td>
</tr>
<tr>
<td>Mental Health Service Organizations</td>
<td>Yes</td>
<td>Yes</td>
<td>Yes</td>
</tr>
<tr>
<td>Mental Illness Advocates</td>
<td>Yes</td>
<td>Yes</td>
<td>Yes</td>
</tr>
</tbody>
</table>

 Applicant: Montgomery City & County CoC

Project: AL-504 CoC Registration and Application FY2023

COC_REG_2023_204616

FY2023 CoC Application Page 3 09/27/2023
<p>| | | |</p>
<table>
<thead>
<tr>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>16.</td>
<td>Organizations led by and serving Black, Brown, Indigenous and other People of Color</td>
<td>Yes</td>
</tr>
<tr>
<td>17.</td>
<td>Organizations led by and serving LGBTQ+ persons</td>
<td>Yes</td>
</tr>
<tr>
<td>18.</td>
<td>Organizations led by and serving people with disabilities</td>
<td>Yes</td>
</tr>
<tr>
<td>19.</td>
<td>Other homeless subpopulation advocates</td>
<td>Yes</td>
</tr>
<tr>
<td>20.</td>
<td>Public Housing Authorities</td>
<td>Yes</td>
</tr>
<tr>
<td>21.</td>
<td>School Administrators/Homeless Liaisons</td>
<td>Yes</td>
</tr>
<tr>
<td>22.</td>
<td>Street Outreach Team(s)</td>
<td>Yes</td>
</tr>
<tr>
<td>23.</td>
<td>Substance Abuse Advocates</td>
<td>Yes</td>
</tr>
<tr>
<td>24.</td>
<td>Substance Abuse Service Organizations</td>
<td>Yes</td>
</tr>
<tr>
<td>25.</td>
<td>Agencies Serving Survivors of Human Trafficking</td>
<td>Yes</td>
</tr>
<tr>
<td>26.</td>
<td>Victim Service Providers</td>
<td>Yes</td>
</tr>
<tr>
<td>27.</td>
<td>Domestic Violence Advocates</td>
<td>Yes</td>
</tr>
<tr>
<td>28.</td>
<td>Other Victim Service Organizations</td>
<td>No</td>
</tr>
<tr>
<td>29.</td>
<td>State Domestic Violence Coalition</td>
<td>Yes</td>
</tr>
<tr>
<td>30.</td>
<td>State Sexual Assault Coalition</td>
<td>No</td>
</tr>
<tr>
<td>31.</td>
<td>Youth Advocates</td>
<td>No</td>
</tr>
<tr>
<td>32.</td>
<td>Youth Homeless Organizations</td>
<td>Yes</td>
</tr>
<tr>
<td>33.</td>
<td>Youth Service Providers</td>
<td>Yes</td>
</tr>
</tbody>
</table>

**Other: (limit 50 characters)**

34. Veterans Service Organizations | Yes | Yes | Yes |

35.  

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### 1B-2. Open Invitation for New Members.

**NOFO Section V.B.1.a.(2)**

Describe in the field below how your CoC:

1. communicated a transparent invitation process annually (e.g., communicated to the public on the CoC’s website) to solicit new members to join the CoC;

2. ensured effective communication and access for persons with disabilities, including the availability of accessible electronic formats; and

3. invited organizations serving culturally specific communities experiencing homelessness in the geographic area to address equity (e.g., Black, Latino, Indigenous, LGBTQ+, and persons with disabilities).

(limit 2,500 characters)
1. The CoC has an open membership invitation posted on the agency website with calls for membership issued through solicitation calls, newsletter, Facebook, and general networking. Membership meetings are used as a tool to attract and engage new members. The CoC Management Assistant heads the membership committee and is charged with consistently cultivating new members. Any agency representative, advocate, or member of the public can sign up to receive MACH’s email newsletter, which announces the date and location of our bi-monthly membership meetings and includes an invitation to join the CoC. Membership renewal reminders are sent annually. Subsequent electronic invitations and reminders are sent as needed. Our hybrid (virtual and in-person) meetings allow ease of access both to the meeting and the information presented. The CoC does periodic e-mail blasts to convey miscellaneous information. Membership invitations are issued via website and social media; membership applications are available on our website.

2. Representatives from organizations serving individuals with disabilities are usually present at CoC meetings. Clients served by those organizations are also invited to attend. Information is communicated during meetings and via website, email, and social media. Organizations present at our meetings receive information from the CoC and, in turn, use multiple formats, including accessible electronic formats to relay that information to their clients, colleagues, and consumers with disabilities.

3. Meetings include both members and nonmembers representing organizations that serve a multicultural array of clients (families with and without children, veterans, homeless/formerly homeless persons, current/former substance users, persons with mental illness, and persons who are chronically ill, LGBTQ+ individuals, black, Latino, etc.) – the majority of which receive our invitations issued as stated in part 1 above, and all of which receive the open call to join while at CoC membership meetings.

<table>
<thead>
<tr>
<th>1B-3. CoC's Strategy to Solicit/Consider Opinions on Preventing and Ending Homelessness.</th>
</tr>
</thead>
<tbody>
<tr>
<td>NOFO Section V.B.1.a.(3)</td>
</tr>
</tbody>
</table>

Describe in the field below how your CoC:

- solicited and considered opinions from a broad array of organizations and individuals that have knowledge of homelessness, or an interest in preventing and ending homelessness;
- communicated information during public meetings or other forums your CoC uses to solicit public information;
- ensured effective communication and access for persons with disabilities, including the availability of accessible electronic formats; and
- took into consideration information gathered in public meetings or forums to address improvements or new approaches to preventing and ending homelessness.

(limit 2,500 characters)
1. The CoC’s Executive Director has taken steps towards raising awareness and providing general information about homelessness by making presentations to the City Council and County Commission in the largest jurisdiction in the CoC’s geographic area. The Executive Director also has a leadership role and committee involvement on a task force addressing homelessness, which was created by the city in which the CoC is located. The ED is also a member of the State Department of Public Health’s homelessness task force. Bi-monthly CoC meetings are open to the public offer a forum for solicitation and interjection of opinions from any individual or organization interested in preventing or ending homelessness. The CoC has an open call for members and an open invitation to meetings on our website. Newsletters including invitations to attend meetings and/or become CoC members are sent to more than 800 individuals.

2. Agencies are invited to attend meetings to network with other providers, join the membership, learn about the CoC process, provide input about community service needs, and submit applications for funding. The CoC’s Board invites all members and various community stakeholders to join committees and task forces. Input and opinions also are encouraged in our newsletter and via our website email portal.

3. Representative from organizations serving individuals with disabilities are usually present at CoC meetings. Clients served by those organizations are also invited to attend. Information is communicated during meetings and via website, email, and social media. Organizations at our meetings receive information from the CoC and, in turn, use multiple formats, including accessible electronic formats to relay that information to their clients, colleagues, and consumers with disabilities.

4. The CoC considers information presented at membership meetings, meeting hosted by other organizations, publicly held forums, committee meetings, etc. when determining service strategies. In response to our homeless population’s needs and our community’s concerns, the CoC recently partnered with several organizations to submit a funding proposal to elected officials in our largest geographic jurisdiction for the purpose of creating a hub for homeless services. If funded as requested, this center for consolidated services will operate until the end of 2026, by which time we hope to secure additional public funds.

1B-4. Public Notification for Proposals from Organizations Not Previously Awarded CoC Program Funding.

NOFO Section V.B.1.a.(4)

Describe in the field below how your CoC notified the public:

1. that your CoC will consider project applications from organizations that have not previously received CoC Program funding;

2. about how project applicants must submit their project applications—the process;

3. about how your CoC would determine which project applications it would submit to HUD for funding; and

4. ensured effective communication and access for persons with disabilities, including the availability of accessible electronic formats.

(limit 2,500 characters)
1. The CoC distributed a public solicitation for new and renewal project applications via newsletter, website posting, email blast (to more than 800 people) and membership meetings. All announcements included invitations to agencies/programs that had not previously received funding. Membership meetings included a discussion of the CoC process including timelines, procedures and an invitation an encouragement for applications from agencies that had not previously applied for funding.

2. The CoC posted information about the application process, including submission instructions and the process for selecting project applications for inclusion, to its website, explained the process during a virtual meeting about funding availability, and sent out a link to the information posted to the website via email announcement to our listserv of more than 800 CoC members and community stakeholders. The listserv is open to anyone choosing to sign-up via the website. All postings, emails, and meetings emphasized that agencies not currently funded were encouraged to apply through the CoC application process, and clearly stated that projects would be accepted from organizations not previously funded.

3. Website postings, emails, e-blasts, meetings, and newsletter links provided detailed information about the method in which proposals should be submitted and how the CoC determines which applications will be included in the funding request.

4. Persons with disabilities, as well as agencies who serve persons with disabilities, are included in all communications. Organizations on the CoC’s email listserv receive information from the CoC and, in turn, use multiple formats, including accessible electronic formats, to relay that information to their clients, colleagues, and consumers with disabilities.
1C. Coordination and Engagement

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2023 Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2023 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

1C-1. Coordination with Federal, State, Local, Private, and Other Organizations.

NOFO Section V.B.1.b.

In the chart below:

1. select yes or no for entities listed that are included in your CoC's coordination, planning, and operations of projects that serve individuals, families, unaccompanied youth, persons who are fleeing domestic violence who are experiencing homelessness, or those at risk of homelessness; or

2. select Nonexistent if the organization does not exist within your CoC's geographic area.

<table>
<thead>
<tr>
<th>Entities or Organizations Your CoC Coordinates with for Planning or Operations of Projects</th>
<th>Coordinates with the Planning or Operations of Projects?</th>
</tr>
</thead>
<tbody>
<tr>
<td>1. Funding Collaboratives</td>
<td>Nonexistent</td>
</tr>
<tr>
<td>2. Head Start Program</td>
<td>No</td>
</tr>
<tr>
<td>3. Housing and services programs funded through Local Government</td>
<td>Yes</td>
</tr>
<tr>
<td>4. Housing and services programs funded through other Federal Resources (non-CoC)</td>
<td>Yes</td>
</tr>
<tr>
<td>5. Housing and services programs funded through private entities, including Foundations</td>
<td>Nonexistent</td>
</tr>
<tr>
<td>6. Housing and services programs funded through State Government</td>
<td>Yes</td>
</tr>
<tr>
<td>7. Housing and services programs funded through U.S. Department of Health and Human Services (HHS)</td>
<td>Nonexistent</td>
</tr>
<tr>
<td>8. Housing and services programs funded through U.S. Department of Justice (DOJ)</td>
<td>Nonexistent</td>
</tr>
<tr>
<td>9. Housing Opportunities for Persons with AIDS (HOPWA)</td>
<td>Yes</td>
</tr>
<tr>
<td>10. Indian Tribes and Tribally Designated Housing Entities (TDHEs) (Tribal Organizations)</td>
<td>Nonexistent</td>
</tr>
<tr>
<td>11. Organizations led by and serving Black, Brown, Indigenous and other People of Color</td>
<td>Yes</td>
</tr>
<tr>
<td>12. Organizations led by and serving LGBTQ+ persons</td>
<td>Yes</td>
</tr>
<tr>
<td>13. Organizations led by and serving people with disabilities</td>
<td>Yes</td>
</tr>
<tr>
<td>14. Private Foundations</td>
<td>Yes</td>
</tr>
<tr>
<td>15. Public Housing Authorities</td>
<td>Yes</td>
</tr>
<tr>
<td>16. Runaway and Homeless Youth (RHY)</td>
<td>Yes</td>
</tr>
<tr>
<td>17. Temporary Assistance for Needy Families (TANF)</td>
<td>Yes</td>
</tr>
</tbody>
</table>

Other:(limit 50 characters)
1C-2. CoC Consultation with ESG Program Recipients.

NOFO Section V.B.1.b.

Describe in the field below how your CoC:

1. consulted with ESG Program recipients in planning and allocating ESG Program funds;
2. participated in evaluating and reporting performance of ESG Program recipients and subrecipients;
3. provided Point-in-Time (PIT) count and Housing Inventory Count (HIC) data to the Consolidated Plan jurisdictions within its geographic area; and
4. provided information to Consolidated Plan Jurisdictions to address homelessness within your CoC’s geographic area so it could be addressed in the Consolidated Plan update.

(limit 2,500 characters)

1. The CoC works closely with the City of Montgomery Community Development Division and the Alabama Department of Economic and Community Affairs, both of which administer local ESG funds. The CoC also works closely with all ESG recipients, such as shelters and the HMIS lead agency. All of these recipients are CoC members, and some have representation on the CoC’s Board of Directors.
2. Consultation with ESG program recipients and subrecipients is in-depth and constant, usually on a monthly basis at minimum. ESG Program recipients are required to participate actively in the CoC and work in concert with the CoC in order to receive funds. The CoC has worked with the City and ADECA to develop policies and performance standards. The CoC convenes individual and group meetings of subrecipients to allow for ongoing reports and subrecipient monitoring. Monitoring includes a combination of site visits, reports, and meeting (individual and group) with all ESG recipients.
3. All ESG recipients in AL-504 participate in either HMIS or a comparable database (for domestic violence service providers). PIT and HIC data collected via HMIS and aggregate data from DV providers is provided to both City and State jurisdictions for use in their respective Consolidated Plans.
4. The CoC participates in the Consolidated Planning process for the City of Montgomery and the State of Alabama, providing PIT, HIC, and subpopulation data as well as HMIS performance data for the CAPER and Action Plan. Each time the City updates its five-year Consolidated Plan, the CoC is participates in its development. The CoC always assists the City by submitting data, providing publicity, and distributing surveys. The CoC provides data and other input to the State plan whenever they open their solicitation windows.

1C-3. Ensuring Families are not Separated.

NOFO Section V.B.1.c.

Select yes or no in the chart below to indicate how your CoC ensures emergency shelter, transitional housing, and permanent housing (PSH and RRH) do not deny admission or separate family members regardless of each family member’s self-reported sexual orientation and gender identity:
1. Conducted mandatory training for all CoC- and ESG-funded service providers to ensure families are not separated. No

2. Conducted optional training for all CoC- and ESG-funded service providers to ensure families are not separated. No

3. Worked with ESG recipient(s) to adopt uniform anti-discrimination policies for all subrecipients. No

4. Worked with ESG recipient(s) to identify both CoC- and ESG-funded facilities within your CoC’s geographic area that might be out of compliance and took steps to work directly with those facilities to bring them into compliance. No

5. Sought assistance from HUD by submitting questions or requesting technical assistance to resolve noncompliance by service providers. No

---

**1C-4. CoC Collaboration Related to Children and Youth–SEAs, LEAs, School Districts.**

<table>
<thead>
<tr>
<th>NOFO Section V.B.1.d.</th>
</tr>
</thead>
</table>

Select yes or no in the chart below to indicate the entities your CoC collaborates with:

<table>
<thead>
<tr>
<th>1. Youth Education Provider</th>
<th>Yes</th>
</tr>
</thead>
<tbody>
<tr>
<td>2. State Education Agency (SEA)</td>
<td>Yes</td>
</tr>
<tr>
<td>3. Local Education Agency (LEA)</td>
<td>Yes</td>
</tr>
<tr>
<td>4. School Districts</td>
<td>Yes</td>
</tr>
</tbody>
</table>

**1C-4a. Formal Partnerships with Youth Education Providers, SEAs, LEAs, School Districts.**

NOFO Section V.B.1.d.

Describe in the field below the formal partnerships your CoC has with at least one of the entities where you responded yes in question 1C-4.

(limit 2,500 characters)

Our State Education Agency is a member of the CoC and usually has a representative present at bi-monthly membership meetings. A representative from SEA gave a presentation to our membership about homeless services available to families with school aged children, and how to access those services. She also provided contact information for local school liaisons. Local Education Agencies routinely refer families experiencing homelessness for services via the CoC’s Coordinated Assessment Network. Personnel at both the state and local levels maintain contact with the CoC’s ESG Program Coordinator to provide insight, where needed, with housing stabilization for families with school-aged children.

**1C-4b. Informing Individuals and Families Experiencing Homelessness about Eligibility for Educational Services.**

NOFO Section V.B.1.d.

Describe in the field below written policies and procedures your CoC uses to inform individuals and families who become homeless of their eligibility for educational services.
The CoC’s written School Enrollment and Attendance Policies state the following: 1) All homeless providers serving families with children of school age, or unaccompanied children of school age, should determine the school enrollment status of these children upon intake. 2) If any children are not currently enrolled in school, arrangements should be made to enroll them as soon as feasible. 3) Homeless service providers serving families with children of school age or unaccompanied children of school age, should coordinate the school enrollment process with the Office of Student Services, County Public School System, administrator of the McKinney-Vento Homeless Children and Youth Program. This office will provide assistance with enrollment, help to coordinate transportation to and from school where needed, assist with the purchase of school supplies and uniforms, provide academic and personal counseling, arrange for tutoring and assistance with homework, and provide other services to homeless students. 4) In addition to assistance with school enrollment, homeless providers should monitor the school attendance patterns and academic progress of the homeless children under their care and provide appropriate follow-up services as needed. 5) Likewise, homeless providers should monitor the social and economic needs of homeless children under their care, including the need for school supplies, uniforms, supplies, equipment, and funds for participation in extracurricular activities, and other items that are central to the educational experience. 6) Individual provider agencies should independently develop policies concerning home schooling for homeless children under their care based on the number of parents in the family, employment status of the parent(s), grade level of the student, educational background of the parent(s), and other relevant factors. 7) Homeless providers who become aware of homeless children living in motels, vacant houses, motor vehicles, or other housing arrangements outside of those available in provider agencies should notify the Office of Student Services, County Public School System, as soon as feasible. 8) The CoC will, upon request, work with agencies that provide services to homeless families with school-age children and unaccompanied children in facilitating and coordinating school enrollment and related issues.
In the chart below select yes or no for the organizations your CoC collaborates with:

<table>
<thead>
<tr>
<th>Organizations</th>
<th>Yes/No</th>
</tr>
</thead>
<tbody>
<tr>
<td>1. state domestic violence coalitions</td>
<td>Yes</td>
</tr>
<tr>
<td>2. state sexual assault coalitions</td>
<td>Yes</td>
</tr>
<tr>
<td>3. other organizations that help this population</td>
<td>Yes</td>
</tr>
</tbody>
</table>

1C-5a. Collaboration with Federally Funded Programs and Victim Service Providers to Address Needs of Domestic Violence, Dating Violence, Sexual Assault, and Stalking Survivors.

Describe in the field below how your CoC regularly collaborates with organizations indicated in Question 1C-5 to:

1. update CoC-wide policies; and
2. ensure all housing and services provided in the CoC’s geographic area are trauma-informed and can meet the needs of survivors.

(limit 2,500 characters)

1. The CoC relies on the expertise of the Montgomery Area Family Violence Program (MAFVP) to lead in providing information and policy updates as needed.
2. MAFVP offers trauma-informed care and education for CoC service providers upon request. Training is done in-house, as needed by MAFVP staff. Training for CoC at-large specific agencies in the CoC can be arranged at the request of the CoC or the specific agency. Additionally, MAFVP offers formal presentations at CoC resource and education events to ensure service providers have the most current information needed to meet consumers' needs.
2. Coordinated Entry staff that addresses best practices (e.g., trauma informed care) on safety and planning protocols in serving survivors of domestic violence and indicate the frequency of the training in your response (e.g., monthly, semi-annually).

(limit 2,500 characters)

1. The CoC relies on the expertise of the Montgomery Area Family Violence Program (MAFVP) to offer trauma-informed care and prevention education for providers upon request. MAFVP (dba Family Sunshine Center) receives CoC funds, participates in the CoC, and receives referrals through the CoC’s Coordinated Assessment System. Training is conducted in-house, as needed by MAFVP staff. Training for other agencies in the CoC are arranged at the request of the CoC or the specific agency in need of training.
2. Training for Coordinated Entry staff is conducted by the HMIS lead agency, HandsOn River Region, which operates the CE program for the CoC. Each staff person is trained when hired. Supplemental training is conducted as deemed necessary by the agency’s Executive Director or supervisory staff, in accordance with current HUD, ESG, CoC, or other guidelines.

1C-5c. Implemented Safety Planning, Confidentiality Protocols in Your CoC’s Coordinated Entry to Address the Needs of Domestic Violence, Dating Violence, Sexual Assault, and Stalking Survivors.

NOFO Section V.B.1.e.

Describe in the field below how your CoC’s coordinated entry includes:

1. safety planning protocols; and
2. confidentiality protocols.

(limit 2,500 characters)

1. All persons requesting services through our CE process are immediately referred to DV providers. Safety and planning protocols are put in place by the DV provider. All shelters are at undisclosed locations. Residents and staff are required to maintain the secrecy of the location(s). DV providers exercise zero tolerance (i.e., eviction from the shelter or termination of employment) for residents and staff who do not adhere to this policy. Safety is enhanced by security cameras and security personnel. Planning protocols put in place by the DV provider include plans for immediate intake at local shelters, transfer to an out-of-area shelter, time for “decompression” after moving into shelter, and professional counseling, both short- and long-term.
2. To assure confidentiality, data on clients who receive DV services are maintained in an HMIS-comparable database by the DV provider. Aggregate data required for HUD reporting and local needs assessment are submitted monthly to the HMIS Administrator for inclusion in the CoC’s calculations. The data includes only client numbers, without any names or other identifiers.

1C-5d. Used De-identified Aggregate Data to Address the Needs of Domestic Violence, Dating Violence, Sexual Assault, and Stalking Survivors.

NOFO Section V.B.1.e.

Describe in the field below:

1. the de-identified aggregate data source(s) your CoC used for data on survivors of domestic violence, dating violence, sexual assault, and stalking; and
2. how your CoC uses the de-identified aggregate data described in element 1 of this question to evaluate how to best meet the specialized needs related to domestic violence and homelessness.

(limit 2,500 characters)

1. The CoC works in partnership with Montgomery Area Family Violence Program (MAFVP), which provides services to survivors of DV, dating violence, sexual assault and stalking. MAFVP does not participate in HMIS but does provide monthly, non-identifying statistics to the CoC for reporting purposes. The data include only client numbers, without any names or other identifiers. Data are also collected via the CoC's Coordinated entry system, which utilizes the 2-1-1 Call Center as the centralized point of access for those seeking housing services, including those who are in need of safety as a result of domestic violence. Data on clients who receive DV services are maintained in an HMIS-comparable database by the DV provider.

2. Aggregate data required for HUD reporting are submitted monthly to the HMIS Administration for inclusion in the CoC's calculations and for consideration in evaluating the services available and additional services the community needs in order to provide consistent, adequate services to meet the specialized needs of people requesting DV services.

(1C-5e. Implemented Emergency Transfer Plan Policies and Procedures for Domestic Violence, Dating Violence, Sexual Assault, and Stalking Survivors.

NOFO Section V.B.1.e.

Describe in the field below how your CoC communicates to all individuals and families seeking or receiving CoC Program assistance:

1. whether your CoC has policies and procedures that include an emergency transfer plan;
2. the process for individuals and families to request an emergency transfer; and
3. the process your CoC uses to respond to individuals' and families' emergency transfer requests.

(limit 2,500 characters)

1. The CoC does have an emergency transfer plan, devised and operated by our CoC-funded DV provider.
2. Persons needing emergency transfers may request the service by calling our local 2-1-1 resource line, calling the DV hotline, contacting DV providers directly, or notifying the local police.
3. Emergency transfer requests are referred to appropriate DV providers, each of which has developed its own policies, procedures, and protocols, which are carried out by trained, designated staff.

(1C-5f. Access to Housing for Survivors of Domestic Violence, Dating Violence, Sexual Assault, and Stalking.

NOFO Section V.B.1.e.

Describe in the field below how your CoC:

1. ensures that survivors of domestic violence, dating violence, sexual assault, or stalking have safe access to all of the housing and services available within the CoC’s geographic area; and
2. proactively identifies systemic barriers within your homeless response system that create barriers to safely house and provide services to survivors of domestic violence, dating violence, sexual assault, or stalking.
1. As the first step in Coordinated Entry, those in need are screened through 2-1-1 to find appropriate emergency shelter to meet immediate needs. Once the general assessment for shelter referral and/or placement is complete, those seeking services as a result of DV, dating violence, etc. are assessed further by the Coordinated Entry Navigator, who screens the applicant for DV program eligibility and makes direct referrals to the appropriate housing providers and services in the community. The 2-1-1 Call Center maintains a comprehensive database of community resources, which includes listings for DV shelters statewide and locally who can assist those seeking refuge. Rather than limiting referrals to DV provider programs only, victims/survivors who are seeking services are referred to all available housing and service providers in the community.

2. The CoC’s DV providers, particularly the CoC-funded DV provider, has policies and procedures sufficient to assess and address barriers to safe housing and allow for consistent ongoing input/feedback from both past and current program participants. DV providers are charged with keeping the CoC abreast of needs and barriers that need to be addressed by members of the CoC, and the CoC likewise relays any information gleaned from our coordinated entry and assessment to DV providers.

1C-5g. Ensuring Survivors With a Range of Lived Expertise Participate in Developing CoC-Wide Policy and Programs.

NOFO Section V.B.1.e.

Describe in the field below how your CoC:

1. ensured survivors with a range of lived expertise are involved in the development of your CoC-wide policy and programs; and

2. accounted for the unique and complex needs of survivors.

1C-6. Addressing the Needs of Lesbian, Gay, Bisexual, Transgender and Queer+—Anti-Discrimination Policy and Training.

NOFO Section V.B.1.f.

1. In addition to shaping programs in response to past program participants' needs, DV providers in the CoC’s geographical area use feedback and input from survivors and their families in developing policies and programs. DV survivors are invited and encouraged to participate in CoC activities, including Board and committee membership.

2. Survivors' needs are monitored through case management and counseling, both long term and short term. Each program participant is guided in creating an individualized plan that addresses specific needs, sets specific goals, and indicates specific steps to be taken in order to increase the likelihood of success for clients served.
1. Did your CoC implement a written CoC-wide anti-discrimination policy ensuring that LGBTQ+ individuals and families receive supportive services, shelter, and housing free from discrimination? No
2. Did your CoC conduct annual CoC-wide training with providers on how to effectively implement the Equal Access to Housing in HUD Programs Regardless of Sexual Orientation or Gender Identity (Equal Access Final Rule)? No
3. Did your CoC conduct annual CoC-wide training with providers on how to effectively implement Equal Access in Accordance With an Individual's Gender Identity in Community Planning and Development Programs (Gender Identity Final Rule)? No


NOFO Section V.B.1.f.

Describe in the field below:

1. how your CoC regularly collaborates with LGBTQ+ and other organizations to update its CoC-wide anti-discrimination policy, as necessary to ensure all housing and services provided in the CoC are trauma-informed and able to meet the needs of LGBTQ+ individuals and families;
2. how your CoC assisted housing and services providers in developing project-level anti-discrimination policies that are consistent with the CoC-wide anti-discrimination policy;
3. your CoC’s process for evaluating compliance with your CoC’s anti-discrimination policies; and
4. your CoC’s process for addressing noncompliance with your CoC’s anti-discrimination policies.

(limit 2,500 characters)

1. We work with local LGBTQ service organizations, city officials, and shelter providers to assure that services provided are non-discriminatory (via adopted policies), trauma-informed, and able to meet the needs of the LGBTQ community.
2. Project-level anti-discrimination policies are created by each of the agencies providing services. The CoC’s Executive Director meets with and receives written confirmation from providers of their policies prohibiting non-voluntary separation of families and non-discrimination in the provision of services.
3. The CoC requests and receives written statements from service providers stating their antidiscrimination policies. Unless information is presented to the CoC that indicates otherwise, we conclude that agencies are in compliance with the policies, as declared in writing.
4. Noncompliance with anti-discrimination policies will result in an investigation by the CoC including a presentation of the allegations to the agency/program in question, consideration of the agency’s/program’s response, additional training of program staff, as indicated, and admonition about the possible loss of CoC or ESG funding for noncompliance. Repeated offences by the same agency/program will be presented to the CoC Board of directors for determination of punitive action, including loss of funds.


NOFO Section V.B.1.g.

You must upload the PHA Homeless Preference/PHA Moving On Preference attachment(s) to the 4B. Attachments Screen.

Enter information in the chart below for the two largest PHAs highlighted in gray on the current CoC-PHA Crosswalk Report or the two PHAs your CoC has a working relationship with–if there is only one PHA in your CoC’s geographic area, provide information on the one:
<table>
<thead>
<tr>
<th>Public Housing Agency Name</th>
<th>Enter the Percent of New Admissions into Public Housing and Housing Choice Voucher Program During FY 2022 who were experiencing homelessness at entry</th>
<th>Does the PHA have a General or Limited Homeless Preference?</th>
<th>Does the PHA have a Preference for current PSH program participants no longer needing intensive supportive services, e.g., Moving On?</th>
</tr>
</thead>
<tbody>
<tr>
<td>Montgomery Housing Authority (MHA)</td>
<td>No</td>
<td>No</td>
<td>No</td>
</tr>
<tr>
<td>HA of the City of Prattville (HACP)</td>
<td>No</td>
<td>No</td>
<td>No</td>
</tr>
</tbody>
</table>

You must enter information for at least 1 row in question 1C-7.

1C-7a. Written Policies on Homeless Admission Preferences with PHAs.

NOFO Section V.B.1.g.

Describe in the field below:

1. steps your CoC has taken, with the two largest PHAs within your CoC’s geographic area or the two PHAs your CoC has working relationships with, to adopt a homeless admission preference—If your CoC only has one PHA within its geographic area, you may respond for the one; or

2. state that your CoC has not worked with the PHAs in its geographic area to adopt a homeless admission preference.

(limit 2,500 characters)

1. The MHA has had significant changes in key leadership over the past two years. Discussions with the MHA were promising, but not conclusive, and are expected to continue. Since their wait time is 10+ years for placement, we would have to work out a way to weave the homeless preference into their current system in a way that they would deem fair to those already waiting for housing. Discussions with the HACP even less committal, but they were/are open to future discussions.

2. NA

1C-7b. Moving On Strategy with Affordable Housing Providers.

Not Scored—For Information Only

Select yes or no in the chart below to indicate affordable housing providers in your CoC’s jurisdiction that your recipients use to move program participants to other subsidized housing:

<table>
<thead>
<tr>
<th>Affordable Housing Provider</th>
<th>Yes/No</th>
</tr>
</thead>
<tbody>
<tr>
<td>1. Multifamily assisted housing owners</td>
<td>No</td>
</tr>
<tr>
<td>2. PHA</td>
<td>Yes</td>
</tr>
<tr>
<td>3. Low Income Housing Tax Credit (LIHTC) developments</td>
<td>No</td>
</tr>
<tr>
<td>4. Local low-income housing programs</td>
<td>Yes</td>
</tr>
<tr>
<td>Other (limit 150 characters)</td>
<td></td>
</tr>
<tr>
<td>5. Scattered site apartments and privately owned homes</td>
<td>Yes</td>
</tr>
</tbody>
</table>
In the chart below, indicate if your CoC includes units from the following PHA programs in your CoC’s coordinated entry process:

<table>
<thead>
<tr>
<th>PHA Program</th>
<th>Yes/No</th>
</tr>
</thead>
<tbody>
<tr>
<td>1. Emergency Housing Vouchers (EHV)</td>
<td>Yes</td>
</tr>
<tr>
<td>2. Family Unification Program (FUP)</td>
<td>No</td>
</tr>
<tr>
<td>3. Housing Choice Voucher (HCV)</td>
<td>No</td>
</tr>
<tr>
<td>4. HUD-Veterans Affairs Supportive Housing (HUD-VASH)</td>
<td>Yes</td>
</tr>
<tr>
<td>5. Mainstream Vouchers</td>
<td>No</td>
</tr>
<tr>
<td>6. Non-Elderly Disabled (NED) Vouchers</td>
<td>No</td>
</tr>
<tr>
<td>7. Public Housing</td>
<td>No</td>
</tr>
<tr>
<td>8. Other Units from PHAs:</td>
<td></td>
</tr>
</tbody>
</table>

1C-7d. Submitting CoC and PHA Joint Applications for Funding for People Experiencing Homelessness.

| Did your CoC coordinate with a PHA(s) to submit a competitive joint application(s) for funding or jointly implement a competitive project serving individuals or families experiencing homelessness (e.g., applications for mainstream vouchers, Family Unification Program (FUP), other programs)? | No |

| Program Funding Source | None |

1C-7e. Coordinating with PHA(s) to Apply for or Implement HCV Dedicated to Homelessness Including Emergency Housing Voucher (EHV).

| Did your CoC coordinate with any PHA to apply for or implement funding provided for Housing Choice Vouchers dedicated to homelessness, including vouchers provided through the American Rescue Plan? | Yes |

1C-7e.1. List of PHAs with Active MOUs to Administer the Emergency Housing Voucher (EHV) Program.

| Not Scored—For Information Only |        |
Does your CoC have an active Memorandum of Understanding (MOU) with any PHA to administer the EHV Program? | Yes

If you select yes to question 1C-7.e.1., you must use the list feature below to enter the name of every PHA your CoC has an active MOU with to administer the Emergency Housing Voucher Program.

<table>
<thead>
<tr>
<th>PHA</th>
</tr>
</thead>
<tbody>
<tr>
<td>Montgomery Housin...</td>
</tr>
</tbody>
</table>
1C-7e.1. List of PHAs with MOUs

Name of PHA:  Montgomery Housing Authority
1D. Coordination and Engagement Cont’d

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2023 Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2023 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

**1D-1. Discharge Planning Coordination.**

NOFO Section V.B.1.h.

Select yes or no in the chart below to indicate whether your CoC actively coordinates with the systems of care listed to ensure persons who have resided in them longer than 90 days are not discharged directly to the streets, emergency shelters, or other homeless assistance programs.

| 1. Foster Care | No |
| 2. Health Care | No |
| 3. Mental Health Care | Yes |
| 4. Correctional Facilities | No |

**1D-2. Housing First–Lowering Barriers to Entry.**

NOFO Section V.B.1.i.

1. Enter the total number of new and renewal CoC Program-funded PSH, RRH, SSO non-coordinated entry, Safe Haven, and Transitional Housing projects your CoC is applying for in FY 2023 CoC Program Competition.

| 1. | 4 |

2. Enter the total number of new and renewal CoC Program-funded PSH, RRH, SSO non-coordinated entry, Safe Haven, and Transitional Housing projects your CoC is applying for in FY 2023 CoC Program Competition that have adopted the Housing First approach.

| 2. | 0 |

3. This number is a calculation of the percentage of new and renewal PSH, RRH, SSO non-Coordinated Entry, Safe Haven, and Transitional Housing projects the CoC has ranked in its CoC Priority Listing in the FY 2023 CoC Program Competition that reported that they are lowering barriers to entry and prioritizing rapid placement and stabilization to permanent housing.

| 3. | 0% |

**1D-2a. Project Evaluation for Housing First Compliance.**

NOFO Section V.B.1.i.

You must upload the Housing First Evaluation attachment to the 4B. Attachments Screen.
Describe in the field below:

1. how your CoC evaluates every project—where the applicant checks Housing First on their project application—to determine if they are using a Housing First approach;
2. the list of factors and performance indicators your CoC uses during its evaluation; and
3. how your CoC regularly evaluates projects outside of your local CoC competition to ensure the projects are using a Housing First approach.

(limit 2,500 characters)

1. We do not have any Housing First projects.
2. If needed, the CoC would use a list that mirrors the HUD list of Housing First determinants. Evaluations would be done using a checklist of statements or questions with a yes/no option for each. Responses to the items on the checklist would determine whether or not the project were Housing First compliant. Compliance would be documented during the period of performance using the same checklist during monitoring visits.
3. There is no ongoing formal monitoring of projects outside of our local CoC competition. In recent years, the CoC is available to provide Housing First information and guidance for all projects operating in the CoC's counties.

1D-3. Street Outreach—Scope.

NOFO Section V.B.1.j.

Describe in the field below:

1. your CoC's street outreach efforts, including the methods it uses to ensure all persons experiencing unsheltered homelessness are identified and engaged;
2. whether your CoC's Street Outreach covers 100 percent of the CoC's geographic area;
3. how often your CoC conducts street outreach; and
4. how your CoC tailored its street outreach to persons experiencing homelessness who are least likely to request assistance.

(limit 2,500 characters)
1. Our Outreach Worker canvasses areas known to be homeless hot spots, and he widely distributes information cards for lay people and social service employees to hand out. He is also on call for the 2-1-1 Call Center to forward him requests for help. He provides case management, linkage to community services, and crisis assistance. He works with each client to assess their unique needs, determine appropriate housing and supportive service options, advocate on their behalf, and develop a plan to obtain and sustain housing. He creates community ID cards for clients, which are useful for check-in to shelters, serve as secondary IDs for some benefits, and help the CoC track clients in HMIS. The HMIS lead agency, which operates the CA/CE program, provides language translation as needed. The Outreach Worker gathers information from clients that would allow them to contact client through friends or associates if contact with the client is lost.
2. Street Outreach covers the full geographic area.
3. We have only one Outreach Worker for our five counties. Outreach is conducted at least three days a week, mostly in the county where the CoC is located. Outreach efforts to our other four counties are usually in response to calls to either our office or the Coordinated Entry system (2-1-1 call center).
4. Our Outreach Worker locates and engages persons living in encampments or areas not easily visible or noticeable by those who pass by. He also maintains frequent communication with local law enforcement and service agencies (such as veterans service organizations) who are aware of people experiencing homelessness who might not seek help exiting homelessness. Efforts to reach those least likely to request assistance frequently are enhanced by calls from local community members, businesses, and municipal entities made directly to the CoC or the Outreach Workers regarding persons they have seen who might need help but not ask for it. The Outreach Worker establishes rapport with as many people as possible, usually by offering items to meet immediate needs (food, water, blankets, shoes, clothing, bus tickets, medicine, etc.). Once rapport is established, assistance is provided with accessing shelter, Rapid Rehousing, or other resources.

1D-4. Strategies to Prevent Criminalization of Homelessness.

NOFO Section V.B.1.k.

Select yes or no in the chart below to indicate strategies your CoC implemented to ensure homelessness is not criminalized and to reverse existing criminalization policies in your CoC’s geographic area:

<table>
<thead>
<tr>
<th>Your CoC’s Strategies</th>
<th>Ensure Homelessness is not Criminalized</th>
<th>Reverse Existing Criminalization Policies</th>
</tr>
</thead>
<tbody>
<tr>
<td>1. Engaged/educated local policymakers</td>
<td>Yes</td>
<td>No</td>
</tr>
<tr>
<td>2. Engaged/educated law enforcement</td>
<td>Yes</td>
<td>No</td>
</tr>
<tr>
<td>3. Engaged/educated local business leaders</td>
<td>No</td>
<td>No</td>
</tr>
<tr>
<td>4. Implemented community wide plans</td>
<td>No</td>
<td>No</td>
</tr>
<tr>
<td>5. Other:(limit 500 characters)</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

Applicant: Montgomery City & County CoC
Project: AL-504 CoC Registration and Application FY2023
COC_REG_2023_204616

FY2023 CoC Application Page 23 09/27/2023
1D-5. **Rapid Rehousing—RRH Beds as Reported in the Housing Inventory Count (HIC) or Longitudinal Data from HMIS.**

NOFO Section V.B.1.i.

<table>
<thead>
<tr>
<th></th>
<th>HIC</th>
<th>Longitudinal HMIS Data</th>
<th>2022</th>
<th>2023</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

Enter the total number of RRH beds available to serve all populations as reported in the HIC or the number of households served per longitudinal HMIS data, e.g., APR.

1D-6. **Mainstream Benefits—CoC Annual Training of Project Staff.**

NOFO Section V.B.1.m.

Indicate in the chart below whether your CoC trains program staff annually on the following mainstream benefits available for program participants within your CoC’s geographic area:

<table>
<thead>
<tr>
<th>Mainstream Benefits</th>
<th>CoC Provides Annual Training?</th>
</tr>
</thead>
<tbody>
<tr>
<td>1. Food Stamps</td>
<td>Yes</td>
</tr>
<tr>
<td>2. SSI—Supplemental Security Income</td>
<td>Yes</td>
</tr>
<tr>
<td>3. SSDI—Social Security Disability Insurance</td>
<td>Yes</td>
</tr>
<tr>
<td>4. TANF—Temporary Assistance for Needy Families</td>
<td>Yes</td>
</tr>
<tr>
<td>5. Substance Use Disorder Programs</td>
<td>Yes</td>
</tr>
<tr>
<td>6. Employment Assistance Programs</td>
<td>Yes</td>
</tr>
<tr>
<td>7. Other (limit 150 characters)</td>
<td></td>
</tr>
</tbody>
</table>

1D-6a. **Information and Training on Mainstream Benefits and Other Assistance.**

NOFO Section V.B.1.m

Describe in the field below how your CoC:

1. Systemically provides up-to-date information on mainstream resources available for program participants (e.g., Food Stamps, SSI, SSDI, TANF, substance abuse programs) within your CoC’s geographic area;

2. Works with project staff to collaborate with healthcare organizations, including substance abuse treatment and mental health treatment, to assist program participants with receiving healthcare services; and

3. Works with projects to promote SSI/SSDI Outreach, Access, and Recovery (SOAR) certification of program staff.

(limit 2,500 characters)
1. The CoC’s Mainstream Resources Committee maintains current information on available resources and makes it available either through direct contact with the CoC or via the CoC’s website (recently updated; information lost in the reboot is in the process of being regathered and posted). Additionally, the CoC’s Coordination of Services Committee hosts a bi-monthly Virtual Resource Hour wherein presenters are invited to talk about mainstream and other resources they offer and provide information on how those resources may be accessed. Representatives from mainstream benefit programs attend CoC meetings (held bi-monthly) and provide information and education for service providers. CoC providers ensure that clients apply for all available benefits, including SNAP, TANF, childcare assistance, and SSI/SSDI. Information about mainstream resources is made available during committee reports at membership meetings; the website is updated as changes occur.

2. The Wellness Coalition (a CoC member) provides health care access, insurance enrollment, and wellness case management and is a long-standing member of the CoC. The Wellness Coalition’s Executive Director is an officer of the CoC Board of Directors and is the Chair of the Coordination of Services Committee. The local FQHC received a HRSA grant to operate a mobile health clinic which initially made regular visits to homeless shelters each week on a rotating schedule, visiting all shelters each month. One of the services provided on the mobile unit was healthcare enrollment. Visits were discontinued during the height of the pandemic, but the unit is now being made available at events hosted by the CoC and other agencies. The CoC’s active membership includes substance abuse service providers, and the CoC’s board has a representative from the largest mental health provider in our region; her membership has been helpful in continuing to streamline the process for crisis intervention among people experiencing homelessness who are also diagnosed with mental illness.

3. The CoC has partnered with the Social Security Administration to train staff from multiple agencies how to assist clients with applying for SSI and SSD. The training included a follow-up contact from the SSA with the name of a direct contact at SSA who is available for assistance or updates on client applications.


NOFO Section V.B.1.n.

Describe in the field below how your CoC is increasing its capacity to provide non-congregate sheltering.

(limit 2,500 characters)
The CoC is involved in increasing non-congregate capacity by working with the City of Montgomery's Task Force on Homelessness on a plan to educate elected officials on Housing First, increase the amount of affordable housing available to people exiting homelessness, and streamline the process for entering those units as they become available. Among other things, the City is considering renovating existing residences, constructing new units, and repurposing former hotels. Several CoC member organizations were involved in producing the task force's proposed multi-level plan address homelessness, which has been presented to the mayor. Some of the backing for this plan will come through ARPA funds via Montgomery Thrive, an initiative of both the Montgomery City Council and the Montgomery County Commission. Additionally, the CoC partnered with one shelter provider to refer clients for short-term hotel stays (paid by the shelter provider), during which time the clients were referred to the CoC's ESG Rapid Rehousing program for assistance obtaining permanent housing. Finally, one of our CoC-funded programs provides PSH in scattered-site apartments, and another operates a Rapid Rehousing program for DV/trafficking/trauma/assault victims.

<table>
<thead>
<tr>
<th>ID-8.</th>
<th>Partnerships with Public Health Agencies–Collaborating to Respond to and Prevent Spread of Infectious Diseases.</th>
</tr>
</thead>
<tbody>
<tr>
<td>NOFO Section V.B.1.o.</td>
<td></td>
</tr>
<tr>
<td>Describe in the field below how your CoC effectively collaborates with state and local public health agencies to:</td>
<td></td>
</tr>
<tr>
<td>1.</td>
<td>develop CoC-wide policies and procedures to respond to infectious disease outbreaks; and</td>
</tr>
<tr>
<td>2.</td>
<td>prevent infectious disease outbreaks among people experiencing homelessness.</td>
</tr>
</tbody>
</table>

(limit 2,500 characters)

1. The CoC is also involved with the Alabama Department of Public Health’s Homelessness Task Force, which has given us a direct line to the most current information, guidelines, and recommendations from the State, which can easily be shared throughout the CoC via website, email blasts, and general meetings. By being involved with this group, the CoC is able to get information from CoCs and other agencies throughout the state about methods for preventing outbreaks among people experiencing sheltered and unsheltered homelessness. Information is passed along to our members, including shelter providers and outreach workers/teams serving various populations of people experiencing homelessness (e.g., veterans, people diagnosed with mental illness, people with substance use disorder).

2. On a local level, The Wellness Coalition, an agency that provides wellness case management, access to health care (medical homes), insurance and prescription program enrollment, and health education programs, contracted with the CoC to have our street outreach workers include COVID-19 education and myth-dispelling information about transmission, infection and vaccines.
facilitated communication between public health agencies and homeless service providers to ensure street outreach providers and shelter and housing providers are equipped to prevent or limit infectious disease outbreaks among program participants.

1. At the start of the pandemic, CoC and participated on a weekly conference call with homeless service providers, municipalities, CoC staff members, CoC member organizations, and other providers of homeless and social services. Throughout these calls, which lasted from March - October (information via Zoom is ongoing), information was provided specific to availability and use of PPE, cleaning/sanitizing equipment and supplies, and other information about preventing and limiting outbreaks and spread.
2. These calls included designated representatives from food banks, faith based organizations, governments, shelters, housing providers, ADPH, elected officials, etc. The CoC also conducted information-sharing via Zoom.

<table>
<thead>
<tr>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>NOFO Section V.B.1.p.</td>
</tr>
<tr>
<td>Describe in the field below how your CoC’s coordinated entry system:</td>
</tr>
<tr>
<td>1. covers 100 percent of your CoC’s geographic area;</td>
</tr>
<tr>
<td>2. uses a standardized assessment process; and</td>
</tr>
<tr>
<td>3. is updated regularly using feedback received from participating projects and households that participated in coordinated entry.</td>
</tr>
</tbody>
</table>

(limit 2,500 characters)
1. Our CES is operated by our HMIS lead agency, which also operates the 2-1-1 resource and referral call center for the CoC’s entire geographic area. This means that everyone in our geographic area who calls seeking housing services for themselves or on behalf of others automatically will be connected to the 2-1-1 housing intake worker for an assessment and referral to services. Because our CES is run by the same agency that operates the 2-1-1 call center for our entire geographic area, they routinely ask probing questions of callers requesting services other than housing in order to engage them in discussions that will allow the call center worker to offer referrals to services not originally solicited, often including housing. The Director of the HMIS Lead Agency also manages the CE/CA process (operated through their 2-1-1 Call Center) and heads the CoC’s HMIS Data Collection Committee.

2. The CoC’s Coordinated Entry provides a low-barrier, easily accessible point of entry through the 2-1-1 Call Center/Referral Line. They system coordinates with existing street outreach efforts so that unsheltered households have access to the CE process. The process is person-centered with respect to client choice, safety, and cultural preferences. We use a standard assessment tool, and all CE data elements are entered into HMIS. In order to ensure an efficient system, regular training and evaluation are mandatory for HMIS staff and users. Data on system performance captured through the CE System are used to evaluate housing and services and to contribute to the continued improvement of the system. Providers in the coordinated entry system will take all reasonable steps to prevent clients from falling out of housing, through coordination with all available resources by participation in monthly CE Case Conferencing calls.

3. Feedback from participating projects can be sent directly to the HMIS lead at any time, but the usual exchange is during monthly mandatory HMIS meetings of all programs that participate in CA. Because 2-1-1 is the centralized point of contact, the Call Center consistently receives feedback from households who participate in CA/CE either because a household member calls voluntarily to provide feedback, or during follow up calls by 2-1-1 staff (made to everyone who calls 2-1-1 for assistance). For at the past three years, feedback received in the methods stated is used to continually update our system with the hopes of making it better.

### 1D-9a. Program Participant-Centered Approach to Centralized or Coordinated Entry.

**NOFO Section V.B.1.p.**

Describe in the field below how your CoC’s coordinated entry system:

1. reaches people who are least likely to apply for homeless assistance in the absence of special outreach;

2. prioritizes people most in need of assistance;

3. ensures people most in need of assistance receive permanent housing in a timely manner, consistent with their preferences; and

4. takes steps to reduce burdens on people using coordinated entry.

(limit 2,500 characters)
1. To accomplish this, Outreach Workers from the CoC or partner agencies canvass regularly to locate persons living in encampments or areas not easily visible or noticeable by those who pass by. They also maintain frequent communication with local law enforcement and service agencies (such as veterans service and mental health organizations) who are aware of people experiencing homelessness who might not seek help exiting homelessness. Efforts to reach those least likely to request assistance frequently are enhanced by calls from local community members, businesses, and municipal entities made directly to the CoC or the Outreach Workers regarding persons they have observed who might be candidates for homelessness assistance.

2. People most in need of assistance are prioritized considering such factors as the number of times homeless, the length of time homeless, current living situation (street homeless versus sheltered) and risk of imminent homelessness. (See attached assessment tool.)

3. Once the assessment is completed, clients are placed on a referral list in HMIS, visible to all participating housing providers. Each provider has internal means of further prioritization of clients needing assistance, depending on individual circumstances. For instance, if a rapid rehousing provider receives referrals for 2 homeless families at the same time, one of which is sleeping in a vehicle with multiple minor children and the other, also with multiple minor children, which is already in an emergency shelter, the family in the vehicle would receive higher priority.

4. Burdens are reduced by allowing people using coordinated entry to dictate the time, method (in-person, online, or via phone), and location their assessment will be completed. Workers at every portal are trained to provide as much assistance as needed with helping clients understand the questions asked and provide the most complete information possible.

<table>
<thead>
<tr>
<th>1D-9b.</th>
<th>Informing Program Participant about Rights and Remedies through Centralized or Coordinated Entry—Reporting Violations.</th>
</tr>
</thead>
<tbody>
<tr>
<td>NOFO Section V.B.1.p.</td>
<td></td>
</tr>
</tbody>
</table>

Describe in the field below how your CoC through its centralized or coordinated entry:

1. affirmatively markets housing and services provided within the CoC's geographic area and ensures it reaches all persons experiencing homelessness;

2. informs program participants of their rights and remedies available under federal, state, and local fair housing and civil rights laws; and

3. reports any conditions or actions that impede fair housing choice for current or prospective program participants to the jurisdiction(s) responsible for certifying consistency with the Consolidated Plan.

(limit 2,500 characters)
1. In order to market available housing and services, the CoC has deployed Outreach Worker(s) to all counties in its geographical area to meet with social service providers, post flyers, distribute information placards, attend community events, speak to various groups, and canvas areas frequented by homeless persons.

2. To inform program participants of their rights, the CoC, the HMIS Lead's designated CE staff, and CoC partner agencies provide a link to an Alabama tenants' rights publication, provide each housing program participant with lead-based paint information, and refer clients to the Central Alabama Fair Housing Center and Legal Services Alabama, both of which provide free education, intervention, and legal assistance.

3. If there are conditions or actions that impede fair housing choice for current or prospective program participants, the CE staff would bring it to the attention of the Director of the HMIS Lead Agency who would, in turn, confer with the CoC Director to address and the issues at hand.

---

**1D-10. Advancing Racial Equity in Homelessness—Conducting Assessment.**

NOFO Section V.B.1.q.

<p>| | |</p>
<table>
<thead>
<tr>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>1.</strong> Has your CoC conducted a racial disparities assessment in the last 3 years?</td>
<td><strong>No</strong></td>
</tr>
<tr>
<td><strong>2.</strong> Enter the date your CoC conducted its latest assessment for racial disparities.</td>
<td></td>
</tr>
</tbody>
</table>

**1D-10a. Process for Analyzing Racial Disparities—Identified Racial Disparities in Provision or Outcomes of Homeless Assistance.**

NOFO Section V.B.1.q.

Describe in the field below:

<p>| | |</p>
<table>
<thead>
<tr>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>1.</strong> your CoC’s process for analyzing whether any racial disparities are present in the provision or outcomes of homeless assistance; and</td>
<td></td>
</tr>
<tr>
<td><strong>2.</strong> what racial disparities your CoC identified in the provision or outcomes of homeless assistance.</td>
<td></td>
</tr>
</tbody>
</table>

(limit 2,500 characters)

1. The CoC reviews HMIS data to determine the presence of disparities in services requested, services rendered, and service outcomes.

2. Though the data indicate a disparity in the rate of homelessness among people of color who request assistance, there is no apparent disparity noted in outcomes among those who have received services from programs tracked by the CoC.

**1D-10b. Implemented Strategies that Address Racial Disparities.**

NOFO Section V.B.1.q.
Select yes or no in the chart below to indicate the strategies your CoC is using to address any racial disparities.

<p>| | | |</p>
<table>
<thead>
<tr>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td>The CoC's board and decisionmaking bodies are representative of the population served in the CoC.</td>
<td>Yes</td>
</tr>
<tr>
<td>2</td>
<td>The CoC has identified steps it will take to help the CoC board and decisionmaking bodies better reflect the population served in the CoC.</td>
<td>Yes</td>
</tr>
<tr>
<td>3</td>
<td>The CoC is expanding outreach in geographic areas with higher concentrations of underrepresented groups.</td>
<td>No</td>
</tr>
<tr>
<td>4</td>
<td>The CoC has communication, such as flyers, websites, or other materials, inclusive of underrepresented groups.</td>
<td>Yes</td>
</tr>
<tr>
<td>5</td>
<td>The CoC is training staff working in the homeless services sector to better understand racism and the intersection of racism and homelessness.</td>
<td>No</td>
</tr>
<tr>
<td>6</td>
<td>The CoC is establishing professional development opportunities to identify and invest in emerging leaders of different races and ethnicities in the homelessness sector.</td>
<td>No</td>
</tr>
<tr>
<td>7</td>
<td>The CoC has staff, committees, or other resources charged with analyzing and addressing racial disparities related to homelessness.</td>
<td>No</td>
</tr>
<tr>
<td>8</td>
<td>The CoC is educating organizations, stakeholders, boards of directors for local and national nonprofit organizations working on homelessness on the topic of creating greater racial and ethnic diversity.</td>
<td>No</td>
</tr>
<tr>
<td>9</td>
<td>The CoC reviewed coordinated entry processes to understand their impact on people of different races and ethnicities experiencing homelessness.</td>
<td>Yes</td>
</tr>
<tr>
<td>10</td>
<td>The CoC is collecting data to better understand the pattern of program use for people of different races and ethnicities in its homeless services system.</td>
<td>Yes</td>
</tr>
<tr>
<td>11</td>
<td>The CoC is conducting additional research to understand the scope and needs of different races or ethnicities experiencing homelessness.</td>
<td>No</td>
</tr>
<tr>
<td></td>
<td>Other:(limit 500 characters)</td>
<td></td>
</tr>
</tbody>
</table>

1D-10c. Implemented Strategies that Address Known Disparities.

NOFO Section V.B.1.q.

Describe in the field below the steps your CoC is taking to address the disparities identified in the provision or outcomes of homeless assistance.

(limit 2,500 characters)

Though our data indicate a disproportionate number of people of color experience homelessness in our area, that does not seem to be the case in relation to outcomes as it relates to people receiving assistance. The CoC will continue to monitor data and address disparities as they appear.

1D-10d. Tracked Progress on Preventing or Eliminating Disparities.

NOFO Section V.B.1.q.

Describe in the field below:

1. the measures your CoC has in place to track progress on preventing or eliminating disparities in the provision or outcomes of homeless assistance; and

2. the tools your CoC uses.

(limit 2,500 characters)
The CoC reviews HMIS data at the CoC level and with City or County officials associated with the areas affected by the data. Our HMIS Data Collection Committee, the CoC’s Executive Director, and the Mayor’s Senior Policy Advisor in our largest municipality have presented data to our City Task Force Addressing Homelessness. Within the past year, this still-new task force developed an overarching plan to address homelessness, followed by the formation of sub-committees with specific assignments. The Homelessness Solutions Committee will create a plan, using HMIS data to track progress.

2. The current tool is HMIS data collection. Other tools to be considered by the Homelessness Solutions Committee could include program participant surveys, as well as other to-be-determined methods for collection information to track progress.

1D-11. Involving Individuals with Lived Experience of Homelessness in Service Delivery and Decisionmaking—CoC’s Outreach Efforts.

NOFO Section V.B.1.r.

Describe in the field below your CoC’s outreach efforts (e.g., social media announcements, targeted outreach) to engage those with lived experience of homelessness in leadership roles and decision making processes.

(limit 2,500 characters)

The CoC’s Membership Advisory Committee Chair actively seeks opportunities to recruit people with lived experience, as do management, staff, and Board members. When persons of interest are identified, their information is passed along to the appropriate CoC-level (Board Chair, Executive Director, supervisor, etc.), who follows up with contact to those individuals. Discussions about involving people with lived experience at all levels are routinely held in-house at the CoC, as well as with member organizations and at membership meetings.

1D-11a. Active CoC Participation of Individuals with Lived Experience of Homelessness.

NOFO Section V.B.1.r.

You must upload the Letter Signed by Working Group attachment to the 4B. Attachments Screen.

Enter in the chart below the number of people with lived experience who currently participate in your CoC under the four categories listed:

<table>
<thead>
<tr>
<th>Level of Active Participation</th>
<th>Number of People with Lived Experience Within the Last 7 Years or Current Program Participant</th>
<th>Number of People with Lived Experience Coming from Unsheltered Situations</th>
</tr>
</thead>
<tbody>
<tr>
<td>1. Included in the decisionmaking processes related to addressing homelessness.</td>
<td>4</td>
<td>3</td>
</tr>
<tr>
<td>2. Participate on CoC committees, subcommittees, or workgroups.</td>
<td>4</td>
<td>3</td>
</tr>
<tr>
<td>3. Included in the development or revision of your CoC’s local competition rating factors.</td>
<td>1</td>
<td>1</td>
</tr>
<tr>
<td>4. Included in the development or revision of your CoC’s coordinated entry process.</td>
<td>4</td>
<td>3</td>
</tr>
</tbody>
</table>

NOFO Section V.B.1.r.

Describe in the field below how your CoC or CoC membership organizations provide professional development and employment opportunities to individuals with lived experience of homelessness.

(limit 2,500 characters)

CoC membership organizations and other partners include several agencies that have job readiness or employment referral programs, and some of those include internships. The CoC has used participants from such programs fill staff positions in the past -- and encourages other agencies to do so as well. In the past year, the CoC has established a relationship with a job placement agency that has been committed to referring currently or formerly homeless persons to jobs. The CoC's annual resource fair (at which approximately 140 homeless individuals were served) included agencies that have GED, higher education, job training, and job referral programs.

1D-11c. Routinely Gathering Feedback and Addressing Challenges of Individuals with Lived Experience of Homelessness.

NOFO Section V.B.1.r.

Describe in the field below:

1. how your CoC routinely gathers feedback from people experiencing homelessness;

2. how your CoC routinely gathers feedback from people who have received assistance through the CoC or ESG Programs; and

3. the steps your CoC has taken to address challenges raised by people with lived experience of homelessness.

(limit 2,500 characters)

1. During initial client consultations and throughout their time as program participants, clients' case managers maintain regular contact with them, which creates an ongoing informal feedback mechanism. Formally, CoC some programs utilize surveys issued to clients served, through which clients have a method for anonymous input about services received, including an opportunity to make suggestions about improvement. Program participants are provided with written program guidelines during their intake; those guidelines include the process for clients to make known their grievances.

2. Routinely, Case Managers, Outreach Workers, and shelter providers are the first line of communication to observe or receive information about challenges of those with lived experience.

3. As the CoC becomes aware, challenges are communicated at the Board, Membership, Committee, Management, and Staff levels, as appropriate. Where needed, CoC Board and/or Membership committees create and implement plans in response to challenges raised.
Describe in the field below at least 2 steps your CoC has taken in the past 12 months to engage city, county, or state governments that represent your CoC’s geographic area regarding the following:

1. reforming zoning and land use policies to permit more housing development; and
2. reducing regulatory barriers to housing development.

(limit 2,500 characters)

1. The CoC has not encountered any zoning or land use policies that hinder more housing development. CoC leadership has a well-established positive relationship and is in regular communication with the director of the City's Community Development Division, who has been researching and pursuing multiple funding options to finance the development of multi-tenant permanent housing. His position within City government gives him first-line access to any zoning or land use issues that might arise.
2. The CoC has not encountered any problems related regulatory barriers to housing development. The CoC has, however, made presentations to the City Council and County commission about the need to increase available affordable housing.
1E. Project Capacity, Review, and Ranking–Local Competition

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2023 Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2023 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions


NOFO Section V.B.2.a. and 2.g.

You must upload the Web Posting of Local Competition Deadline attachment to the 4B. Attachments Screen.

1. Enter your CoC’s local competition submission deadline date for New Project applicants to submit their project applications to your CoC–meaning the date your CoC published the deadline. 08/08/2023
2. Enter the date your CoC published the deadline for Renewal Project applicants to submit their project applications to your CoC’s local competition–meaning the date your CoC published the deadline. 08/08/2023

1E-2. Project Review and Ranking Process Your CoC Used in Its Local Competition. We use the response to this question and the response in Question 1E-2a along with the required attachments from both questions as a factor when determining your CoC’s eligibility for bonus funds and for other NOFO criteria below.

NOFO Section V.B.2.a., 2.b., 2.c., 2.d., and 2.e.

You must upload the Local Competition Scoring Tool attachment to the 4B. Attachments Screen.

Select yes or no in the chart below to indicate how your CoC ranked and selected project applications during your local competition:

<p>| | |</p>
<table>
<thead>
<tr>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>1. Established total points available for each project application type.</td>
<td>Yes</td>
</tr>
<tr>
<td>2. At least 33 percent of the total points were based on objective criteria for the project application (e.g., cost effectiveness, timely draws, utilization rate, match, leverage), performance data, type of population served (e.g., DV, youth, Veterans, chronic homelessness), or type of housing proposed (e.g., PSH, RRH).</td>
<td>Yes</td>
</tr>
<tr>
<td>3. At least 20 percent of the total points were based on system performance criteria for the project application (e.g., exits to permanent housing destinations, retention of permanent housing, length of time homeless, returns to homelessness).</td>
<td>Yes</td>
</tr>
<tr>
<td>4. Provided points for projects that addressed specific severe barriers to housing and services.</td>
<td>Yes</td>
</tr>
</tbody>
</table>
5. Used data from comparable databases to score projects submitted by victim service providers. Yes

6. Provided points for projects based on the degree the projects identified any barriers to participation (e.g., lack of outreach) faced by persons of different races and ethnicities, particularly those over-represented in the local homelessness population, and has taken or will take steps to eliminate the identified barriers. Yes

1E-2a. Scored Project Forms for One Project from Your CoC’s Local Competition. We use the response to this question and Question 1E-2 along with the required attachments from both questions as a factor when determining your CoC’s eligibility for bonus funds and for other NOFO criteria below.

NOFO Section V.B.2.a., 2.b., 2.c., and 2.d.

You must upload the Scored Forms for One Project attachment to the 4B. Attachments Screen.

Complete the chart below to provide details of your CoC’s local competition:

<table>
<thead>
<tr>
<th>Question</th>
<th>Answer</th>
</tr>
</thead>
<tbody>
<tr>
<td>1. What were the maximum number of points available for the renewal project form(s)?</td>
<td>120</td>
</tr>
<tr>
<td>2. How many renewal projects did your CoC submit?</td>
<td>5</td>
</tr>
<tr>
<td>3. What renewal project type did most applicants use?</td>
<td>TH</td>
</tr>
</tbody>
</table>


NOFO Section V.B.2.d.

Describe in the field below:

1. how your CoC analyzed data regarding each project that has successfully housed program participants in permanent housing;

2. how your CoC analyzed data regarding how long it takes to house people in permanent housing;

3. how your CoC considered the specific severity of needs and vulnerabilities experienced by program participants preventing rapid placement in permanent housing or the ability to maintain permanent housing when your CoC ranked and selected projects; and

4. considerations your CoC gave to projects that provide housing and services to the hardest to serve populations that could result in lower performance levels but are projects your CoC needs in its geographic area.

(limit 2,500 characters)
1. All program participants are assessed and referred through the CoC's Coordinated Assessment/Entry process. Program entry and exit dates are recorded in HMIS (comparable database for DV provider), along with the household's disposition at the time of program exit, which is a measure of successful placement into permanent housing.
2. Utilizing entry and exit data allows us to determine length of time between program entrance and placement in permanent housing. Data are used to draw attention to areas where service delivery can be improved, such as ways to decrease the time it takes program participants to complete the re-housing process. During the ranking process, the CoC specifically considered the problems caused by project-based programs that have had a number of units that were not move-in ready, which hindered placement in those units.
3. We also focused on how projects determine the level and duration of support clients need (severity of needs and vulnerabilities) after being placed in housing, which can affect their ability to maintain stable housing after they are placed.
4. The project review committee addressed low performing projects that are needed due to the gap they fill in services. These projects were examined and discussed in regards to steps the program provider(s) might take in order to perform more successfully.

<table>
<thead>
<tr>
<th>1E-3. Advancing Racial Equity through Participation of Over-Represented Populations in the Local Competition Review and Ranking Process.</th>
<th>NOFO Section V.B.2.e.</th>
</tr>
</thead>
<tbody>
<tr>
<td>Describe in the field below:</td>
<td></td>
</tr>
<tr>
<td>1. how your CoC used the input from persons of different races and ethnicities, particularly those over-represented in the local homelessness population, to determine the rating factors used to review project applications;</td>
<td></td>
</tr>
<tr>
<td>2. how your CoC included persons of different races and ethnicities, particularly those over-represented in the local homelessness population in the review, selection, and ranking process; and</td>
<td></td>
</tr>
<tr>
<td>3. how your CoC rated and ranked projects based on the degree to which their project has identified any barriers to participation (e.g., lack of outreach) faced by persons of different races and ethnicities, particularly those over-represented in the local homelessness population, and has taken or will take steps to eliminate the identified barriers.</td>
<td></td>
</tr>
</tbody>
</table>

(limit 2,500 characters)
1. The CoC targeted and solicited people of different races to participate and provide input throughout the review and ranking process. In addition to encouraging committed participation in the process, the CoC accepted and considered input received during membership meetings and in one-on-one conversations about factors to consider including.
2. Persons of different races and persons representing typically under-served populations are included both on our Board and in our Project Review Committee, which promotes racial equity through their inclusion in our ranking and approval process. Specifically, the CoC targeted and requested participation from people representing the greatest percentage of our homeless population.
3. Though no specific barriers related to providing services to different races and ethnicities were revealed during the process, any potential barriers noted were fully discussed, with suggestions for overcoming those barriers coming from both the interview/review panel and the project applicants.
### 1E-4. Reallocation–Reviewing Performance of Existing Projects.

**NOFO Section V.B.2.f.**

Describe in the field below:

1. your CoC’s reallocation process, including how your CoC determined which projects are candidates for reallocation because they are low performing or less needed;
2. whether your CoC identified any low performing or less needed projects through the process described in element 1 of this question during your CoC’s local competition this year;
3. whether your CoC reallocated any low performing or less needed projects during its local competition this year; and
4. why your CoC did not reallocate low performing or less needed projects during its local competition this year, if applicable.

(limit 2,500 characters)

1. The CoC keeps track throughout the year, through APR’s, HMIS occupancy data, and records of grant funds expended to monitor the performance of all projects. This performance is taken into account when the CoC’s Project Review Committee meets to rank projects and to determine if any renewal grants will be reduced or fully reallocated to create new projects. Projects selected for reallocation would be low performing projects or those that do not meet HUD’s policy priorities. Prior to the Project Review Committee process, the CoC discusses with the lower performing projects ways they might improve in their occupancy rates, funds expended, or other aspects of performance. During the project review process, a lower performing project would not necessarily be subject to reallocation if there are conscientious efforts to improve performance.
2. Projects performing at a lower rate than desired have, in recent months, indicated that they have begun to take specific steps to remove hindrances to higher performance and presented plans aimed at alleviating major obstacles within a reasonable amount of time -- prior to the next CoC Competition.
3. There were no re-allocations this year.
4. The most concerning low performing project is the only CoC funded project that provides PSH for people diagnosed with mental illness who are experiencing homelessness, so the CoC/Review Committee did not see fit to reallocate their funds.

### 1E-4a. Reallocation Between FY 2018 and FY 2023.

**NOFO Section V.B.2.f.**

Did your CoC cumulatively reallocate at least 20 percent of its ARD between FY 2018 and FY 2023? No

### 1E-5. Projects Rejected/Reduced–Notification Outside of e-snaps.

**NOFO Section V.B.2.g.**

You must upload the Notification of Projects Rejected-Reduced attachment to the 4B. Attachments Screen.
<table>
<thead>
<tr>
<th>Question</th>
<th>Answer</th>
</tr>
</thead>
<tbody>
<tr>
<td>Did your CoC reject any project application(s) submitted for funding</td>
<td>No</td>
</tr>
<tr>
<td>during its local competition?</td>
<td></td>
</tr>
<tr>
<td>Did your CoC reduce funding for any project application(s) submitted</td>
<td>No</td>
</tr>
<tr>
<td>for funding during its local competition?</td>
<td></td>
</tr>
<tr>
<td>Did your CoC inform applicants why your CoC rejected or reduced their</td>
<td>No</td>
</tr>
<tr>
<td>project application(s) submitted for funding during its local</td>
<td></td>
</tr>
<tr>
<td>competition?</td>
<td></td>
</tr>
<tr>
<td>If you selected Yes for element 1 or element 2 of this question, enter</td>
<td></td>
</tr>
<tr>
<td>the date your CoC notified applicants that their project applications</td>
<td>06/28/</td>
</tr>
<tr>
<td>were being rejected or reduced, in writing, outside of e-snaps. If</td>
<td>2023</td>
</tr>
<tr>
<td>you notified applicants on various dates, enter the latest date of any</td>
<td></td>
</tr>
<tr>
<td>notification. For example, if you notified applicants on 06/28/2023,</td>
<td></td>
</tr>
<tr>
<td>06/27/2023, and 06/28/2023, then you must enter 06/28/2023.</td>
<td></td>
</tr>
<tr>
<td>Projects Accepted–Notification Outside of e-snaps.</td>
<td></td>
</tr>
<tr>
<td>NOFO Section V.B.2.g.</td>
<td></td>
</tr>
<tr>
<td>You must upload the Notification of Projects Accepted attachment to the</td>
<td></td>
</tr>
<tr>
<td>4B. Attachments Screen.</td>
<td></td>
</tr>
<tr>
<td>Enter the date your CoC notified project applicants that their project</td>
<td>09/13/</td>
</tr>
<tr>
<td>applications were accepted and ranked on the New and Renewal Priority</td>
<td>2023</td>
</tr>
<tr>
<td>Listings in writing, outside of e-snaps. If you notified applicants on</td>
<td></td>
</tr>
<tr>
<td>various dates, enter the latest date of any notification. For example,</td>
<td></td>
</tr>
<tr>
<td>if you notified applicants on 09/26/2023, 09/27/2023, and 09/28/2023,</td>
<td></td>
</tr>
<tr>
<td>then you must enter 09/28/2023.</td>
<td></td>
</tr>
<tr>
<td>Local Competition Selection Results for All Projects.</td>
<td></td>
</tr>
<tr>
<td>NOFO Section V.B.2.g.</td>
<td></td>
</tr>
<tr>
<td>You must upload the Local Competition Selection Results attachment to the</td>
<td></td>
</tr>
<tr>
<td>4B. Attachments Screen.</td>
<td></td>
</tr>
<tr>
<td>Does your attachment include:</td>
<td>Yes</td>
</tr>
<tr>
<td>1. Project Names;</td>
<td></td>
</tr>
<tr>
<td>2. Project Scores;</td>
<td></td>
</tr>
<tr>
<td>3. Project accepted or rejected status;</td>
<td></td>
</tr>
<tr>
<td>4. Project Rank–if accepted;</td>
<td></td>
</tr>
<tr>
<td>5. Requested Funding Amounts; and</td>
<td></td>
</tr>
<tr>
<td>6. Reallocated funds.</td>
<td></td>
</tr>
<tr>
<td>Web Posting of CoC-Approved Consolidated Application 2 Days Before CoC</td>
<td></td>
</tr>
<tr>
<td>Program Competition Application Submission Deadline.</td>
<td></td>
</tr>
<tr>
<td>NOFO Section V.B.2.g. and 24 CFR 578.95.</td>
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<tr>
<td>You must upload the Web Posting–CoC-Approved Consolidated Application</td>
<td></td>
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<tr>
<td>attachment to the 4B. Attachments Screen.</td>
<td></td>
</tr>
<tr>
<td>Enter the date your CoC posted the CoC-approved Consolidated Application</td>
<td>09/27/</td>
</tr>
<tr>
<td>on the CoC's website or partner's website—which included:</td>
<td>2023</td>
</tr>
<tr>
<td>the CoC Application; and</td>
<td></td>
</tr>
<tr>
<td>Priority Listings for Reallocation forms and all New, Renewal, and</td>
<td></td>
</tr>
<tr>
<td>Replacement Project Listings.</td>
<td></td>
</tr>
</tbody>
</table>

**FY2023 CoC Application**
Page 39  09/27/2023
You must upload the Notification of CoC-Approved Consolidated Application attachment to the 4B. Attachments Screen.

| Enter the date your CoC notified community members and key stakeholders that the CoC-approved Consolidated Application was posted on your CoC’s website or partner’s website. | 09/27/2023 |
2A. Homeless Management Information System (HMIS) Implementation

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2023 Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2023 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

2A-1. HMIS Vendor.

Not Scored–For Information Only

Enter the name of the HMIS Vendor your CoC is currently using.

WellSky

2A-2. HMIS Implementation Coverage Area.

Not Scored–For Information Only

Select from dropdown menu your CoC’s HMIS coverage area.

Single CoC

2A-3. HIC Data Submission in HDX.

NOFO Section V.B.3.a.

Enter the date your CoC submitted its 2023 HIC data into HDX.

04/26/2023


NOFO Section V.B.3.b.

In the field below:

1. describe actions your CoC and HMIS Lead have taken to ensure DV housing and service providers in your CoC collect data in HMIS comparable databases;

2. state whether DV housing and service providers in your CoC are using a HUD-compliant comparable database–compliant with the FY 2022 HMIS Data Standards; and
3. state whether your CoC’s HMIS is compliant with the FY 2022 HMIS Data Standards.

(limit 2,500 characters)

1. The CoC and HMIS Lead schedule and conduct training for all service program providers, including those with DV programs. This training includes instruction on required data elements and database compliance. Aggregate reports received by the HMIS Lead each month indicate compliance with all requirements.
2. Data on clients who receive DV services are maintained in an HMIS comparable database (Osnium) by the DV provider. Aggregate data required for HUD reporting are submitted monthly to the HMIS Administration for inclusion in the CoC’s calculations. DV data reports include all HUD-required data elements; client data is submitted by client numbers only, without any names or other identifiers.
3. The CoC is compliant with all 2022 HMIS Data Standards.


NOFO Section V.B.3.c. and V.B.7.

Enter 2023 HIC and HMIS data in the chart below by project type:

<table>
<thead>
<tr>
<th>Project Type</th>
<th>Total Year-Round Beds in 2023 HIC</th>
<th>Total Year-Round Beds in HIC Operated by Victim Service Providers</th>
<th>Total Year-Round Beds in HMIS</th>
<th>HMIS Year-Round Bed Coverage Rate</th>
</tr>
</thead>
<tbody>
<tr>
<td>1. Emergency Shelter (ES) beds</td>
<td>169</td>
<td>11</td>
<td>158</td>
<td>100.00%</td>
</tr>
<tr>
<td>2. Safe Haven (SH) beds</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>3. Transitional Housing (TH) beds</td>
<td>68</td>
<td>52</td>
<td>10</td>
<td>62.50%</td>
</tr>
<tr>
<td>4. Rapid Re-Housing (RRH) beds</td>
<td>14</td>
<td>0</td>
<td>14</td>
<td>100.00%</td>
</tr>
<tr>
<td>5. Permanent Supportive Housing (PSH) beds</td>
<td>168</td>
<td>0</td>
<td>168</td>
<td>100.00%</td>
</tr>
<tr>
<td>6. Other Permanent Housing (OPH) beds</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
</tbody>
</table>

2A-5a. Partial Credit for Bed Coverage Rates at or Below 84.99 for Any Project Type in Question 2A-5.

NOFO Section V.B.3.c.

For each project type with a bed coverage rate that is at or below 84.99 percent in question 2A-5, describe:

1. steps your CoC will take over the next 12 months to increase the bed coverage rate to at least 85 percent for that project type; and
2. how your CoC will implement the steps described to increase bed coverage to at least 85 percent.

(limit 2,500 characters)
1. The CoC Director and HMIS lead agency Director recently met with leadership and housing staff of the low performing project to review guidelines for keeping the HMIS bed count updated in order to have correct occupancy percentages reflected. We also worked on streamlining access to services by altering the program's prioritization guidelines and assessment strategies to better serve the program's specific subpopulations. Over the next 12 months, the CoC and HMIS lead will produce monthly occupancy reports, try trial-and-error approaches to determine which prioritization guidelines work best, and assist the agency as needed/requested with locating alternate rental units for clients. Because there has been a longstanding problem with rental units not being available for extended periods of time, the agency operating the project (scattered site PSH units) will either renegotiate the number of leased units with the current property owner or contract with a different site(s) for the provision of units that are immediately habitable.

2. The CoC and HMIS lead will meet with agency leadership and program staff to monitor the steps described above and continue making changes or adjustments until we reach the desired outcome.

| NOFO Section V.B.3.d. | You must upload your CoC's FY 2023 HDX Competition Report to the 4B. Attachments Screen. |

Did your CoC submit at least two usable LSA data files to HUD in HDX 2.0 by February 28, 2023, 8 p.m. EST? Yes
2B. Continuum of Care (CoC) Point-in-Time (PIT) Count

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2023 Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2023 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

2B-1. PIT Count Date.

NOFO Section V.B.4.a

Enter the date your CoC conducted its 2023 PIT count. 01/24/2023

2B-2. PIT Count Data–HDX Submission Date.

NOFO Section V.B.4.a

Enter the date your CoC submitted its 2023 PIT count data in HDX. 04/27/2023


NOFO Section V.B.4.b.

Describe in the field below how your CoC:

1. engaged unaccompanied youth and youth serving organizations in your CoC’s most recent PIT count planning process;
2. worked with unaccompanied youth and youth serving organizations to select locations where homeless youth are most likely to be identified during your CoC’s most recent PIT count planning process; and
3. included youth experiencing homelessness as counters during your CoC’s most recent unsheltered PIT count.

(limit 2,500 characters)

1, 2, and 3. The CoC did not have any focus on engaging youth, working with unaccompanied youth or youth service organizations, or including youth experiencing homelessness as PIT count enumerators.
<table>
<thead>
<tr>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>NOFO Section V.B.5.a and V.B.7.c.</td>
</tr>
</tbody>
</table>

In the field below:

1. describe any changes your CoC made to your sheltered PIT count implementation, including methodology or data quality changes between 2022 and 2023, if applicable;

2. describe any changes your CoC made to your unsheltered PIT count implementation, including methodology or data quality changes between 2022 and 2023, if applicable; and

3. describe how the changes affected your CoC's PIT count results; or

4. state “Not Applicable” if there were no changes or if you did not conduct an unsheltered PIT count in 2023.

(limit 2,500 characters)

1. There were no changes to the sheltered PIT count implementation.
2. This year we a) conducted the unsheltered count during the day rather than the evening, b) conducted the unsheltered count over multiple days referring back to the night of the 24, rather than just one day, and 3) conducted the count in morning and afternoon shifts, rather than everyone going out at the same time.
3. The result was a much higher count than in the previous year, especially since the 2022 count was greatly skewed as the lingering presence of the pandemic cut our usual volunteer core to about 1/3 of the norm, which limited our number of encounters. (Incidentally, the scoring portion of this NOFO that give points for a reduction in homelessness from 2022 to 2023 is unfair because the 2022 numbers were probably unrealistic in many areas, not just ours.)
4. Changes are noted above.
2C. System Performance

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2023 Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2023 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

2C-1. Reduction in the Number of First Time Homeless–Risk Factors Your CoC Uses.

In the field below:

1. describe how your CoC determined the risk factors to identify persons experiencing homelessness for the first time;
2. describe your CoC’s strategies to address individuals and families at risk of becoming homeless; and
3. provide the name of the organization or position title that is responsible for overseeing your CoC’s strategy to reduce the number of individuals and families experiencing homelessness for the first time (limit 2,500 characters)

1. During initial consultation with RRH/HP/PSH/TH case managers or programs coordinators, information is gathered about circumstances that lead to the household’s homelessness.
2. Information from these sessions is incorporated into household housing stability plans, with specific goals set in regard to issues discussed -- as well as other issues that might affect housing stability. Intervention to help persons at risk of homelessness include things such as referral to free legal services (for eviction guidance), contact with landlords to see if eviction can be avoided, financial assistance with hotel costs (short-term), arranging or providing supportive services (job referral, transportation, etc.) to help the household maintain or improve their current housing circumstances.
3. Efforts to reduce first-time homelessness are handled jointly by the Mid-Alabama Coalition for the Homeless (CoC) and HandsOn River Region (HMIS Lead agency).

2C-1a. Impact of Displaced Persons on Number of First Time Homeless.

Was your CoC's Number of First Time Homeless [metric 5.2] affected by the number of persons seeking short-term shelter or housing assistance displaced due to:
1. natural disasters? Yes
2. having recently arrived in your CoCs' geographic area? No

2C-2. Length of Time Homeless–CoC's Strategy to Reduce.

NOFO Section V.B.5.c.

In the field below:
1. describe your CoC’s strategy to reduce the length of time individuals and persons in families remain homeless;
2. describe how your CoC identifies and houses individuals and persons in families with the longest lengths of time homeless; and
3. provide the name of the organization or position title that is responsible for overseeing your CoC’s strategy to reduce the length of time individuals and families remain homeless.

(limit 2,500 characters)
1. The CoC assures that Housing First information is available to all CoC and ESG funded programs so they can consider using that approach to reduce the length of time clients remain homeless. Additionally, case managers establish relationships with landlords and property owners, and have been successful in increasing the number of those willing to allow leniency (when possible) when considering leasing to clients.
2. All shelters are encouraged to immediately complete a full housing assessment when residents enter so that referrals for RRH assistance are made on an ongoing basis. The CoC uses HMIS to track the length of time individuals and families remain homeless. The Coordinated Entry System identifies those who have been homeless for the longest period of time. Street Outreach Workers maintain contact with and provide services for unsheltered homeless persons, some of whom have been homeless for very long periods yet have not been receptive to available housing options. By staying connected these individuals and families, Outreach Workers are immediately accessible to them when they decide they want to access housing.
3. The CoC, Mid-Alabama Coalition for the Homeless, oversees the strategy.

2C-3. Exits to Permanent Housing Destinations/Retention of Permanent Housing–CoC’s Strategy

NOFO Section V.B.5.d.

In the field below:
1. describe your CoC’s strategy to increase the rate that individuals and persons in families residing in emergency shelter, safe havens, transitional housing, and rapid rehousing exit to permanent housing destinations;
2. describe your CoC’s strategy to increase the rate that individuals and persons in families residing in permanent housing projects retain their permanent housing or exit to permanent housing destinations; and
3. provide the name of the organization or position title that is responsible for overseeing your CoC’s strategy to increase the rate that individuals and families exit to or retain permanent housing.

(limit 2,500 characters)
1. The CoC works with the HMIS lead agency to address all foreseeable delays in exiting individuals and families to permanent housing. The HMIS lead agency operates the 2-1-1 Call Center, which receives self-referrals and agency referrals for persons in need of street outreach and housing services. Immediately upon receipt of the referral, the client is entered into the coordinated assessment system and referred to the appropriate agency/agencies for intervention and assistance in securing permanent housing.

2. The CoC's written standards require that clients placed in permanent housing receive case management and housing stability and sustainability planning to ensure that those placed in permanent housing are more likely to retain their housing and less likely to re-experience homelessness. Agencies working with clients are diligent in taking steps to stabilize clients through increased earned and non-employment income. The CoC works with housing providers to troubleshoot retention issues and works with landlords to ensure clients are managing their apartment living well.

3. The strategy is overseen jointly by HandsOn River Region (HMIS lead agency) and the Mid-Alabama Coalition for the Homeless (CoC).

### 2C-4. Returns to Homelessness–CoC's Strategy to Reduce Rate.

NOFO Section V.B.5.e.

**In the field below:**

1. describe your CoC’s strategy to identify individuals and families who return to homelessness;

2. describe your CoC’s strategy to reduce the rate of additional returns to homelessness; and

3. provide the name of the organization or position title that is responsible for overseeing your CoC’s strategy to reduce the rate individuals and persons in families return to homelessness.

(limit 2,500 characters)

1. The CoC participates in PromisSE, a statewide HMIS implementation process. This allows local providers to track clients across the state and be informed of their history of homelessness, including returns to homelessness.

2. To reduce the number of those returning to homelessness, HUD-funded housing programs include housing stability case management for clients. All RRH and PH clients leave the program with a housing sustainability plan, including specific steps needed to reduce debts, budget household income, increase earning potential, and access mainstream benefits. Case workers follow-up with RRH and PH clients to review their plans and encourage adherence. Clients are also provided with information on Alabama’s Landlord/Tenant laws and educated on their rights and responsibilities as tenants.

3. Mid-Alabama Coalition for the Homeless oversees these efforts.

### 2C-5. Increasing Employment Cash Income–CoC's Strategy.

NOFO Section V.B.5.f.

**In the field below:**

1. describe your CoC’s strategy to access employment cash sources;

2. describe how your CoC works with mainstream employment organizations to help individuals and families experiencing homelessness increase their employment cash income; and
3. provide the organization name or position title that is responsible for overseeing your CoC's strategy to increase income from employment.

(limit 2,500 characters)

1. The CoC promotes the use of local job readiness and training programs for CoC program clients. All TH and PSH providers connect their clients with job assessment, training, and placement. At least four of our member agencies also offer job training to clients, one of which is targeted to homeless veterans. Services include skills-building, career counseling, training and placement.
2. The CoC worked with a regional Social Security representative to provide homeless providers free training to assist clients in applying for SSI and SSDI. Also, the CoC provides client access to representatives from mainstream agencies at its annual homeless resource fair and for providers at its membership meetings. Case Managers at each CoC-funded TH and PH program work with clients to ensure that they apply for all available benefits. The Mainstream Resource Committee created a page on the CoC website with links to summaries of each mainstream benefit to provide easy access to information for CoC-providers. CoC staff members consistently develop and strengthen relationships and open communication with state and local agencies that serve as resources for increasing families’ case income.
3. Mid-Alabama Coalition for the Homeless provides oversight.

2C-5a. Increasing Non-employment Cash Income–CoC’s Strategy

In the field below:

1. describe your CoC’s strategy to access non-employment cash income; and
2. provide the organization name or position title that is responsible for overseeing your CoC’s strategy to increase non-employment cash income.

(limit 2,500 characters)

1. The CoC works with nonprofit organizations, governmental agencies, churches, and community service providers to link clients to non-employment cash resources to either increase clients' cash intake or access resources that decrease cash flow. Our Mainstream Resources committee is responsible for keeping the CoC and its members up to date on available resources. Additionally, information about such resources is provided at CoC membership meetings both by guests invited as presenters and by attendees representing agencies offering opportunities for non-employment cash income. The CoC website includes a list of client resources, including mainstream resources and resources that might serve to increase non-employment cash income. Agencies receiving CoC funding provide case management for clients, which includes assisting clients in accessing resources to obtain and stabilize their housing, which includes accessing non-employment cash income.
2. Mid-Alabama Coalition for the Homeless provides oversight.
3A. Coordination with Housing and Healthcare

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2023 Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2023 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions


NOFO Section V.B.6.a.

You must upload the Housing Leveraging Commitment attachment to the 4B. Attachments Screen.

<table>
<thead>
<tr>
<th>Question</th>
</tr>
</thead>
<tbody>
<tr>
<td>Is your CoC applying for a new PH-PSH or PH-RRH project that uses housing subsidies or subsidized housing units which are not funded through the CoC or ESG Programs to help individuals and families experiencing homelessness?</td>
</tr>
<tr>
<td>No</td>
</tr>
</tbody>
</table>


NOFO Section V.B.6.b.

You must upload the Healthcare Formal Agreements attachment to the 4B. Attachments Screen.

<table>
<thead>
<tr>
<th>Question</th>
</tr>
</thead>
<tbody>
<tr>
<td>Is your CoC applying for a new PH-PSH or PH-RRH project that uses healthcare resources to help individuals and families experiencing homelessness?</td>
</tr>
<tr>
<td>No</td>
</tr>
</tbody>
</table>

### 3A-3. Leveraging Housing/Healthcare Resources–List of Projects.

NOFO Sections V.B.6.a. and V.B.6.b.

If you selected yes to questions 3A-1. or 3A-2., use the list feature icon to enter information about each project application you intend for HUD to evaluate to determine if they meet the criteria.

<table>
<thead>
<tr>
<th>Project Name</th>
<th>Project Type</th>
<th>Rank Number</th>
<th>Leverage Type</th>
</tr>
</thead>
<tbody>
<tr>
<td>This list contains no items</td>
<td></td>
<td></td>
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</tr>
</tbody>
</table>

Applicant: Montgomery City & County CoC

Project: AL-504 CoC Registration and Application FY2023

COC_REG_2023_204616
### 3B. New Projects With Rehabilitation/New Construction Costs

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2023 Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2023 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions


**NOFO Section V.B.1.s.**

<table>
<thead>
<tr>
<th>Is your CoC requesting funding for any new project application requesting $200,000 or more in funding for housing rehabilitation or new construction?</th>
</tr>
</thead>
<tbody>
<tr>
<td>No</td>
</tr>
</tbody>
</table>


**NOFO Section V.B.1.s.**

If you answered yes to question 3B-1, describe in the field below actions CoC Program-funded project applicants will take to comply with:

1. Section 3 of the Housing and Urban Development Act of 1968 (12 U.S.C. 1701u); and
2. HUD's implementing rules at 24 CFR part 75 to provide employment and training opportunities for low- and very-low-income persons, as well as contracting and other economic opportunities for businesses that provide economic opportunities to low- and very-low-income persons.

(limit 2,500 characters)
3C. Serving Persons Experiencing Homelessness as Defined by Other Federal Statutes

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2023 Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2023 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

3C-1. Designating SSO/TH/Joint TH and PH-RRH Component Projects to Serving Persons Experiencing Homelessness as Defined by Other Federal Statutes.

NOFO Section V.F.

Is your CoC requesting to designate one or more of its SSO, TH, or Joint TH and PH-RRH component projects to serve families with children or youth experiencing homelessness as defined by other Federal statutes?  
No

3C-2. Serving Persons Experiencing Homelessness as Defined by Other Federal Statutes.

NOFO Section V.F.

You must upload the Project List for Other Federal Statutes attachment to the 4B. Attachments Screen.

If you answered yes to question 3C-1, describe in the field below:

1. how serving this population is of equal or greater priority, which means that it is equally or more cost effective in meeting the overall goals and objectives of the plan submitted under Section 427(b)(1)(B) of the Act, especially with respect to children and unaccompanied youth than serving the homeless as defined in paragraphs (1), (2), and (4) of the definition of homelessness in 24 CFR 578.3; and

2. how your CoC will meet requirements described in Section 427(b)(1)(F) of the Act.

(limit 2,500 characters)
4A. DV Bonus Project Applicants for New DV Bonus Funding

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2023 Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
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- PHA Crosswalk; and
- Frequently Asked Questions

<table>
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<tr>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>NOFO Section I.B.3.l.</td>
</tr>
</tbody>
</table>

| Did your CoC submit one or more new project applications for DV Bonus Funding? | No |
|-------------------------------------------------------------------------------|
| Applicant Name                                                               |
| This list contains no items                                                  |
We have provided the following guidance to help you successfully upload attachments and get maximum points:

1. You must include a Document Description for each attachment you upload; if you do not, the Submission Summary screen will display a red X indicating the submission is incomplete.

2. You must upload an attachment for each document listed where ‘Required?’ is ‘Yes’.

3. We prefer that you use PDF files, though other file types are supported—please only use zip files if necessary. Converting electronic files to PDF, rather than printing documents and scanning them, often produces higher quality images. Many systems allow you to create PDF files as a Print option. If you are unfamiliar with this process, you should consult your IT Support or search for information on Google or YouTube.

4. Attachments must match the questions they are associated with.

5. Only upload documents responsive to the questions posed—including other material slows down the review process, which ultimately slows down the funding process.

6. If you cannot read the attachment, it is likely we cannot read it either.

   . We must be able to read the date and time on attachments requiring system-generated dates and times, (e.g., a screenshot displaying the time and date of the public posting using your desktop calendar; screenshot of a webpage that indicates date and time).

   . We must be able to read everything you want us to consider in any attachment.

7. After you upload each attachment, use the Download feature to access and check the attachment to ensure it matches the required Document Type and to ensure it contains all pages you intend to include.

8. Only use the “Other” attachment option to meet an attachment requirement that is not otherwise listed in these detailed instructions.

<table>
<thead>
<tr>
<th>Document Type</th>
<th>Required?</th>
<th>Document Description</th>
<th>Date Attached</th>
</tr>
</thead>
<tbody>
<tr>
<td>1C-7. PHA Homeless Preference</td>
<td>No</td>
<td></td>
<td></td>
</tr>
<tr>
<td>1C-7. PHA Moving On Preference</td>
<td>No</td>
<td></td>
<td></td>
</tr>
<tr>
<td>1D-11a. Letter Signed by Working Group</td>
<td>Yes</td>
<td>--</td>
<td>09/27/2023</td>
</tr>
<tr>
<td>1D-2a. Housing First Evaluation</td>
<td>Yes</td>
<td>Housing First Tool</td>
<td>09/27/2023</td>
</tr>
<tr>
<td>1E-1. Web Posting of Local Competition Deadline</td>
<td>Yes</td>
<td>--</td>
<td>09/27/2023</td>
</tr>
<tr>
<td>1E-2. Local Competition Scoring Tool</td>
<td>Yes</td>
<td>Scoring Tool_2023</td>
<td>09/27/2023</td>
</tr>
<tr>
<td>1E-2a. Scored Forms for One Project</td>
<td>Yes</td>
<td>Scored Forms</td>
<td>09/27/2023</td>
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<td>1E-5. Notification of Projects Rejected-Reduced</td>
<td>Yes</td>
<td>Notification of R...</td>
<td>09/27/2023</td>
</tr>
<tr>
<td>1E-5a. Notification of Projects Accepted</td>
<td>Yes</td>
<td>--</td>
<td>09/27/2023</td>
</tr>
<tr>
<td>1E-5b. Local Competition Selection Results</td>
<td>Yes</td>
<td>Selection Results</td>
<td>09/27/2023</td>
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<tr>
<td>1E-5c. Web Posting–CoC-Approved Consolidated Application</td>
<td>Yes</td>
<td></td>
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</table>
### Applicant: Montgomery City & County CoC

### Project: AL-504 CoC Registration and Application FY2023

<table>
<thead>
<tr>
<th>Requirement</th>
<th>Status</th>
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<tr>
<td>1E-5d. Notification of CoC-Approved Consolidated Application</td>
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<td>2A-6. HUD's Homeless Data Exchange (HDX) Competition Report</td>
<td>Yes</td>
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<tr>
<td>3A-1a. Housing Leveraging Commitments</td>
<td>No</td>
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<tr>
<td>3A-2a. Healthcare Formal Agreements</td>
<td>No</td>
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<tr>
<td>3C-2. Project List for Other Federal Statutes</td>
<td>No</td>
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<td>Other</td>
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</table>

**Notes:**
- Yes
- No

**Report Dates:**
- 09/27/2023
Attachment Details

Document Description:

Attachment Details

Document Description:

Attachment Details

Document Description:

Attachment Details

Document Description:  Housing First Tool

Attachment Details

Document Description:
Document Description:
Submission Summary

Ensure that the Project Priority List is complete prior to submitting.

<table>
<thead>
<tr>
<th>Page</th>
<th>Last Updated</th>
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<tbody>
<tr>
<td>1A. CoC Identification</td>
<td>09/24/2023</td>
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<tr>
<td>1B. Inclusive Structure</td>
<td>09/27/2023</td>
</tr>
<tr>
<td>1C. Coordination and Engagement</td>
<td>09/27/2023</td>
</tr>
<tr>
<td>1D. Coordination and Engagement Cont’d</td>
<td>09/27/2023</td>
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<tr>
<td>1E. Project Review/Ranking</td>
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<tr>
<td>2A. HMIS Implementation</td>
<td>09/27/2023</td>
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<tr>
<td>2B. Point-in-Time (PIT) Count</td>
<td>09/27/2023</td>
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<td>2C. System Performance</td>
<td>09/27/2023</td>
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<tr>
<td>3A. Coordination with Housing and Healthcare</td>
<td>09/27/2023</td>
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<td>3B. Rehabilitation/New Construction Costs</td>
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<tr>
<td>3C. Serving Homeless Under Other Federal Statutes</td>
<td>09/27/2023</td>
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<td>Section</td>
<td>Status</td>
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<td>------------------------------</td>
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</tr>
<tr>
<td>4A. DV Bonus Project Applicants</td>
<td>09/27/2023</td>
</tr>
<tr>
<td>4B. Attachments Screen</td>
<td>Please Complete</td>
</tr>
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<td>Submission Summary</td>
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</table>
WORKGROUP STATEMENT

2023 Continuum of Care Competition

AL-504 does not have an organized workgroup of homeless or formerly homeless persons.
2023 CoC Competition – Confirmation of Web Posting – August 8, 2023

The Notice of Funding Opportunity (NOFO) for the 2023 Continuum of Care (CoC) Program Competition was released on July 10, 2023 by the Department of Housing and Urban Development (HUD). A summary of this funding opportunity is posted below. (Click to read the full CoC NOFO.)

The deadline for MACH to submit the full 2023 application to HUD is September 28, 2023. For agencies applying for funding, project proposals are due to MACH via email and electronic upload (link to be provided) by August 29, 2023 at 5:00 p.m. CST.

Please check back with our website for updates on future competition information. Agencies that have not previously received funds are encouraged to apply. Click below to view the application guidelines. If you have questions, please email Lydia@midahomeless.org.
Mid-Alabama Coalition for the Homeless  
FY2023 Rating Tool for HUD Projects

AGENCY: ________________________________________________

PROJECT NAME: ________________________________________DV____

PROJECT TYPE: Joint TH/PH-RRH RRH PSH TH HMIS SSO-CE

Instructions:
For items 1 - 15, rate the proposal for funding on a scale of 1 to 5: 5 = Excellent – 1 = Unsatisfactory.

For items 16 - 22, the rating is Yes = 5 and No = 0.

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<td>For existing projects, rate the completeness (percentage) of client data in HMIS or comparable database. OR for new projects, rate the agency’s stated understanding of HMIS and intent to enter clients and universal data elements in HMIS.</td>
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<td>The agency has the ability to implement the project in a timely manner.</td>
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<td>8. Target Population (Does not apply to HMIS or SSO-CE projects)</td>
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<tr>
<td>The project has a system that prioritizes people who are most in need of services.</td>
<td></td>
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11. Match and Leverage
The agency has the capacity to provide and has identified funds to meet the required cash match and identified the appropriate amount of leverage for the project.

12. HUD Grantee Dues
The agency has paid grantee dues as agreed or has agreed to do so for new projects.

13. Program Participant Eligibility (Does not apply to HMIS or SSO-CE projects)
The agency verifies and documents participant eligibility in accordance with the HUD definition of homelessness.

14. Utilization Rates (Does not apply to HMIS or SSO-CE projects)
The agency has met the minimum standard of 80% utilization in all four quarters of the previous APR year.

15. Permanent Housing Destinations (Does not apply to HMIS or SSO-CE projects)
The agency has met the minimum standard for its clients to exit to or retain permanent housing. (Transitional Housing 65%, Rapid Rehousing 80%, or Permanent Supportive Housing 80%)

16. Client Income (Does not apply to HMIS or SSO-CE projects)
The program’s participants have met the following minimum benchmarks:

   – 55% or more of adult participants will have income from sources other than employment
   – 55% or more of adult participants will increase income from sources other than employment (RRH & PSH only)
   – 20% or more of adult participants have employment income
   – 20% or more of adult participants increase employment income (RRH & PSH only)
   – 25% or more of adult participants will increase income from all sources (TH only)
   – 55% or more of all participants have mainstream (non-cash) benefits at exit from program

17. Risk of Violence (DV Projects only)
Program participants report a higher feeling of safety or self-determination and/or lower risk of violence upon program exit.

18. Trauma-Informed Practices (DV Projects only)
Program uses appropriate best practices to serve clients.

19. Recent HUD Monitoring Report (Renewals only)
Agency has an acceptable HUD monitoring report or has remedied any issues HUD found in last monitoring.

20. Drawdowns (Renewals only)
Agency has an acceptable record of HUD drawdowns (at least quarterly).

21. Funds Returned (Renewals only)
Agency has no funds returned to HUD or an acceptable explanation for funds returned for 2020-2022.

22. Rate of Expenditure for Last APR Year (Renewals only)
Agency has an acceptable rate of expenditure for the period.
23. Agency has active SAM registration and a UEI number Yes (5) or No (0)

24. Agency Financial Statements Acceptable Yes (5) or No (0)
   (Audit and Form 990)

25. Agency Eligibility Documentation Provided Yes (5) or No (0)
   (IRS 501c3 letter or other eligibility documents)

26. Agency has an independent, active governing board Yes (5) or No (0)

Total Score _________/120 (PSH/RRH projects)

                     /115 (DV TH projects)

                     /65 (HMIS projects)

                     /65 (SSO-CE projects)

                     /80 (New TH/RRH)

Bonus Points:
Project beds are dedicated to serve 100% chronically homeless individuals. +5
Project serves or plans to serve a specialized population (veterans, families, youth, or domestic violence) +5

Deductions:
Materials were submitted after the deadline. -5

Total Score __________

+ Bonus Points __________

-Deductions __________

Final Score __________/120 (PSH/RRH projects)

                     /115 (DV TH projects)

                     /65 (HMIS projects)

                     /65 (SSO-CE projects)

                     /80 (New TH/RRH project)

Percentage __________

Committee Notes:
Mid-Alabama Coalition for the Homeless
FY2023 Rating Tool for HUD Projects

AGENCY: Hands on River Region

PROJECT NAME: HMIS Project

PROJECT TYPE: Joint TH/PH-RRH  RRH  PSH  TH  HMIS  SSO-CE

Instructions:
For items 1 - 15, rate the proposal for funding on a scale of 1 to 5: 5 = Excellent – 1 = Unsatisfactory.

For items 16 - 22, the rating is Yes = 5 and No = 0.

<table>
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<tr>
<th>Item to be Evaluated</th>
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| 1. HUD Policy Priorities
   The project is aligned with one or more of HUD's policy priorities as shown in the FY2023 NOFO. | 1 2 3 4 5 |
| 2. Participation in the Continuum of Care
   The project applicant is an active member of MACH. | 1 2 3 4 5 |
| 3. Coordination of Services (Does not apply to HMIS or SSO-CE projects)
   The agency shows how the proposed services are integrated into the overall community-based response to homeless people through the continuum of care.
   The agency is participating or has committed to participate in the CoC's Coordinated Assessment system. Renewal projects receive 100% of their clients via HMIS. | 1 2 3 4 5 |
| 4. Mainstream Resources (Does not apply to HMIS or SSO-CE projects)
   The agency indicates that the project connects clients with appropriate mainstream resources. | 1 2 3 4 5 |
| 5. Agency Experience and Capacity
   The agency has the necessary experience and capacity to implement and carry out the project. | 1 2 3 4 5 |
| 6. Participation in HMIS (Does not apply to HMIS or SSO-CE projects)
   For existing projects, rate the completeness (percentage) of client data in HMIS or comparable database. OR for new projects, rate the agency's stated understanding of HMIS and intent to enter clients and universal data elements in HMIS. | 1 2 3 4 5 |
| 7. Implementation (For new projects only)
   The agency has the ability to implement the project in a timely manner. | 1 2 3 4 5 |
| 8. Target Population (Does not apply to HMIS or SSO-CE projects)
   For new projects, the target population is clearly defined and eligible. For renewal projects, all current clients meet eligibility criteria. | 1 2 3 4 5 |
| 9. Housing First (Does not apply to HMIS or SSO-CE projects)
   The project uses a Housing First or low barrier approach. | 1 2 3 4 5 |
| 10. Prioritization (Does not apply to HMIS, SSO-CE or DV projects)
   The project has a system that prioritizes people who are most in need of services. | 1 2 3 4 5 |
11. Match and Leverage
The agency has the capacity to provide and has identified funds to meet the required cash match and identified the appropriate amount of leverage for the project.

12. HUD Grantee Dues
The agency has paid grantee dues as agreed or has agreed to do so for new projects.

13. Program Participant Eligibility (Does not apply to HMIS or SSO-CE projects)
The agency verifies and documents participant eligibility in accordance with the HUD definition of homelessness.

14. Utilization Rates (Does not apply to HMIS or SSO-CE projects)
The agency has met the minimum standard of 80% utilization in all four quarters of the previous APR year.

15. Permanent Housing Destinations (Does not apply to HMIS or SSO-CE projects)
The agency has met the minimum standard for its clients to exit to or retain permanent housing. (Transitional Housing 65%, Rapid Rehousing 80%, or Permanent Supportive Housing 80%)

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The program's participants have met the following minimum benchmarks:
- 55% or more of adult participants will have income from sources other than employment
- 55% or more of adult participants will increase income from sources other than employment (RRH & PSH only)
- 20% or more of adult participants have employment income
- 20% or more of adult participants increase employment income (RRH & PSH only)
- 25% or more of adult participants will increase income from all sources (TH only)
- 55% or more of all participants have mainstream (non-cash) benefits at exit from program

17. Risk of Violence (DV Projects only)
Program participants report a higher feeling of safety or self-determination and/or lower risk of violence upon program exit.

18. Trauma-Informed Practices (DV Projects only)
Program uses appropriate best practices to serve clients.

19. Recent HUD Monitoring Report (Renewals only)
Agency has an acceptable HUD monitoring report or has remedied any issues HUD found in last monitoring.

20. Drawdowns (Renewals only)
Agency has an acceptable record of HUD drawdowns (at least quarterly).

21. Funds Returned (Renewals only)
Agency has no funds returned to HUD or an acceptable explanation for funds returned for 2020-2022.

22. Rate of Expenditure for Last APR Year (Renewals only)
Agency has an acceptable rate of expenditure for the period.
23. Agency has active SAM registration and a UEI number
Yes (5) or No (0)

(Audit and Form 990)
Yes (5) or No (0)

25. Agency Eligibility Documentation Provided
(IRS 501c3 letter or other eligibility documents)
Yes (5) or No (0)

26. Agency has an independent, active governing board
Yes (5) or No (0)

Total Score

/110 (PSH/RRH projects)

/115 (DV TH projects)

/10 (HMIS projects)

/75 (SSO-CE projects)

/80 (new TH/RRH)

Bonus Points:
Project beds are dedicated to serve 100% chronically homeless individuals. +5
Project serves or plans to serve a specialized population (veterans, families, youth, or domestic violence) +5

Deductions:
Materials were submitted after the deadline. -5

Total Score

+ Bonus Points

-Deductions

Final Score

/110 (PSH/RRH projects)

/115 (DV TH projects)

/10 (HMIS projects)

/75 (SSO-CE projects)

/80 (new TH/RRH project)

\[
\text{Percentage} = \frac{385}{390} = 98.7\%
\]

Committee Notes:
### Mid-Alabama Coalition for the Homeless
### FY2023 Rating Tool for HUD Projects

#### AGENCY: Hanks on Pager Begins

#### PROJECT NAME: HMIS Project 2023 DV

#### PROJECT TYPE: Joint TH/PH-RRH RRH PSH TH HMIS SSO-CE

### Instructions:
For items 1 - 15, rate the proposal for funding on a scale of 1 to 5: 5 = Excellent – 1 = Unsatisfactory.

For items 16 - 22, the rating is Yes = 5 and No = 0.

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23. Agency has active SAM registration and a UEI number: Yes (5) or No (0)

24. Agency Financial Statements Acceptable (Audit and Form 990): Yes (5) or No (0)

25. Agency Eligibility Documentation Provided (IRS 501c3 letter or other eligibility documents): Yes (5) or No (0)

26. Agency has an independent, active governing board: Yes (5) or No (0)

Total Score /

Bonus Points:
- Project beds are dedicated to serve 100% chronically homeless individuals. +5
- Project serves or plans to serve a specialized population (veterans, families, youth, or domestic violence) +5

Deductions:
- Materials were submitted after the deadline. -5

Total Score + Bonus Points - Deductions

Final Score /

Percentage
# Mid-Alabama Coalition for the Homeless

**FY2023 Rating Tool for HUD Projects**

**AGENCY:** [Handson River Region]  

**PROJECT NAME:** [HMIS, DV]  

**PROJECT TYPE:** Joint TH/PH-RRH  RRH  PSH  TH  [HMIS, SSO-CE]

**Instructions:**
For items 1 - 15, rate the proposal for funding on a scale of 1 to 5: 5 = Excellent - 1 = Unsatisfactory.

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The project is aligned with one or more of HUD’s policy priorities as shown in the FY2023 NOFO. | 1 2 3 4 ✗ |
| ✓ 2. **Participation in the Continuum of Care**  
The project applicant is an active member of MACH. | 1 2 3 4 ✗ |
| 3. **Coordination of Services** *(Does not apply to HMIS or SSO-CE projects)*  
The agency shows how the proposed services are integrated into the overall community-based response to homeless people through the continuum of care. The agency is participating or has committed to participate in the CoC’s Coordinated Assessment system. Renewal projects receive 100% of their clients via HMIS | 1 2 3 4 5 |
| 4. **Mainstream Resources** *(Does not apply to HMIS or SSO-CE projects)*  
The agency indicates that the project connects clients with appropriate mainstream resources. | 1 2 3 4 5 |
| ✓ 5. **Agency Experience and Capacity**  
The agency has the necessary experience and capacity to implement and carry out the project. | 1 2 3 4 ✗ |
| 6. **Participation in HMIS** *(Does not apply to HMIS or SSO-CE projects)*  
For existing projects, rate the completeness (percentage) of client data in HMIS or comparable database. OR for new projects, rate the agency’s stated understanding of HMIS and intent to enter clients and universal data elements in HMIS. | 1 2 3 4 5 |
| 7. **Implementation** *(For new projects only)*  
The agency has the ability to implement the project in a timely manner. | 1 2 3 4 5 |
| 8. **Target Population** *(Does not apply to HMIS or SSO-CE projects)*  
For new projects, the target population is clearly defined and eligible. For renewal projects, all current clients meet eligibility criteria. | 1 2 3 4 5 |
| 9. **Housing First** *(Does not apply to HMIS or SSO-CE projects)*  
The project uses a Housing First or low barrier approach. | 1 2 3 4 5 |
| 10. **Prioritization** *(Does not apply to HMIS, SSO-CE or DV projects)*  
The project has a system that prioritizes people who are most in need of services. | 1 2 3 4 ✗ |
11. **Match and Leverage**
   The agency has the capacity to provide and has identified funds to meet the required cash match and identified the appropriate amount of leverage for the project.

12. **HUD Grantee Dues**
   The agency has paid grantee dues as agreed or has agreed to do so for new projects.

13. **Program Participant Eligibility (Does not apply to HMIS or SSO-CE projects)**
   The agency verifies and documents participant eligibility in accordance with the HUD definition of homelessness.

14. **Utilization Rates (Does not apply to HMIS or SSO-CE projects)**
   The agency has met the minimum standard of 80% utilization in all four quarters of the previous APR year.

15. **Permanent Housing Destinations (Does not apply to HMIS or SSO-CE projects)**
   The agency has met the minimum standard for its clients to exit or retain permanent housing. (Transitional Housing 65%, Rapid Rehousing 80%, or Supportive Housing 80%)

16. **Client Income (Does not apply to HMIS or SSO-CE projects)**
   Yes (5) or No (0)
   The program's participants have met the following minimum benchmarks:
   - 55% or more of adult participants will have income from sources other than employment
   - 55% or more of adult participants will increase income from sources other than employment (RRH & PSH only)
   - 20% or more of adult participants have employment income
   - 20% or more of adult participants increase employment income (RRH & PSH only)
   - 25% or more of adult participants will increase income from all sources (TH only)
   - 55% or more of all participants have mainstream (non-cash) benefits at exit from program

17. **Risk of Violence (DV Projects only)**
   Yes (5) or No (0)
   Program participants report a higher feeling of safety or self-determination and/or lower risk of violence upon program exit.

18. **Trauma-Informed Practices (DV Projects only)**
   Yes (5) or No (0)
   Program uses appropriate best practices to serve clients.

19. **Recent HUD Monitoring Report (Renewals only)**
   Yes (5) or No (0)
   Agency has an acceptable HUD monitoring report or has remedied any issues HUD found in last monitoring.

20. **Drawdowns (Renewals only)**
   Yes (5) or No (0)
   Agency has an acceptable record of HUD drawdowns (at least quarterly).

21. **Funds Returned (Renewals only)**
   Yes (5) or No (0)
   Agency has no funds returned to HUD or an acceptable explanation for funds returned for 2020-2022.

22. **Rate of Expenditure for Last APR Year (Renewals only)**
   Yes (5) or No (0)
   Agency has an acceptable rate of expenditure for the period.
23. Agency has active SAM registration and a UEI number
   Yes (5) or No (0)

    (Audit and Form 990)
   Yes (5) or No (0)

25. Agency Eligibility Documentation Provided
    (IRS 501c3 letter or other eligibility documents)
   Yes (5) or No (0)

26. Agency has an independent, active governing board

   Total Score \[ \frac{\text{60}}{115} \] (PSH/RRH projects)

   \[ \frac{60}{125} \] (DV TH projects)

   \[ \frac{70}{150} \] (HMIS projects)

   \[ \frac{75}{175} \] (SSO-CE projects)

   \[ \frac{80}{200} \] (new TH/RRH projects)

Bonus Points:
- Project beds are dedicated to serve 100% chronically homeless individuals
  +5
- Project serves or plans to serve a specialized population (veterans, families,
youth, or domestic violence)
  +5

Deductions:
- Materials were submitted after the deadline.
  -5

   Total Score \[ \text{60} \]

   + Bonus Points \[ \text{60} \]

   - Deductions \[ \text{60} \]

   Final Score \[ \frac{\text{60}}{110} \] (PSH/RRH projects)

   \[ \frac{60}{115} \] (DV TH projects)

   \[ \frac{65}{125} \] (HMIS projects)

   \[ \frac{70}{150} \] (SSO-CE projects)

   \[ \frac{80}{200} \] (New TH/RRH project)

Percentage \[ \text{92.3} \]
**Mid-Alabama Coalition for the Homeless**
**FY2023 Rating Tool for HUD Projects**

**AGENCY:** Hendo or River Region

**PROJECT NAME:** HMIS Project 2023 DV

**PROJECT TYPE:** Joint TH/PH-RRH RRH PSH TH [HMIS] SSO-CE

**Instructions:**
For items 1 - 15, rate the proposal for funding on a scale of 1 to 5: 5 = Excellent – 1 = Unsatisfactory.

For items 16 - 22, the rating is Yes = 5 and No = 0.

<table>
<thead>
<tr>
<th>Item to be Evaluated</th>
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<tbody>
<tr>
<td>1. HUD Policy Priorities&lt;br&gt;The project is aligned with one or more of HUD’s policy priorities as shown in the FY2023 NOFO.</td>
<td>1 2 3 4 5</td>
</tr>
<tr>
<td>2. Participation in the Continuum of Care&lt;br&gt;The project applicant is an active member of MACH.</td>
<td>1 2 3 4 5</td>
</tr>
<tr>
<td>3. Coordination of Services <strong>(Does not apply to HMIS or SSO-CE projects)</strong>&lt;br&gt;The agency shows how the proposed services are integrated into the overall community-based response to homeless people through the continuum of care. The agency is participating or has committed to participate in the CoC’s Coordinated Assessment system. Renewal projects receive 100% of their clients via HMIS.</td>
<td>1 2 3 4 5</td>
</tr>
<tr>
<td>4. Mainstream Resources <strong>(Does not apply to HMIS or SSO-CE projects)</strong>&lt;br&gt;The agency indicates that the project connects clients with appropriate mainstream resources.</td>
<td>1 2 3 4 5</td>
</tr>
<tr>
<td>5. Agency Experience and Capacity&lt;br&gt;The agency has the necessary experience and capacity to implement and carry out the project.</td>
<td>1 2 3 4 5</td>
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<td>6. Participation in HMIS <strong>(Does not apply to HMIS or SSO-CE projects)</strong>&lt;br&gt;For existing projects, rate the completeness (percentage) of client data in HMIS or comparable database. OR for new projects, rate the agency’s stated understanding of HMIS and intent to enter clients and universal data elements in HMIS.</td>
<td>1 2 3 4 5</td>
</tr>
<tr>
<td>7. Implementation <strong>(For new projects only)</strong>&lt;br&gt;The agency has the ability to implement the project in a timely manner.</td>
<td>1 2 3 4 5</td>
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<td>8. Target Population <strong>(Does not apply to HMIS or SSO-CE projects)</strong>&lt;br&gt;For new projects, the target population is clearly defined and eligible. For renewal projects, all current clients meet eligibility criteria.</td>
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<td>9. Housing First <strong>(Does not apply to HMIS, SSO-CE or DV projects)</strong>&lt;br&gt;The project uses a Housing First or low barrier approach.</td>
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<td>10. Prioritization <strong>(Does not apply to HMIS, SSO-CE or DV projects)</strong>&lt;br&gt;The project has a system that prioritizes people who are most in need of services.</td>
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11. Match and Leverage
The agency has the capacity to provide and has identified funds to meet the required cash match and identified the appropriate amount of leverage for the project.

12. HUD Grantee Dues
The agency has paid grantee dues as agreed or has agreed to do so for new projects.

13. Program Participant Eligibility (Does not apply to HMIS or SSO-CE projects)
The agency verifies and documents participant eligibility in accordance with the HUD definition of homelessness.

14. Utilization Rates (Does not apply to HMIS or SSO-CE projects)
The agency has met the minimum standard of 80% utilization in all four quarters of the previous APR year.

15. Permanent Housing Destinations (Does not apply to HMIS or SSO-CE projects)
The agency has met the minimum standard for its clients to exit to or retain permanent housing. (Transitional Housing 65%, Rapid Rehousing 80%, or Permanent Supportive Housing 80%)

16. Client Income (Does not apply to HMIS or SSO-CE projects)
The program’s participants have met the following minimum benchmarks:
- 55% or more of adult participants will have income from sources other than employment
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- 25% or more of adult participants will increase income from all sources (TH only)
- 55% or more of all participants have mainstream (non-cash) benefits at exit from program

17. Risk of Violence (DV Projects only)
Program participants report a higher feeling of safety or self-determination and/or lower risk of violence upon program exit.

18. Trauma-Informed Practices (DV Projects only)
Program uses appropriate best practices to serve clients.

19. Recent HUD Monitoring Report (Renewals only)
Agency has an acceptable HUD monitoring report or has remedied any issues HUD found in last monitoring.

20. Drawdowns (Renewals only)
Agency has an acceptable record of HUD drawdowns (at least quarterly).

21. Funds Returned (Renewals only)
Agency has no funds returned to HUD or an acceptable explanation for funds returned for 2020-2022.

22. Rate of Expenditure for Last APR Year (Renewals only)
Agency has an acceptable rate of expenditure for the period.
23. Agency has active SAM registration and a UEI number  
Yes (5) or No (0)

(Audit and Form 990)  
Yes (5) or No (0)

25. Agency Eligibility Documentation Provided  
(IRS 501c3 letter or other eligibility documents)  
Yes (5) or No (0)

26. Agency has an independent, active governing board  
Yes (5) or No (0)

Total Score _______/110 (PSH/RRH projects)

_____/115 (DV TH projects)

_____/65 (HMIS projects)

_____/75 (SSO-CE projects)

_____/80 (new TH/RRH projects)

Bonus Points:
Project beds are dedicated to serve 100% chronically homeless individuals.  
+5
Project serves or plans to serve a specialized population (veterans, families, youth, or domestic violence)  
+5

Deductions:
Materials were submitted after the deadline.  
-5

Total Score 65

+ Bonus Points

-Deductions

Final Score _______/110 (PSH/RRH projects)

_____/115 (DV TH projects)

_____/65 (HMIS projects)

_____/75 (SSO-CE projects)

_____/80 (New TH/RRH project)

Percentage 100

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17. **Risk of Violence** *(DV Projects only)*
   Program participants report a higher feeling of safety or self-determination and/or lower risk of violence upon program exit.

18. **Trauma-Informed Practices** *(DV Projects only)*
   Program uses appropriate best practices to serve clients.

19. **Recent HUD Monitoring Report** *(Renewals only)*
    Agency has an acceptable HUD monitoring report or has remedied any issues HUD found in last monitoring.

20. **Drawdowns** *(Renewals only)*
    Agency has an acceptable record of HUD drawdowns (at least quarterly).

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    Agency has an acceptable rate of expenditure for the period.
23. Agency has active SAM registration and a UEI number

   (Audit and Form 990)

25. Agency Eligibility Documentation Provided
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26. Agency has an independent, active governing board

   Total Score /110 (PSH/RRH projects)
   /115 (DV TH projects)
   /70 (HMIS projects)
   /75 (SSO-CE projects)
   /80 (new TH/RRH)

   Bonus Points:
   Project beds are dedicated to serve 100% chronically homeless individuals.
   Project serves or plans to serve a specialized population (veterans, families,
youth, or domestic violence)

   Deductions:
   Materials were submitted after the deadline.

   Total Score
   + Bonus Points
   - Deductions

   Final Score /110 (PSH/RRH projects)
   /115 (DV TH projects)
   /70 (HMIS projects)
   /75 (SSO-CE projects)
   /80 (new TH/RRH project)

   Percentage 100%
**Mid-Alabama Coalition for the Homeless**  
**FY2023 Rating Tool for HUD Projects**

**AGENCY:** ____________________________

**PROJECT NAME:** ____________  
**DV**

**PROJECT TYPE:** Joint TH/PH-RRH  
RRH  
PSH  
TH  
HMIS  
SSO-CE

**Instructions:**

For items 1 - 15, rate the proposal for funding on a scale of 1 to 5: 5 = Excellent – 1 = Unsatisfactory.

For items 16 - 22, the rating is Yes = 5 and No = 0.

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The project is aligned with one or more of HUD’s policy priorities as shown in the FY2023 NOFO. | 1 2 3 4 5 |
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The project applicant is an active member of MACH. | 1 2 3 4 5 |
| 3. Coordination of Services (Does not apply to HMIS or SSO-CE projects)  
The agency shows how the proposed services are integrated into the overall community-based response to homeless people through the continuum of care. The agency is participating or has committed to participate in the CoC’s Coordinated Assessment system. Renewal projects receive 100% of their clients via HMIS. | 1 2 3 4 5 |
| 4. Mainstream Resources (Does not apply to HMIS or SSO-CE projects)  
The agency indicates that the project connects clients with appropriate mainstream resources. | 1 2 3 4 5 |
| 5. Agency Experience and Capacity  
The agency has the necessary experience and capacity to implement and carry out the project. | 1 2 3 4 5 |
| 6. Participation in HMIS (Does not apply to HMIS or SSO-CE projects)  
For existing projects, rate the completeness (percentage) of client data in HMIS or comparable database. OR for new projects, rate the agency’s stated understanding of HMIS and intent to enter clients and universal data elements in HMIS. | 1 2 3 4 5 |
| 7. Implementation (For new projects only)  
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| 8. Target Population (Does not apply to HMIS or SSO-CE projects)  
For new projects, the target population is clearly defined and eligible. For renewal projects, all current clients meet eligibility criteria. | 1 2 3 4 5 |
| 9. Housing First (Does not apply to HMIS or SSO-CE projects)  
The project uses a Housing First or low barrier approach. | 1 2 3 4 5 |
| 10. Prioritization (Does not apply to HMIS, SSO-CE or DV projects)  
The project has a system that prioritizes people who are most in need of services. | 1 2 3 4 5 |
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   (Audit and Form 990)

25. Agency Eligibility Documentation Provided
   (IRS 501c3 letter or other eligibility documents)

26. Agency has an independent, active governing board

Total Score __________/110 (PSH/RRH projects)

____________________/115 (DV TH projects)

____________/65 (HMIS projects)

____________/70 (HMIS projects)

____________________/75 (SSO-CE projects)

____________/80 (new TH/RRH)

Bonus Points:
Project beds are dedicated to serve 100% chronically homeless individuals. +5
Project serves or plans to serve a specialized population (veterans, families, youth, or domestic violence) +5

Deductions:
Materials were submitted after the deadline. -5

Total Score __________/65

+ Bonus Points __________

-Deductions __________

Final Score __________/110 (PSH/RRH projects)

____________________/115 (DV TH projects)

____________/70 (HMIS projects)

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____________/80 (New TH/RRH project)

Percentage __________

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Total Score ________ /110 (PSH/RRH projects)

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   +5
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   youth, or domestic violence)
   +5

Deductions:
   Materials were submitted after the deadline.
   -5

Total Score ________

+ Bonus Points ________

-Deductions ________

Final Score ________ /110 (PSH/RRH projects)

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________ /80 (New TH/RRH project)

Percentage ________

Committee Notes:
NOTIFICATION OF PROJECTS REJECTED

2023 Continuum of Care Competition

AL-504 had no projects rejected during the 2023 Competition.
Good afternoon, Tay!

Thank you for Family Sunshine Center’s presentation to the Continuum of Care Project Review Committee. I appreciate your participation in this year’s process, and I am pleased to inform you that your projects were recommended to and approved by MACH’s Board of Directors for funding at the full amounts you requested. You may view the list of all AL-504 2023 CoC Project Rankings at 2023-CoC-Project-Rankings.pdf (midalhomeless.org). The Collaborative Application will be posted to the website no later than September 26, 2023.

Thank you for your leadership and for the services Family Sunshine Center provides to our community. Please contact me if you have any questions.

Best regards,
Lydia

Lydia C. Pickett
Executive Director
Mid-Alabama Coalition for the Homeless (MACH)
101 Coliseum Boulevard | Montgomery, AL 36109
Main: 334.261.6182  FAX: 334.265.3391
Email: Lydia@midalhomeless.org
Web: www.midalhomeless.org
From: Lydia@midalhomeless.org  
Sent: Wednesday, September 13, 2023 12:24 PM  
To: 'Tasha Cooper'  
Subject: 2023 Continuum of Care Project Rankings

Good afternoon, Tasha!

Thank you for HandsOn River Region’s presentation to the Continuum of Care Project Review Committee. I appreciate your participation in this year’s process, and I am pleased to inform you that your project was recommended to and approved by MACH’s Board of Directors for funding at the full amount you requested. You may view the list of all AL-504 2023 CoC Project Rankings at [2023-CoC-Project-Rankings.pdf](#) (midalhomeless.org). The Collaborative Application will be posted to the website no later than September 26, 2023.

Thank you for your leadership and for the services HandsOn River Region provides to our community. Please contact me if you have any questions.

Best regards,
Lydia

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**Lydia C. Pickett**  
Executive Director  
**Mid-Alabama Coalition for the Homeless (MACH)**  
101 Coliseum Boulevard  
Montgomery, AL 36109  
Main: 334.261.6182  FAX: 334.265.3391  
Email: Lydia@midalhomeless.org  
Web: www.midalhomeless.org
For purposes of establishing the HUD-required written record, this email serves a self-notification to the Montgomery Area Coalition for the Homeless, DBA Mid-Alabama Coalition for the Homeless, that the agency’s renewal application for the Coordinated Assessment SSO-CE project was recommended to and approved by MACH’s Board of Directors for funding at the full amount requested. The full list of all AL-504 2023 CoC Project Rankings has been posted to MACH’s website at [2023-CoC-Project-Rankings.pdf](https://midalhomeless.org). The Collaborative Application will be posted to the website no later than September 26, 2023.
Good afternoon, Donna!

Thank you for Carastar Health’s presentation to the Continuum of Care Project Review Committee. I appreciate your participation in this year’s process, and I am pleased to inform you that your project was recommended to and approved by MACH’s Board of Directors for funding at the full amount you requested, with $475,059 requested in Tier 1 and $78,878 in Tier 2. You may view the list of all AL-504 2023 CoC Project Rankings at 2023-CoC-Project-Rankings.pdf (midalhomeless.org). The Collaborative Application will be posted to the website no later than September 26, 2023.

Thank you for your leadership and for the services Carastar Health provides to our community. Please contact me if you have any questions.

Best regards,
Lydia

Lydia C. Pickett
Executive Director
Mid-Alabama Coalition for the Homeless (MACH)
101 Coliseum Boulevard  Montgomery, AL 36109
Main: 334.261.6182  FAX: 334.265.3391
Email: Lydia@midalhomeless.org
Web: www.midalhomeless.org
Good afternoon, Betty! I have news that I hope you find encouraging.

Thank you for Starting Point’s presentation to the Continuum of Care Project Review Committee. I commend you for your participation in this year’s process, and I am pleased to inform you that your project was recommended to and approved by MACH’s Board of Directors for funding at the full amount of available CoC bonus funds, $146,916. The Committee voted to recommend the increase to the proposed budget in order to include as much funding as possible for Rapid Rehousing assistance to clients.

Because you are new to the CoC Competition for funds, I would like to make sure a few things are clear:

- The Committee uses an objective tool to score and rank project applications. Projects are recommended for funding based on their average score. The Committee ranks projects, recommends funding, and presents its recommendations to MACH’s Board of Directors for approval. The Board has power to approve the Committee’s recommendations, but that does not guarantee funding.
- MACH will submit the Collaborative Application, along with applications for all recommended projects to HUD. HUD will make the decision about which projects to fund. HUD usually announces CoC awards in the spring.
- HUD structures funding requests in two levels: Tier 1 and Tier 2. (Please refer to the previously provided Application Guidelines for 2023 amounts). Due to your project score, the full amount of your funding request is in Tier 2. In recent years, MACH has not received Tier 2 funding from HUD, but it is a possibility.

The Committee decided that in order for your project to be submitted to HUD, you will need to:
1. Re-do your budget to increase your ask and better reflect your anticipated project costs.
2. Enhance your project application by including a description of your plans to provide Rapid Rehousing services in addition to Transitional Housing services.

I have reopened your application in esnaps so you can log in and make the changes. All changes must be done no later than September 22, 2023. Be sure to click “submit” when you finished making your changes and additions.

I am going to help you make the stated modifications to your application. I will follow up this email with a phone call to schedule a time for us to work together to get it done. In the meantime, please review your application and budget and begin thinking through your changes.
You may view the list of all AL-504 2023 CoC Project Rankings at [2023-CoC-Project-Rankings.pdf (midalhomeless.org)](midalhomeless.org). MACH’s Collaborative Application will be posted to the website no later than September 26, 2023.

I appreciate the services you are providing to our community. You have taken an important step in securing the type of ongoing funding that your program needs, and I hope this is just the first of many. Please contact me if you have any questions.

Best regards,

Lydia

Lydia C. Pickett  
Executive Director  
Mid-Alabama Coalition for the Homeless (MACH)  
101 Coliseum Boulevard  Montgomery, AL 36109  
Main: 334.261.6182  FAX: 334.265.3391  
Email: Lydia@midalhomeless.org  
Web: www.midalhomeless.org
### AL-504 Montgomery Area Coalition for the Homeless (dba Mid-Alabama Coalition for the Homeless)

#### 2023 Continuum of Care (CoC) Competition Project Rankings and Scores

<table>
<thead>
<tr>
<th>Tier &amp; Rank</th>
<th>Score</th>
<th>Project Type, Name and Agency</th>
<th>Requested</th>
<th>Accepted or Rejected</th>
<th>Reallocated Funds</th>
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<tbody>
<tr>
<td><strong>Tier 1</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>1</td>
<td>102.5</td>
<td>Renewal - Joint Transitional Housing &amp; Rapid Rehousing - Phase II for DV (MAFVP / Family Sunshine Center)</td>
<td>$187,595</td>
<td>A</td>
<td>$0</td>
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<td>2</td>
<td>100.8</td>
<td>Renewal – Transitional Housing, Phase I for DV Victims (MAFVP / Family Sunshine Center)</td>
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<td>$0</td>
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<tr>
<td>3</td>
<td>98.7</td>
<td>Renewal - HMIS (HandsOn River Region)</td>
<td>$71,667</td>
<td>A</td>
<td>$0</td>
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<tr>
<td>4</td>
<td>98.7</td>
<td>Renewal – MACH Coordinated Assessment Network (MACH C.A.N.) - SSO-CE (Supportive Services Only – Coordinated Entry)</td>
<td>$145,842</td>
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<td>$0</td>
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<tr>
<td><strong>Split between Tiers 1 &amp; 2</strong></td>
<td>94.25</td>
<td>Renewal – Supportive Housing for Homeless Persons with Dual Diagnosis (Carastar Health/Montgomery Area Mental Health Authority)</td>
<td>$553,937</td>
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<td>$0</td>
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<tr>
<td><strong>Tier 2</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
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<tr>
<td>6</td>
<td>78.65</td>
<td>New (CoC Bonus) – Serenity Rose Supportive Safe Housing – Joint Transitional Housing and Rapid Rehousing (Starting Point)</td>
<td>$149,916</td>
<td>A</td>
<td>$0</td>
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<tr>
<td>NA</td>
<td>NA</td>
<td>MACH Planning Project (no ranking required)</td>
<td>$107,083</td>
<td>NA</td>
<td>$0</td>
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#### 2023 Funding Request Summary

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<th>Project Type and Details</th>
<th>Amount</th>
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<td>Renewal Projects</td>
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<tr>
<td>Tier 2</td>
<td>Renewal Project (split)</td>
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<tr>
<td>Tier 2</td>
<td>New CoC Bonus Project</td>
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<tr>
<td><strong>Total Tier 1 + Tier 2</strong></td>
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<td><strong>$1,276,745</strong></td>
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<tr>
<td>NA</td>
<td>CoC Planning Project</td>
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<td><strong>AL-504 Total Funding Request</strong></td>
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<td><strong>$1,383,828</strong></td>
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09/11/23
## AL-504 HDX Competition Report 2023

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### Uploaded by Liaison
- **Date of most recent accepted upload**: 1/11/2023
- **Uploaded by**: Tammy Middleton
- **Email**: tmiddleton@handsonriverregion.org

### Uploader Submitter
- **Email**: tmiddleton@handsonriverregion.org

### Primary Submitter
- **Email**: Tcooper@handsonriverregion.org
- **Date Submitted**: 1/11/2023
- **# of data errors**: 1
- **# of warning flags**: 12
- **# of warning with notes**: 12